FINANCIALTIMES

EUROPE'S BUSINESS NEWSPAPER

Monday July 29 1985

D 8523 B

World news

to stem anti-Arab violence

security operation in the town of Afula in central Israel to prevent anti-Arab violence at the funerals of two Jewish teachers murdered

Three Palestinian youths, aged 16 and 17, from the occupied West Bank had admitted the murders and re-enacted the crime for investigators, according to police.

Police in riot gear closed off streets and paramilitary border police were stationed on almost every corner amid fears of a renewal of Friday's violence against Arabs af-ter the victims' bodies were found in a small cave. Page 2 ...

Helsinki protest

Hundreds of Finnish police cor-doned off the Soviet Embassy in Helsinki to hold back the largest anti-Soviet demonstration in Finland since Warsaw Pact countries invaded Czechoslovakia in 1968. The protests came on the eve of the 10th anniversary of the Helsinki ac-

Bombs in Peru

Alan Garcia, a Social Democrat who hopes to beat Peru's rebels by spreading wealth among the poor, has become Latin America's youngest president. His arrival was greeted by a series of bombings that breached massive security for his inauguration, Page 2

Talks on summit

U.S. Secretary of State George Shultz leaves today for Helsinki where in his first meeting with Soviet Foreign Minister Eduard Shevardnadze, he will lay the groundwork for the November superpow-

Embassy staff freed Afghanistan has freed two non-

diplomatic employees of the Paki-stani Embassy in Kabul who had been held on spying charges, Paki-stani Prime Minister Mohammad

Lebanon 'unity'

Lebanese Shia Moslem leader Nabih Berri and Druze leader Walid Jumblatt told a joint news conference they would set up a "National Unity Front" next month which would lay down terms for national

Train deaths

Two people died and 17 were injured when a train on the Calabro-Lucane line in southern Italy hit an

Danish riots Denmark stepped up police protec-

tion for foreign refugees after two successive nights of rioting in which about 500 youths stormed a hotel where 60 Iranian exiles lodged in protest against a growing influx of refugees to Denmark mainly from the Gulf war.

Flood victims

Monsoon floods in the north Indian state of Punjab have claimed four more victims. So far 50 people have died in two weeks of flooding which hit 3,000 villages, Page 2

Toxic gas aiert

West German police called off a poison gas alert after a false alarm at a former Third Reich army base. Fears that liquid in tubes dating from the Nazi era might be toxic gas were dispelled by scientists.

Peaceful strike

Guadeloupe remained paralysed by a general strike for the fifth day, but the island was peaceful. The strike has been called by pro-independence groups who have built road blocks around Pointe à-Pitre.

Leading wine

A bottle of Spanish wine autographed by Mrs Margaret Thatcher, British Prime Minister, fetched the highest price at a wine auction in Haro, northern Spain.

Israeli bid Texas hit: by chip industry recession

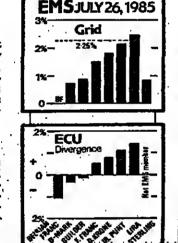
Business summary

TEXAS INSTRUMENTS, world's semiconductor maker, plunged to a \$3.9m loss in the sec ond quarter, blaming the downturn in the industry which it described as the "deepest recession since 1974 and possibly the most severe in the history of the industry." Page 19 AN EEC-WIDE ban on new bank loans to, and investment in, South Africa hy Community companies has been proposed by the British Social Democratic Party. Page 6

CHINA'S Finance Minister Wang Binggian reported that state revenue exceeded income in the first half by "the highest margin in re-

cent years." BRAZIL's central bank is to send a mission to Europe this week to explain the country's economic progress and its proposed austerity pro-gramme to the IMF.

SPECULATION about further devaluations within the EMS following that of the Italian lira, created



of last week. Currencies thought to be in most danger are the Belgian and French francs, although the Bank of France has strong reserves if it wishes to defend the present parities. As a sign of pressure, Eu rofranc rates rose on Friday and the French currency weakened in the forward market.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the sys-tem, defines the cross rates from which no currency (except the lira) may more more than 2's per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.

UK GOVERNMENT financial advisers are expected to set and underwrite tomorrow the price at which the remaining 49 per cent of Britoil will be sold. Page 6

SOVIET economy achieved a second-quarter industrial growth rate of 4.2 per cent, after a 2 per cent growth in the first quarter. Page 2 ROYAL MINT operating profit for the year ended March 31 was 25 per cent down at £5.6m (\$7.8m). Page 22 WEST GERMAN bearing manufac turer Kugelfischer Georg Shäfer will make its long-awaited public share issue later this year, floating around DM 82m (\$26m) of its DM 165m capital on the Frankfurt and

Munich stock exchanges. IRWIN JACOBS, Minneapolis-based investor and Wall Street trader, said he had formed a limited pertnership to raise \$2.5bn and planned to acquire a major, unidentified corporation. Page 21. FORD'S domination of the UK com-

pany fleet market is under severe pressure from Vauxhall, says a British Institute of Management survey. Page 6 NESTLE, Swiss-based food group,

reported first-half sales 52 per cent up on last year at SwFr 22.4bn (\$9.6bn) due to the acquisition of U.S. group Carnation and the weakening of the Swiss franc against other currencies. Page 19.

UK state housing schemes should be taken out of local authority control and transferred to tenants' cooperatives, says the UK economic "think tank," the Adam Smith Insti-

Ugandan military regime calls for calm

BY MARY ANNE FITZGERALD IN NAIROBI

UGANDA'S new military leaders, silio Olara Okello, commander of solved and the Cabinet dismissed. strive as best and as soon as we can

noon army officers intervened, driving through the ransacked city and ordering the soldiers back to the barracks. A curiew is in force and the country's borders are closed. The acting British High Commis-

sioner in Kampala, Mr Peter Penfold, said in a BBC interview yesterday that some of the estimated 700

In a midday broadcast on the day that some of the estimated 700. In a midday broadcast on the state-run radio, a rebel spokesman and "rescue" Uganda. On Friday night 10th Brigade and "rescue" Uganda. The rebels named Brigadier Baben suspended, parliament disayowed objective is foremost to and entered the city to the cheering British citizens living in Kampala

who deposed President Milton
Obote on Saturday, yesterday suspended the country's constitution
and appealed for calm.

Residents of Kampala contacted
by telephone described extensive
loction; in the gifty country to make looting in the city over the week-end, with at least 10 people killed, including a soldier. Yesterday after-the same tribe as Dr Obote. The ex-registration of voters for new elecpresident is reported to have taken

refuge in neighbouring Kenya. Brigadier Okello, an Acholi in his late 30s, led his troops into Kampala on Saturday from their northern bases. Despite reports of sporadic

state of emergency removed," said Mr Larry Speakes, the White House

The real cause of violence in South

The administration has reported-

ly used the threat of sanctions legis-

lation in Congress to try to pressure the South African Government. The milder Senate version of the legisla-

tion would ban new bank loans and the sale of computers or nuclear technology to South Africa. Only af-ter an 18-month delay, during

which an assessment would be

made as to whether progress was being made to end recial discrimi-nation, would new investment and

Jim Jones, in Johannesburg, writes: Mr P W Botha, the South Af-

rican Prime Minister, grudgingly offered his first post-emergency

olive branch at the weekend to the

country's black majority. He agreed

to talks with Bishop Desmond Tutu

View from British Social

Democratic Party, Page 6;

Foreign affairs, Page 17;

Krugerrand marketing, Page 21

Continued on Page 18

Africa is apartheid."

U.S. closer to

sanctions on

South Africa

SENATOR ROBERT DOLE, the since the state of emergency was

Republican majority leader, yester- declared a week ago. "We want the

South Africa, a further sign of hardening attitudes in the U.S. as the violence in the white-ruled state continues.

Mr Speakes repeated U.S. opposition to sanctions, saying: "They could do harm in the very people we times." But he added:

President could sign the Senate the import of gold coins be prohibit-

Senator Dole's remarks followed The Bill approved by the House

relations committee, calling for ear-ly Congressional action on the sanc-the export of computers or nuclear

BY STEWART FLEMING IN WASHINGTON

passage of legislation that would

impose economic sanctions on South Africa, a further sign of hard-

"Let's get a Bill out this week."

Senator Dole said in a television in-

terview when asked about legisla-

tion in Congress to impose sanc-tions on South Africa. "Let's send

the strongest signal possible."

A conference committee of the
House and the Senate is scheduled
to meet on Wednesday to try to re-

solve differences between the two

versions of the sanctions legisla-tion, the House version of which

provides for stronger action, Asked

if the White House would approve a Bill, Senator Dole said: I think the

tions legislation. They came, too,

amid signs that the Reagan Admin-

istration, embarrassed by the way

in which the violence in South Afri-

ca undercuts its policy of con-

toria, is adopting a tougher tone in its comments on the situation.

On Friday, in the wake of a meet-

ing of the National Security Council

attended by President Reagan, the

White House issued its strongest

statement criticising the policies of the South African Government

He also spoke of free and fair elections" but gave no details and sug-gested no timetable for a return to

The last elections in December 1980 were won by President Milton Obote, exiled in Tanzania since his tions later this year was due to start

General Amin, who has been living in Jeddah, Saudi Arabia, since he was deposed, has welcomed the coup. He told Reuters news agency that he had ordered his followers to support the coup leaders and added

to establish and maintain peace, liberty for all and true democracy under the rule of law."

Dr Obote's overthrow appears to have been triggered by mounting ethnic animosity between the Langi and Acholi tribes

The rift was irretrievably widened last week when Brigadier Tito Okello, the Acholi commander of the armed forces, deserted to the 10th Brigade headquarters at Gulu, 150 milies north of Kampala. His desertion, say sources close to the army, followed a quarrel with the army chief of staff, Brigadier Smith Opon-Acak, a Lango.

of residents. It is not clear whether troops loyal to Dr Obote put up any resistance, but mortar fire was heard from early Saturday afternoon to late that night, and re-sumed briefly yesterday afternoon. Several Cabinet ministers have

been arrested, including Mr Chris Rwakasisi, a close Obote aide and Minister in charge of the National Security Agency, which has been blamed for much of the torture and killing which has taken place in Ugandan jails. Abuses were condemned in a report last month by the international human rights organisation, Amnesty International. A key question yet to be resolved is the role, if any, in the new Gov-

Continued on Page 18 Background, Page 2

volving a real cut in public expendi-

ture for the first time since the last

war, has also been keen to speed up major industrial restructuring still outstanding in France, Included are

the steel industry and the ship-

building sector, where 900 job cuts have already been announced this

But M Mauroy and Socialist lead-

ers in the north see the new steel

formerly M Mauroy's Chef de Cabi-

retary of State in charge of civil ser-

workers around Valenciennes, re-

Britain's experts advise on how to privatise

South Africa: Time

sanctions, Page 17

to impose

THE BRITISH Treasury is understood to have received delegations from over 20 countries - including France and China - asking how to privatise state companies

Treasury officials are giving full briefings to foreign government representatives and then sending them to see London merchant bankers, auditors, lawyers, accoun-tants and stockbrokers who have played a part in Britain's privatisation programme. The results appear to be a sharp increase in exports of

to be a sharp increase in exports of British expertise in privatisation.

The Treasury is thought to have received inquiries about privatisa-tion from Belgium, Thailand, the Netherlands, New Zealand, Sweden and the U.S. Some foreign govern-ments are understood to have started inviting UK firms to visit their countries to offer detailed advice on how they might privatise their own nationalised concerns.

There are claims within UK Government circles that the privatisation programme has given some London firms the chance to gain international repute in a new and seemingly fast-growing field. There are also reports that the privatisation export business is proving con-siderably more lucrative for finan-cial advisers than the domestic market where the Treasury does its best to drive a hard bargain with merchant bankers, stockbrokers and accountants.

Mr Marcus Agius, head of the Britoil privatisation team at the merchant bank Lazards, said there was "no doubt" that the expertise which Britain had acquired over the last five years was attracting interest abroad. He added that he would to pick up some more husiness out of it."

Mr Agins said some foreign gov ernments were interested only in having "general discussions" about privatisation. But others were looking to place "more specific contracts for people like us to act as prime advisers on their privatisation pronet, and M Jean le Garrec, the Sec-

He said that each country difa series of demonstrations by angry privatisation. But there seemed to be three main interests: the desire sulted in a pledge from M Fabius to raise money, political motivation where governments were ideologic cally opposed to nationalised corwhen things go badly wrong in a state-owned corporation.

> and perhaps to reduce central bureaucracies could also be factors. Mr Agius said thet some coun-Continued on Page 18

Fabius in row Punjab pact over closure under of steel plant threat

By K.K. Sharma in New Delhi

THE SETTLEMENT on the Punjah CONTROVERSIAL decision by announced an extremely rigorous reached last week between Mr Rathe French nationalised steel indus-public-spending budget for 1986 iniv Gandhi, the Indian Prime Ministry to close another plant in the deer, and Mr Harchand Singh Longo pressed northern steel belt of the wal, leader of the moderate Sikh po-litical party Akali Dal, came under serious threat at the weekend. country has provoked a major row in the Socialist Party. The dispute has pitched M Pierre

A meeting of the Akali Dal party held on Saturday to consider the Mauroy, the former Prime Minister, against M Laurent Fabius, the current Socialist Prime Minister. agreement produced strong criti-cism from two of its senior leaders. M Mauroy, who is mayor of the Complaining that they were not told about the talks on the settle northern city of Lille and one of the major left-wing political leaders in ment, Mr Prakash Singh Badal and the north, was angered by the decision to close a steel plant near Valenciennes with the loss of 770 jobs Mr Gurbachan Singh Tohra, re-

fused to endorse the agreement.

Although it gained the support of the majority, the agreement now threatens further to split the Akali Dal party, the hardline wing of which has already rejected the set-

In the holy city of Amritsar, in Punjab, one policeman has already been killed by unidentified gunnien and security officers expect further violence from those wishing to sabotage the settlement.

nator Dole's remarks followed The Bill approved by the House Security was tightened after needs by Senator Richard Lu-bans new investment, loans to the plans were discovered to assassible to the plans were discovered gar, chairman of the Senate foreign South African Government, the imnate Mr Longowal and Mr Arjun Singh, Governor of the Punjab, who was also involved in behind-thescenes negotiations.

Politicians from other states af-

fected by the settlement are also opposing it. In the neighbouring state of Haryana, all 28 members of the opposition in the state legislature resigned their seats in protest. They claim that the interests of Haryana, particularly over the transfer of the shared capital Chandigarh to Punjab, and the sharing of waters of the Ravi-Beas river system, have been adversely

closure as a direct attack on them after they pledged last year that there would be no more closures in the area's troubled steel industry. as part of a further round of re-The Socialist Party in the north was structuring in the country's batalso alarmed at the impact the lat-est decision could have on next year's parliamentary elections. tered steel industry. M Mauroy had to launch the So-cialist Government's original steel restructuring plan when he was Prime Minister last year. That in-chided job cuts and plant closures. A series of events including pressure from M Mauroy, the appearent threat of resignation by two Cabi-net ministers - M Michel Dele-barre, the Labour Minister who was

However, the Trith-Saint-Leger plant owned by Unimetal - the long-product joint subsidiary of Sacilor and Usinor, the two nationalised steel groups - was due to continue operations in the original Mauroy plan. But the French nationalised steel

companies have now decided to accelerate and widen their restructuring programmes with the closure of Trith-Seint-Leger and extra job cuts involving about 2,000 steel The latest decisions follow a recent agreement between Sacilor and Arbed of Luxembourg to ration-

alise steel production with inevitable consequences on output in the French northern steel belt. The Government, which has just

have every reason to be.

If you are confused about the direction of the

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of the most prestigious economic research companies in the nation". Our economic models

that the steel plant would not be closed until alternative jobs had been found for the 770 workers porations and the hope of avoiding threatened with redundancy. problems that hit governments Tha pledge appears to have ap-peased M Mauroy and other Social-The desire to improve efficiency

ist leaders in the north for the present. However, four Socialist councillors from the north decided to resign from the Socialist Party at the Continued on Page 18

Has the dollar really peaked

and gold bottomed?

Thatcher calls for Tokyo and Bonn to encourage expansion

BY STEWART FLEMING IN WASHINGTON

MRS MARGARET Thatcher, the British Prime Minister, has called on Japan and West Germany to take advantage of the opportunity presented by their sound economic performance to adopt more expan-sionary economic policies in the interests of promoting faster world Asked about recent calls for such

moves by Mr Paul Volcker, the Federal Reserve Board chairman, Mrs Thatcher said in Washington after a meeting with the Fed chairman on those remarks are probably directed at those countries which have considerable trading surpluses and also low inflation and comparatively low borrowing. Where you have got those things coming together you will find that they could per-haps now take legitimate orthodox measures ... which could result in their expanding their economies."
In the face of slowing U.S. eco-

nomic growth, where fast rising imports have been spurring global economic expansion, Mr Volcker has made it clear that he believes that other industrial nations must now do more to keep the world

were obvious limits to America's ability to use monetary expansion to simulate its economy without threatening to reignite inflation. "The widely-shared sense that other nations should do more to open markets, to deal with structural rigidity in their economic systems, to encourage growth... is cer-tainly right," he said.

Although Mr Voicker has avoided identifying specific countries that could do more, Mrs Thatcher left no doubt that she feels both Jepan and West Germany - the latter, she said, had "a certain amount of latitude" - could adopt more expansive policies in view of their high trade surphises, low inflation and "con-servative borrowing policies."

In the case of Japan's trade policies, Mrs Thatcher said that she was fairly firm about the tremendous Japanese balance of trade and that Japan simply could not go on in thet way. Japan, she said, must do something about the value of the yen which, as you know, has a very low value and needs increasing." Mrs Thatcher stressed, however, gued.

In Congressional testimony two that she was talking about specific weeks ago Mr Vokker said there is limited stimulative moves. There is no question of expanding by print-ing money, she said, adding that the boost from such policies tended to be short-lived and lands you in trouble" later on. She gave no indication that more stim sures should be adopted by the UK which is seen by the U.S. to have been following more expansionary economic policies than West Ger many and Japan.

Mrs Thatcher's remarks come at a time when there is still considerable uncertainty about the prosomy after its sluggish growth at a real annual rate of only 1 per cent in the first six months of the year. The fact that the dollar has fallen

significantly since February - by more than 15 per cent against the D-Mark - is also seen in the U.S. as a factor creating scope for more ex-pansive policies in some other in-dustrial countries. The strengthening of both the D-Mark and the yen on foreign exchange markets will help to dampen inflationary pressures in their economies, it is ar-

pects for an upturn in the U.S. econ

torecast that a deflationary trend in the world economies would begin in April 1981 and continue into July 1985. We forecast the precise month during which interest rates would peak, and projected a discount rate decline into 1985 to below 8% in the States. In gold, we forecast the precise day of the high at \$875, as well as Juna 1982 for tha bottom. On June 20 1982 we stated that "a strong up move in the area of \$200" would take place in gold. It bottomed the day after and then rallied from \$293 to \$500 by September of that year. We then forecast in February 1983 that gold would fall \$100 into the week of February 28, and

promptly gold collapsed from \$514 to \$396. We then warned that gold would continue lower into 1985 and fall below \$300 once again. In the US stock market we precisely forecast

the rally from the 1982 low. More importantly, we picked the top in 1983 and warned that a sideways to lower pattern would develop into 1984". "As long as the Dow holds 1060", we stated, "It will raily to new highs and a close above 1288 would signal a continued buil market in 1988". We also forecast more than three years ago that the pound would fall to test the 5 par

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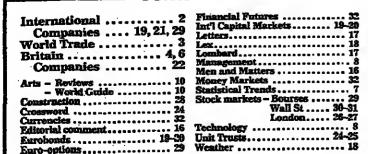
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Michael Holman reports on how deep-rooted tribalism and grievances over slow economic recovery led to the army takeover in Uganda

The fatal combination that forced Obote into his second exile

the reflecting that to lose power through a coup may befall any also from the north, who to African leader once, but a second time smacks of attemption to the second time smacks of a second

But for all his faults Dr Obote was not careless. The task of presiding over Uganda's recovery from the Amin years was overwhelming, the tribal

was overwhelming, the tribat
divisions deep - rooted, and
violence in the society endemic.
These problems were compounded by an ablding
resentment on the part of many
Ugandans at Dr Obote's
strategies in the 1960s during his first term in office, and the hitterness created during the general election of December 1980, when pre-election manoeuvrings and rigging at the polls gave him a flawed mandate for a second term.

While Dr Obole pressed ahead with long overdue accounts referred. economic reforms, with the backing of the International

exile yet again, watches events increasingly for support from unfold in Uganda he may well his own northern Langi people,

He became steadily more authoritarian towards dissent and finally lost control of his poorly trained army which was facing a challenge from a guerrilla movement, the National Resistance Army

One of the most serious prob-lems facing Uganda today is that Dr Obote leaves no obvious successor with the skill and Uganda has yet to recover from the brutality and economic neglect suffered under General Idi Amin and from the war that led to General Amin's downfall in April 1979. General Amin deposed Dr Obote in 1971. Although ex-president God-

frey Binaisa, in office during 1980, may be expected to return, along with the NRA leader, Mr Yoweri Museveni, to meet the Monctary Fund (IMF) and along with the NRA leader, Mr World Bank, he did nothing to Yoweri Museveni, to meet the assuage the trihal divisions his organisers of the weekend coup,

neither they nor other political figures of the day proved cap-able of putting post-Amin Uganda on the path to recovery. The euphoria and sense of

marked Amin's departure was dissipated first by the late President Yusufu Lule, then by his successor Mr Godfrey Binaisa, and finally by the military council that ran Uganda until the 1980 elections. Donors, at first willing to help in the recovery, grew sceptical as successive administrations failed to tackle pressing economic issues — such as a grossly nvervalued currency and an agricultural pricing policy which left peasant pro-ducers turning from coffee, tea and other exports to food crops.

It was against this back-ground that the re-emergence of Dr Obote, who had spent his nine year exile in neighbouring Tanzania, was welcomed, if not

on Ugandans a mixed economy "We came into a nest of rather than the socialist blue-print which marked the later years of his first period in office. He was also apparently committed to a multi-party demo-

appeared a changed man, urging ties.

"We came into a nest nf

For the Buganda.

The turning point in Uganda's internal war and relations in the army came when the army Chief of Staff Lt Col David Oyite Ojok was killed in a helicopter crash in December 1983. A man respected by members of the Langi and Acholi tribes, his death fatally undermined Dr Obote's

cracy instead of the de facto country's largest single tribe one party state he left behind. (about 18 per cent of Uganda's These considerations may largest single tribe (about 18 per cent of Uganda's vell have influenced the assessment of the Control of the Contro ment of the Commonwealth observer group which, despite strong scepticism from journa-lists and diplomats in Kampala,

traditional opponents, it was the last straw. They still resented the President's erosion in the 1960s of the powers of by the majority of Ugandans lists and diplomats in Kampala, their traditional kings and Dr commonwealth governments.

Only Dr Obote, it seemed, with his past experience could lists and counting itself were in the south and around Kam-

"We came into a nest of economic recovery which deliv-vipers," complained one Com-monwealth official whose views. a run-down industrial sector however, did not affect the final and rewarded farmers with realistic prices would in time

buy off resentment.
The first steps scemed encouraging. Within weeks the Obole administration had drawn up a realistic recovery programme. By mid-1981 an IMF agreement had been reached, the Uganda shilling had been floated, most price controls removed, and crop prices dramatically increased. After a decade of decline the Ugandan economy began to recover — but too slowly to ease abiding grievances. In what became known as the Luwero triangle outside Kam-Luwero triangle outside Kampala, guerrilla groups launched
hit and run attacks, taking
sanctuary in the densa and
hilly bush, and enjoying the
sympathy if not the active
support of the Buganda people,
deodorant commercial is mute.
As the National Resistance

Army, drawing support from the Buganda and the west

effectual response. Villages in further, and NRA guerrilles the Luwero triangle suspected extended their activities to the the Luwero triangle suspected of barbouring guerrillas were of barbouring guerrillas were ransacked and scores of thousands of villagers either died at the hands of the army or of exposure and disease after fleeing into the countryside. Some estimates put the death toll at more than 100,000.

West of the country, earlier this month capturing the town of Fort Portal.

The tentative economic recovery was running nut of steam. Resources required to revive the industrial sector had been underestimated, and what

A turning point in both the war and in the affairs of the army came in December 1983, when the army chief-of-staff, Lt Col David Oyite Ojok, was killed in a helicopter crash.

Ojok was not only an able army officer. As as Langn from the north, the same tribe as Dr Obote, he was the President's key man in the Langi-Acholi army. Acholi army.

The death of a man respected by both sides was followed by bitter jostling for power which fatally undermined Dr Obole's authority. Lt Col Ojok's successor, Lt Col Smith Opon-Acak—another Lango—was not appointed until last August.

In the intervening nina

ala itself. gathered strength the army months the discipline and UPC officials hoped that an mounted a brutal and in-morale of the army deteriorated west of the country, earlier

was available was often inadequately utilised.

An inflationary budget in mid-1984 which boosted civil servants' salaries may have been designed in pave the way to the general election that had been scheduled for later this year, but was regarded by donors as a serious setback to the recovery programme.

the recovery programme.

Prospects now could hardly
be bleaker. From a divided
army a guerrilla group which has no worked-out alternative, and a demoralised population tha new regime has to forge a new alliance. The task will be every bit as demanding as that which confronted President Obote and his predecessors.

Peru inaugurates President Garcia

PERUS ARMED forces ringed cars were exploded outside the off the centre of Lima yesterday in unprecedented security measures to protect Sr Alan Garcia, armed forces. the new president, and visiting heads of State attending his

inauguration ccremonies.

The measures followed an increase in activity by Peru's Uruguay, Panama and the Shining Path guerrillas who Dominican Republic — as well hiew up two cars packed with as delegations from 42 counhlew up two cars packed with as delegations from 42 coundynamite on the two days preceding the inauguration. The organisations.

Ministry of the Interior and the offices of the joint staff of the

The inaugural ceremonies are being attended by the presidents of six Latin American countries
—Colombia, Argentina, Bolivia,

Sr Garcia, leader of Peru's centre left Apra party, was elected with 46 per cent of the vote in April. He is the first freely elected president to take office from another freely elected president, Sr Feroando Belaunde, in 40 years.

aggressive campaign aimed at attracting independent voters as well as party faithfuls.

The inaugural ceremonies started with a Te Deum at Lima's cathedral followed by official recognition by the armed Sr Garcia a lawyer and politician was the party's secretary general before be was elected presidential candidate. He won the election in an incorres or the new field of state. Sr Garcia was to outline his Government's policy in a 90-minute message to the nation on receiving the presidential band in Congress,

Brazil bankers seek W. Europe support

BY ANN CHARTERS IN SAO PAULO

A MISSION from Brazil's cen-tral hank headed by its presi-banks regarding Brazil's econ-tion of negotiations on the retral hank headed by its presi-dent, Sr Antonio Carlos Lem-gruber, is to meet European The outcome of the meetings debts.

tion of negotiations on the re-scheduling of Brazil's external

central and commercial bankers this week to explain Brazil's economic progress and the proposed austerity programmn under negotiation with the IMF on the programme under negotiation with the IMF on the programme the International Monetary Fund.

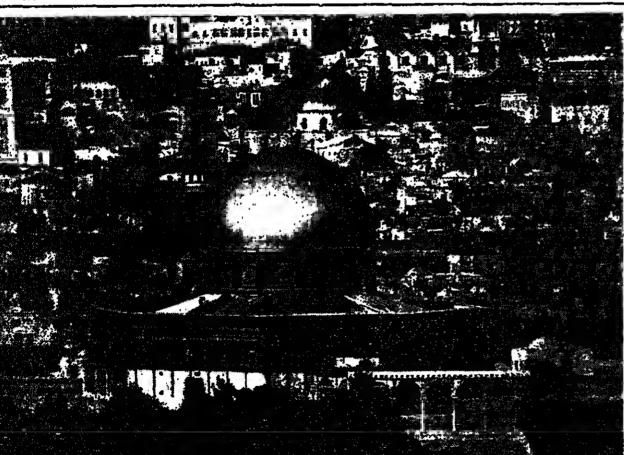
Travelling to Spain, Switzerland, Germany, France and Britain, the mission intends to 1986.

To outcome of the meetings dehts.

A temporary extension of salting and inter-bank lines of 518hn the IMF on the programme which includes measures to 21, putting pressure on the reduce its public sector deficit and inflation targets for the remainder of this year and for itself in a position of asking creditor banks for yet another extension, the third this year.

Reaching agreement last spring with the country's esti-mated 700 creditor banks to grant Brazil its current extenproved arduous and

Brazilian officials this week also hope to lay the ground-work for swifter approval of two" deht renegotiation terms, particularly from the smaller credit hanks, should such a request have to be made.



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Israel to consider death penalty

By David Lennon In Tel Aviv THE ISRAELI Cahinet is doe to consider introducing the death peoalty for terrorist murders after the killing last week of two Israeli teachers by three Palestinians on the

occupied West Bank, Other measures to be considered are deportation or administrative detention for terrorists and those suspected of incitement, more activity by the security services and intensified army patrols and road blocks.

Last week's murders were the latest of a number of similar killings in the past

two years. Hysterical mob scenes Afula and Hadera, in central Israel, marked the funerals of the two victims, whose bodies were discovered on Friday in a cave near the town. Screaming crowds bowled down Mr Haim Bar-Lev, the Police Minister, when he tried to speak at the gravesides.
Many mourners called for

the death penalty for Arab terrorists, which the Police Minister opposes, because he donkis its effectiveness as a deterrent and hecause guerrilla groups could retailate by killing Israell

Supporters of the death penalty, such as the Vice-Premier and Foreign Minister, Mr Yltzak Shamir, argue that it would deter terrorisis who know those falled stand 2 good chance of being released in a prisoner exchange. An army spokerman said the three arrested Palestinians had confessed in the murders.

Hassan summit plan surprises Arab states

By Tony Walker in Cairo

King Hassan of Morocco's approuncement that an Arab League summit is to be held in Rabat on August 7 has been greeted with surprise in Arab capitals. It is not clear whether militant States such as Syria, Algeria and South Yemen will be prepared to

King Hassan has been at the forefront of moves in the past year to hold a summit to consider issues dividing the Arab world such as the Pales-Arab world such as the rates-tinian question, and his sur-prise announcement of the meeting may have been designed to put pressure on the militants, who have been manoenvring against a sum-mit at which they would be

mit at which they would be clearly outnumbered. Iraq and Jordan have endorsed King Hassan's call while in Raghdad, the official newspaper, Al Jumhuriya, described his announcement as "a brave decision."

Peking replaces Shanghai mayor By Robert Thomson in Pelding

A SOVIET trained engineer has been appointed maynr of Shanghai, replacing Wang Baohan, who left the post last week after consistent central government criticism of Shanghal's singgish response to China's modernisation

Wang indicated that he was leaving hecause China's reform policies need "younger officials." His replacement is Jlang Zemin, 58, a member of the Communist Party Central Committee and a former deputy secretary of the Shanghai Party Com-

Shanghai, still the country's most important industrial centre, has been criticised for "nntmoded views" held by the city's administrators.

Decision expected on European fighter project

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

Unless there is a dramatic countries were instructed to change of mind by the French try again to recoucile the difchange of mind by the French try again to reconcile the disover the next two to three days

—which no one in the UK aerospace industry believes likely—
the five-nation venture is likely—
to be ahandoned, and tha
emphasis put on trying in
achieve a four-nation programme without the French, or
even a three-nation programme
without Spain.

The French aerospace industry, supported by its government, insists that it wants a
smaller and lighter aircraft
than the other countries, and

A DECISION on whether to project that there is little proceed with the proposed chance of achieving the five-five is believed to be close, with a three- or four-nation earlier this summer, the aero-venture the most likely solution.

These three is a decreasing and accounting the five in the series of the se

without Spain.

A series of private meetings that it wants leadership in the over the past two weeks beover the past two weeks between officials of the five counindividual share of the work.

west of those closest to the virtually no success,

Soares confirms intention to stand for presidency

BY OUR LISBON CORRESPONDENT

SR MARIO SOARES, Portugal's 4,000 delegates approved his Prime Minister, announced this candidacy by acclamation after weekend he will run for President in an election next party leadership. January. But the Socialist leader said he would not officially launch his campaign until after

a parliamentary election in October. Sr Soares' bid to succeed Gen, Antonio Ramalhn Eanes and been expected.

However, the Prime Minister convention on Saturday when Christian Democrat leader.

Sr Soares said he would not formally announced his can-didacy while he remains head of

a caretaker government that will remain in office until after general election on October 6. Left-wing Roman Catholic, become the first civilian President Since the 1974 revolution Pintasilgo, an interim Premier restored democracy has long for 100 days in 1979, also announced her candidacy this weekend. The third main can-didate for President is Sr Diogo did not formally commit him-self until a Socialist national Freitas do Amaral, the former

Gonzalez criticised over private sailing cruise

SR FELIPE GONZALEZ, the Spanish Prime Minister, has laid Socialist Party associates and elated opponents himself open to the censure of both left and right by taking a private cruise in a motor yacht closely associated with tha memory of the late dictator Francisco Franco.

His decision to use the Azor, a 36-year-old vessel belonging to the Spanish navy, for a surprise "total disregard for left-wing opinion." three-day trip along the coast of Portugal has perplexed

IBM awarded U.S. air traffic control contract

By Paul Taylor in New York

INTERNATIONAL BUSINESS Machines (IBM), the world's largest computer maker, bas won a contract from the U.S. Transport Department for mainframe computers to update the Federal Aviation Administrations 20 air traffic control centres.

IBM won the contract, valued at an initial \$196.9m (£140m) with up to \$235.1m in future add-on options, after a 21-month design competition against Sperry, another U.S. maintrame computer maker.

The computers, which replace

an earlier IBM system in opera-tion since the early 1970s, will be delivered next summer. Mrs Elizabeth Dole, the U.S. Transportation Secretary, said the equipment will give air traffic controllers extra capacity to handle growing air traffic safely and with greater

efficiency.

The replacement system was ordered after tha FAA was criticised for not doing enough to reduce air congestion and flight delays.

industrial growth up in quarter By Our Moscow Correspondent

Soviet

SOVIET industrial performance picked up in the second quarter of this year efter a slack first three months but many key sectors, parti-cularly oil, still failed to reach

targets. It would clearly be hasty to attrib ute a second-quarter industrial growth rate of 4.2 per cent against 2 per cent in the first quarter, to Communist Party chief Mikhail Gorbachev's drive to revitalise the

vast Soviet economy.

Mr Gorbachev, who has laid great stress on new technology and the "human factor", will be disappointed, for instance, to see that output from the robot and automated tools industry dropped in the first six months of 1985 compared with last

He can take note of a 37 per cent. second quarter jump in labour productivity. A report with the sixmonthly figures attributed almost all of the boost in output to harder work rather than greater investment. There was no figure for capi-

As first-quarter results were worse than expected because of an extra-severe winter, the secondas a natural return to a more nor mal level

Nonetheless, while gas and electricity output went up, the oil industry continued to lag well behind, producing 295m tonnes in January June 1985 against 307m tonnes last

FINANCIAL TIMES

Published by The Financial Times (Europe) Ltd., Frankfurt Times (Europe) Ltn., Frankurt Branch, represented by E. Hugo, Frankfurt/Mein, and, as mem-bers of the Board of Directors, F. Barlow, R.A.F. McClean, G.T.S. Daner, M.C. Gorman, D.E.P. Palmer, London. Printer: Frank-terian-Seriestin-Druckersis. GmbH, Frankfurt/Main. Respon

sible editor: C.E.P. Smith, Frank-furt/Main. O The Financial Times Ltd, 1985. FINANCIAL TIMES, USPS No. num. Second class postage paid at New York, N.Y. and at addi-tional mailing offices. POST-MASTER: send address changes to FINANCIAL TIMES, 14 East

These people are asking -

The cruise ahoard the Azor, which General Franco used for

fishing expeditions, displays an apparent and uncharacteristic

political clumsiness on Sr

Gonzalez's part. The Communist Party said it was "a message

directed to traditional sectors

of the country" and showed

IS THERE WORK AFTER TRAINING?

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WORLD TRADE NEWS

Delay 'unlikely' for Kraftwerk Union's China N-plant work

KRAFTWERK UNION (KWU), the dong province, in a joint venture West German power station build-with Hong Kong. er, believes it is unlikely that the Chinese will delay the Sonan and Shenzhen nuclear power plant projects by inviting U.S. companies to submit tenders.

But it believes that U.S. compa-nies are likely to compete for future nuclear power plant contracts in

A major obstacle for U.S. compames was removed recently when the Washington administration reaffirmed its approval of the long-stalled U.S.-Chinese nuclear co-op-eration agreement. The path is not yet completely clear, however, as the pact might face opposition in the U.S. Congress.

KWU said that China could theoretically invite U.S. companies to tender for the two nuclear power plant blocks planned at Sunan, in Jiangsu province, 130km from Shanghai, and for the two others cluding turnkey contracts, technologically invited by the contracts and the companies of the comp

But these projects are already in an advanced stage, with experts ploughing through hundreds of kilo-grammes of documents submitted

by KWU and Framatome of France On the Chinese suggestion, both KWU and Framatome have put in detailed proposals for all four

If tenders for these projects were re-opened, this could mean a delay of six to 12 months, according to West German nuclear experts. KWU believes that the arrival of U.S. companies on the Chinese nuclear scene would increase the "quantity" of competition for the string of nuclear reactors China is

planning to build. proposed at Shenzhen, in Guang- gy transfers and detailed financing.

SHIPPING REPORT

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Cut in oil prices fails to boost depressed trading

BY ANDREW FISHER, SHIPPING CORRESPONDENT IT WAS another week of fall- very humdrum, partly due to world shipping markets. The Dry cargo rates slipped yet slight cut in aome Organisation further. One 51,000 ton grain of Petroleum Exporting Countries (Opec) nil prices was not expected in boost trading, while the dry.cargo.scene remained from the U.S. (£4.18) a ton, with reports the dry.cargo.scene remained from the U.S. (£4.18) a ton, with reports from t

Several VLCCs and ULCCs (very large and ultra large crude carriers) were chartered privately, at rates not disclosed on the open market. These included vessels for atmrage at Iran's Sirri island.

Denholm Coates, shipbroker, said the Indian Government chartered a cargo of fertiliser from the U.S. Gulf at \$23.75 a ton against a recent level of \$25 and as much as \$33.50 in April.

Iran's Sirri Island. Some tonnage bas been Some tonnage bas been One 240,000 ton cargo was absorbed by congestion in fixed from Kuwait to Taiwan at China, India, and the River only Wnrldscale 19.5. Else- Plate in South America, "but where, said shipbroker Gal- good news remains in very short hraith's, the market bas been supply."

World Economic Indicators RETAIL PRICES

% change over previous June 85 May 85 April 85 Jpne 84.
121.3 121.2 121.1 118.6
158.3 157.7 156.9 148.8
190.3 189.4 188.0 174.0
122.4 122.5 122.4 119.4
140.5 140.5 140.3 133.7 W. Germany Belgium 142.4 130.1 141.8 129.8

est propriété d'INTERTECHNIQUE.

Decision near on oil pipeline in Turkey

IRAQ AND TURKEY have completed studying offers by a number of foreign companies to build a 500,000 barrel per day (b/d) Iraqi oil export pipeline through Turkey, according to an Iraqi oil ministry official. A Turkish delegation is expected to arrive in Baghdad today to dis-

cuss the bids. The new pipeline will run parallel to Iraq's 1m b/d pipeline to the Yu-murtalik terminal on the Turkish

Mediterranean coast. The Yumurtalik pipeline has been the only outlet for Iraqi oil exports since early 1982 when Damascus closed an Iraqi pipeline to the Mediterranean across Syrian terri-tory. Iraq's oil terminals in the northern Gulf were closed at the outbreak of the war with Iran in 1980. Mr Taha Yassin Ramadan, Iraq's

first deputy prime minister, said in June that his government bad abandoned hope of reopening the oil pipeline through Syria.

Traq has decided to transfer the

safe outlets, away from the effects of the Gulf war," Mr Ramadan said.

The Iraqi oil minister, Mr Qassam Ahmed Taqi, said that Iraq planned to double its export capacity by the end of this year to 2m b/d on completion of another 500,000 b/d pipeline for oil exports through Saudi Arabia.

Iraq'a oil production quota set by Opec is 1.2m b/d Mr Tagi said discussion of Irag'a request for a higher production quota at last week's Opec meeting in Geneva was postponed until Opec'a next special meeting in October.

Iranian plan to expand **Gulf ports**

IRAN WILL spend 24bn rials (\$240m) this year expanding eight ports in the Gulf, according to Iran's national news agency IRNA.

The programme involves the main ports of Bandar Khomeini in the northern Gulf, and Bandar Ab-

bas, on the Strait of Hormuz, and six smaller ones. Bandar Khomeini is east of Abadan and Khorramshahr, which IRNA said used to handle the bulk of Iran's foreign trade until the war with Iraq halted their port activities in 1980. Both cities are near the southern Gulf war front.

● An Iranian delegation will leave for the Soviet Union next week for talks on two power stations partially completed by Russian techni-

Anthony Moreton examines the success of a campaign to increase sales in the U.S.

How Australian woollens won the West

TWO YEARS ago the Australian Wool Corporation, in an effort to boost demand for wool, decided to gamble on a massive promotional campaign in the U.S. to sell more suits, pullovers, socks and other woollen clothes. The gamble became an over-night success. Helped by a recovery in the U.S. economy and a strong dollar, sales soared so strongly that the campaign's

so strongy that the campaign's five-year target was reached within two years and forecasts were subsequently revised upwards.

The success is all the more pleasing for the AWC because it was touch-and-go whether it would go ahead

would go ahead would go ahead AWC's partners in the International Wool Secretariat—the marketing arm of the world's major wool growers, which has carried out the campalgn—were unenthusiastic, Neither South Africa, New Zealand nor Uruguay had the resources available available

Australia, therefore, decided to go it alone and put up an index-linked \$8.5m (£6.07m) a year for the five year, South Africa subsequently made a small contribution but the other two held back, course of its oil exports through

British woollen exports earned £57m in May bringing the total for the first five months of the year to £277m, a rise of 22 per cent over the same period of 1985. Fears that the strength of sterling could slow the growth towards the end of the year have been expressed by the National Wool Textile Export Corpora-tion which believes the pound

is over-valued against the dollar, the German mark and the Japanese yen. The U.S. continues to be the most imporiant single market but Japan is closing the gap. On an exports-per-head basis. though, Canada easily leads the field. Its 18m people take almost half as much as the 200m Americans.

"Resources were so A surge of activity in 1976-77 stretched," according to Mr Ernest Barr, Melbourne-based director of the AWC, "that if the campaign had failed it could have broken the IWS."

Demand for wool was manufacturers had stopped with the control of the country." the campaign had failed it could have broken the IWS."

Demand for wool was deroping and Australian growers were having to pay, through a levy, for an increasing the stronger and the campaign set a target of 149m kg by 1988.

The stronger economy

Ing stockpile of raw wool, They were being asked to put up more money at a time when it appeared wool was an unwanted commodity.

In the U.S. wool consumption had been badly hit by the first economic crisis in 1974. Between bad risen to 134.9m kg, a figure 1972 and 1975 the amount not targeted for until the second dropped from 141m kg.

topped, with a final total of Houston New Orleans and the 151m kg sold. A delighted Mr Californian cities has been Paul Marois, director of the IWS in the U.S., has had to revise mational."

in the U.S., has had to revise his targets upwards to realistic levels.

The campaign's two main alms were to push wool into parts of the country, especially the warmer West, where sales had previously been weak and make buyers aware that woollen clothes could be worn in the spring.

The other problem was to take wool into spring.

Wool clothes have alwaya been associated in the U.S., with autumn and winter wear. With the aid of the "cool wool" promotion already being used in Europe, the IWS promoted lightwoollen eloths.

One conscouence.

spring. One consequence, according
"We have been so successful to Dr John McPhee, London-"We have been so successful to Dr John McPhee, Londonwe bave created a new image
for wool," Mr Marois says, "Thia
has helped us scil it in a gcographically larger part of the
country."

"Wool promotion had never
previously been undertaken on
a national basis," according to
Mr Marois, "We concentrated
heavily on the eastern cities and

"We have been to Dr John McPhee, Londonbased managing director of IWS,
has been for wool to grow in
the U.S. at a faster pace than
ther fibres, "Net domestic
consumption grew by an estimated 12 per cent last year,
much faster than the fibre
increased by only 3 per cent."
Another consequence has been Mr Marois, "We concentrated havily on the eastern cities and Dallas, Atlanta and Los Angeles, about 15 altogether.

"With the extra finance at our disposal we have expanded onr role to 30 cities, virtually all the major ones in the country.

"This have the west sinks into the country and machinery eapable of handling the country and worl blends."

In the U.S. wool consumption
had been badly hit by the first
economic crisis in 1974. Between
1972 and 1975 the amount
dropped from 141m kg to
80.5m kg.

West Germany and clothes from major ones in the country,
"This has taken us right into
bad risen to 134.9m kg, a figure
not targeted for until the second
half of the campaign.

Last year, the target was

Last year annual demand
"This has taken us right into
the sun-belt cities we have
wanted to enter for some time.
We were right to want to do so.
The response in Phoenix,

The response in Phoenix,

The response in Phoenix,

EEC move on VCRs under fire

SY CARLA RAPOPORT IN TOKYO

which will increase tariffs to 14 per cent next year from 8 per cent was " not correct and only strengthens protectionism." The trade association said it would appeal for withdrawal of

Matsushita, Japan's largest tendencies.

VCR manufacturer, regretted
The move against the VCR include raising tariffs the decision but acknowledged imports was carried when the imports from the EEC.

Association (EIA) of Japan bas sharply criticised a decision by the EEC to raise the tariff on imports of video cassette

The EIA said the EEC move, which will increase tariffs to recorders.

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The EIA said the EEC move, which will be to decrease exports are recorders.

direct from Japan, or maintain production in hopes of a South Korea may retaliate recovery in domestic VCR sales. against the EEC decision to The EEC decision was taken raise VCR tariffs, Trade nn Thursday after tough debate Ministry officials bava said. The in Brussels in which fears were increase was a heavy blow and expressed that such a move Seoul would try to persuade the would heighten protectionist Community against implement-tendencies. Counter measures could

Rifkind optimistic on rise in trade with Soviet Union

BY OUR MOSCOW CORRESPONDENT

UK FOREIGN Office Minister. Britain was likely to benefit

He aaid there was still strong

quite considerable," he said. yield ord The Minister said he believed companies.

Mr Malcolm Rifkind ended a from Soviet leader Mikhail week-long visit to Moscow yes Gorbachev'a endorsement of a terday convinced that the Soviet substantial increase in bilateral Union was committed to boost-ing bilateral trade by 40 per cent to 50 per cent. trade. It was Mr Gorbachev who set the target when in London last December.

Mr Rifkind said Mr Vladimir Soviet Soviet Union which reached some 5500m in 1984. some £600m in 1984.

"The potential for growth is nomic meeting which could yield orders for British

FILIALISATION PAR INTERTECHNIQUE DE SON ACTIVITE INFORMATIQUE

Le conseil d'administratiun d'INTERTECHNIQUE, le 20 juin 1985, et celui d'IN-INFORMATIQUE, le 17 juillet 1985, ont approuvé le traité d'apport à IN-INFORMATIQUE de l'activité Informatique d'INTERTECHNIQUE.
Des assemblées générales extraordinaires d'INTERTECHNIQUE et d'IN-INFORMATIQUE ennvoquées pour le 30 août 1985, se prononceront sur cet apport qui deviendra effectif à cette date, avec effet social au 1er janvier 1985. Le montant de l'apport net s'élève à 148,6 millions : 480,5 millions d'aetifs apportés

contre 331.9 de passif pris en charge.

En rémunération de son apport, INTERTECHNIQUE recevra 1.453.140 actions d'IN-INFORMATIQUE d'une valeur nominale de 100 F chacune. Le capital social d'IN-INFORMATIQUE avant l'apport était représenté par 2 500 actions de 100 F de nominal; après l'apport, il est représenté par 1.455.640 actions, dont la quasi totalité

Le but de cette fillalisation est, tout en maintenant la cohésinn du groupe INTER-TECHNIQUE, d'assurer à l'aetivité infurmatique un mode de gessiun adapté et différent de celui du secteur aérospatial. De plus, la filialisatiun permet un mnde de financement spécifique à l'activité Infurmatique qui ennnait une forte croissance.

Dans et but et dans un souci de sécurité à long terme, le conseil d'administration a retenu la solution qui lui était offerte d'un apport de smancement global garanti, de l'ordre de 30% du capital d'IN-Informatique, assurant pour de nombreuses années le financement de l'accroissement de son activité. Aussi, le conseil d'administration d'IN-INFORMATIQUE propose-t-il à une assemblée générale extraordinaire, convoquée le 30 août 1985, une augmentation de capital réservée à trois groupes d'investisseurs conduits respectivement par : J.-Cl. MELENDES,

Agent de change à Paris, pour un montant de 150,0 millions de francs, avec notamment Ivory and Sime (Edimbourg), G.T. Management Ltd (Londres), Lombard Odier Int. Management (Londres), Murgan Grenfell (Londres), S.G. Warburg and Cn Ltd (Londres); par la BANEXI, pour un montant de 19,2 millions de francs; par la Compagnie Financière BARCLAYS, pour un montant de 9,6 millions de francs. Il est précisé qu'aucun des actionnaires représentés au conseil d'administration d'INTERTECHNIQUE ne participera directement au indirectement à cette augmentation de participe des participers directement du indirectement à cette augmentation de participe de tion de capital réservée.

La solution est en substance la suivante : Les groupes d'investisseurs garantissent à IN-INFORMATIQUE un apport de fonds propres de 178,9 millions à verser en septembre 1985, en contre-partie d'une parti-cipation de 29,8 % du capital après augmentation de capital : ceci reviem à attribuer à IN-INFORMATIQUE, après augmentatiun de capital, une valeur de 600 millions, représentant vingt fuis le bénéfice net courant de l'activité d'IN-INFORMATIQUE de

— IN-INFORMATIQUE s'engage à introduire ses actions au second marché de la Bourse de Paris dans la première quinzaine de décembre 1985. Les nouveaux souscripteurs s'engagent à proposer au marché 210.000 à 300.000 des actions leur appartenant, soit de 10 à 15 % du capital d'IN-INFORMATIQUE, le solde de leurs actions ne pouvant être vendn avant juin 1986. INTERTECHNIQUE pour sa part garde la totalité

vant être vendu avant juin 1980. In terrectivitée pour sa pair gaute la tiname des actions reçues en rémunération de son apport.

Pratiquement, l'opération se traduira par une augmentation de capital réservée de 618.550 actions, juuissance 1st janvier 1985; le prix unitaire de souscription sera de 289,30 F, 100 F de nominal et 189,30 F de prime, correspondant à l'estimation globale

Après cette augmentatiun, les finnds propres d'IN-INFORMATIQUE s'élèveront à 326,4 millinns de francs : la répartition du capital sera la suivante : 1.455.640 actions - Nouveaux actiunnaires : • français 222.950

 étrangers 2.074.190

10,75 % 19,07 % 395.600 100.00 %

l'ne note d'information sera à la disposition des actionnaires à compter du 1 août 1985, à la direction administrative d'INTERTECHNIQUE - B.P. 1 - 78374 PLAISIR CEDEX - Tel. (3) 055.82.00 - TELEX : 696 242 F.



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TUC faces struggle on obedience to law

THE ANNUAL policy-making as-sembly of the Trades Union Con-gress (TUC) in September will see a struggle between right- and left-led unions around the fundamental issues of trade unionism, obedience to the law and collective discipline, writes John Lloyd, Industrial Edi-tor. Hanging over it will be the threat of split and the creation of an

alternative union grouping.
The main division between unions will be over whether they should remain faithful to the principles of defiance of the Conservative Government's employment legisla-tion, drawn up at a special conference in April 1982 at Wembley,

TUC will be faced with motions harshly critical of the electricians

single-union, no-strike deals. It will discuss, possibly even decide, the fate of the Amalgamated Union of Engineering Workers (AUEW), which is at present facing suspension or expulsion for taking state aid for ballots, forbidden under the "Wembley principles."

In addition, a motion from the National Union of Mineworkers (NUM) calls on a future Labour Government to reinstate all sacked miners, and to reimburse the NUM for nll monies paid out to the courts during the 12-month strike which ended in March this year.

Senior union leaders said last night that such a motion, with its potential for embarrassing the La-bour Party, could not be allowed to pass - and could be directly op-posed by the TUC's general council,

or be the subject of radical amend-ment. also introduced motions calling for reviews of the Wembley principles, or of the labour movement's atti-

The right-led unions which are tal of nearly 10m. This would mark a clear defeat - but would then become a test of TUC discipline, since many of these unions presently say they will not obey the TUC lead in

The Engineers and Manager's Association has attempted, in its resolution, to defer any possibility of ex-pulsion for taking ballot money by proposing that Congress drops all disciplinary procedures because of the "overriding dangers of splitting the trade union movement. The EETPU, and the Civil and

NOTICE OF REDEMPTION

To the Holders of

General Mills, Inc.

U.S. \$100,000,000 12% Notes, Series A, due December 19, 1991

NOTICE IS HEREBY GIVEN to the holders of the outstanding 12% Notes. Series A. due December 19, 1991 (the "Notes") of General Mills, Inc. (the "Company") that, pursuant to the provisions of Section 7(a) of the Series A Fiscal and Paying Agency Agreement dated as of December 19, 1984 between the Company and Morgan Guaranty Trust Company of New York 1the "Fiscal Agent") and Paragraph "4(a) of the Terms and Conditions of the Notes, the Company has elected to redeem on August 28, 1985 U.S. \$32,330,000 principal amount of the Notes (the "Redemption Notes") at a redemption price equal to 101% of the principal amount thereof, together with accrued interest to said date, in the amount of U.S. \$415.00 for each U.S. \$5,000 principal amount and U.S. \$830.00 for each U.S. \$10,000 principal amount as follows:

now peeling away from the "Wem-bley principles" are thought likely itself.

However, a motion from the

Transport and General Workers' Union to reaffirm the Wembley principles, backed up by a state ment already endorsed by the general council which also underping Wembley, is expected to carry the

day.

The EETPU practice of signing single-union deals is challenged by the white collar union Apex, which has long been an ally of the alectri-cians on the right. Apex proposes disputes to pre-empt any future moves by the EETPU, or other

The Fire Brigades Union, in a motion condemning the proposals outlined by Mr Tom King, the Employment Secretary, for consulta ions on a ban on strikes in essential services, also criticises the prac-tice of signing no-strike deals - of the kind concluded by the EETPU.

Senior union leaders last night expressed concern that the Congress would be a divisive one, espe-cially if the issue of the AUEWs suspension or expulsion for taking money for ballots comes before con

gress for a decision.

Many believe that while the
AUEW may pull back from the
brink when faced with life outside the TUC, the EETPU, with a gen-erally more radical right-wing lead-eralip, is now inevitably on a collision course and will soon end up

MacGregor accuses minister of pit closures interference

BY OUR INDUSTRIAL EDITOR:

MR IAN MacGREGOR, the National Coal Board (NCB) chairman seems likely to survive the publica tion of an interview in which he bit-terly criticised Mr Peter Walker, the Energy Secretary - revealing the tensions and disagreements be-tween the two men during and since the 12-month miners' strike.

Although he criticises Mr Walker for interference and Mrs Margaret Thatcher, Prime Minister, for un-dercutting him by "making a speech saying something different to himself, it is thought unlikely that he will be asked to leave before the expiry of his contract next September because of the political damage which would result if he

He is clearly frustrated and angered by the Government, most of ill by two different events. First, he has been delayed in his pit closure programme by being forced to sub-mit all pits to a revised colliery review procedure, the outlines of which were agreed between the NCB and the pit supervisors' union,

In his interview, published in yesterday's Sunday Telegraph newspa-per, Mr MacGregor criticises Mr



Mr Ian MacGregor: frustrated and angered

Walker for his private meetings were suffering considerable intimi-with Mr Peter McNestry, the Nac-ods general secretary – and makes • Mr Arthur Scargill, the miners' clear that the agreement was forced upon him by Government. Last week, the three mining

unions met the NCB in a further at-

and managed to come up with a compromise proposal on the compo-sition of the review body which will pronounce on pit closures which is now being studied by Mr MacGre-

A growing number of pits are waiting to be considered by the review procedure, and its operation will slow the closure rate consider-ably. At the same time, the NCB faces a delicate problem on how to move if the review body supports the unions objections to closure. The agreement says that it must give "full weight" to the review

body's findings.

In the second place, Mr MacGregor is still smarting from a dinner meeting with the Prime Minister in May when, in the presence of his senior directors, Mrs Thatcher mada clear her dissatisfaction with the closure rate and with the NCB's treatment of working miners, who

union president, was last night recovering from minor injuries re-ceived when the car taking him to a

'Official bodies are investigating allegations' about JMB debtor

BY TERRY POVEY

MR PAT BENSON, the former chief executive of Sumrie Clother. who has identified himself as the principal source of information to several MPs about the affairs of Mr Michael Henker, one of Johnson Matthey Bankers' (JMB) debtors, has written to shareholders of the listed textile company saying that his allegations are now being investigated to the state of the listed textile company saying that his allegations are now being investigated the satisfactory of the satisfac tigated by various official bodies.

The Bank of England rescued-JMB last year when it revealed losses of £248m, more than half its

book value of £400m.

According to Mr Benson: 'I am co-operating fully with these investigations and, as the authorities tigations and, as the authorities concerned have the necessary powers to overcome any lack of co-operation which may be shown by others, I am confident that the information which I have supplied to them will be historia true.

Among the hodies Mr Bengan has made reports; to are the London Stock Farhange, the Takeover Panel and the Department of Trade. Allegations made originally by Mr Benson in a letter to shareholders of June 24, cover a series of share

lealings by Mr. Hepker, who is

owns Ravensbury through arrange. is one of JMB's major debiors.

chairman of Simrie Clothes, ments with its only two listed through a number of UK, offshore shareholders, Mr Barry Johnson and Swiss companies. and Mrs Jacqueline Dillon, both of

Among these are dealings involving. Ravensbury Investments, an Isle of Man-registered private fimited company which owes £1.5m to

Mr Hepker has repeatedly said — estimated at between £300,000 that the allegations about him and £400,000.

Another JMB debtor has run into Mr Brian Sedgemore, MP, which ina withess, are baseless. He claims in arranging letters of credit that he has been subject to a "personal vendetta for six months," with Nigeria, is faced with a winda witness, are baseless. He claims that he has been subject to a "personal vendetta for six months," from Mr Benson. Ravensbury Investments, of

which Mr Benson is a director, borrowed from JMB to finance the dewelcomment of a site for a supermarket in Glamorgan, South Wales.
The planned Tesco store project
her not been carried out since the through a direct loan, plus a further loan was made in 1997 and 1997 for 500 direct loan, plus a further through a further through a direct loan, plus a further through a direct loan, plus a further through a direct loan, plus a further through a further thro velopment of a site for a supermar-

cured are now all in the hands of. Mr Rajendra Sethia, who ran Es-companies under his control. He de- al, is under detention in India con-

. Mr Hepker has accepted to assist

JMB to realise all the assets against which the loan was secured, but adds that there would be a shortfall

difficulties. Berg & Sons, a City of ing up petition from Union Discount, claiming non-payment of debts of £500,000. JMB is mentioned in the Union petition as a

supporting creditor.

Berg & Sons is run by Mr Uhmed

Brittan queries content of film on IRA

By Raymond Snoddy.

THE HOME Office is to ask the THE HOME Office is to ask the BBC today for information on a television programme about Londonderry in Ulster which includes interviews with Mr Martin McGuinness, who has been accused of being the IRA's chief of staff.

Mr Leon Brittan, the Rome Secretary, has asked officials to find out details of the content and balance of the programme. The mode

ance of the programme. The move follows comments by Mrs Margaret Thatcher, the Prime Minister, in Washington that if the BBC were to go ahead with any such programme she would "condemn them utterly." The BBC maintained yeste

that the programme would be broadcast as scheduled on August 7. Mr Will Wyatt, head of documentary features for BBC Television, said yesterday he respected anyone's concern about so called IRA films. But this is a careful, informative throughtful film for the Brit. mative, thoughtful film for the Brit-ish viewer about the polarised na-ture of Northern Ireland."

Mr Wyatt said there was no clandestine filming or meetings in the making of the programme. The film looks at the divided city through the eyes of Mr McGuinness and a Protestant Loyalist, Mr Gregory Campbell, who believes the IRA should be shot on sight. Both are elected representatives of their communities.

ties.
Mr McGuinness, who denies being chief of staff of the IRA, does admit in the film being "involved actively on behalf of my people against the British forces of occupa-

the programme, said that both the Royal Ulster Constabulary and the British Army knew the programme was being made. It was filmed during the recent local elections in Northern Ireland in which 59 Sins Fein candidates were elected. Many of the events shown have already appeared in news bulletins "It is a legitimate piece of report-ing," said Mr Hamann who has

> Tyndall Bank (Isle of Man) Ltd

made seven other documentaries

about Northern Ireland.

Interest Rates Sterling Money Account 11.75% Dollar Money Account 6.75%

Andrew Peck Associates Brings U.S. Discount Brokerage Across the Atlantic—

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500 shares of any price stock \$ 80

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10,000 shares	50
10,000 shares	53
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•	ASSOCIATES,	INC.		7

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Payment will be made, subject to applicable laws and regulations. In U.S. dollars on and after August 28, 1985 upon presentation and surrender of the Redemption Notes with coupons due December 19, 1985 and subsequent coupons sittached, failing which, the amount of missing unmatured interest coupons will be deducted from the sum due for payment and paid in the manner set forth in the Terms and Conditions of the Notes against surrender of the related missing interest coupons within the period of time prescribed by the applicable statute of limitations, at the main offices of the Fiscal Agent in London. Brussels, Frankfurt am Main, Poris and Tokyo, the main office of Amsterdam Bank N.V. in Amsterdam, the main office of Swiss Bank Corporation in Basle and the main office of Kredietbank S.A. Luxembourgeoise, in Luxembourg. Payments at said offices will be made by a United States dollar check drawn on a bank located in The City of New York, or by transfer to a dollar account maintained by the payee with a bank in London. No payment on any Bearer Note will be made at the Corporate Trust Office of the Fiscal Agent or any other Paying Agency maintained by the Company in the United States not except as otherwise permitted by U.S. Treasury Regulations without adverse tax consequences, will any payment be made by transfer to an account maintained by the payee in, or by mall to an address in, the United States.

From and after August 28, 1985, the Redemption Notes will no longer be outstanding after the redemption.

It is suggested that each holder consult his own tax advisor concerning his particular tax situation.

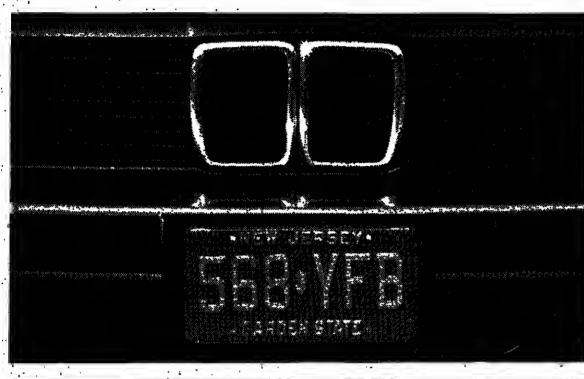
Any payments made to an address in the United States, directly or by electronic transfer, may be subject to reporting to the United States Internal Revenue Service ("IRS") and to backup withholding of 20% of the gross proceeds if payees not recognized as exempt recipients fail to provide a Paying Agent with an executed IRS Form W-8 in the case of non-U.S. persons or an

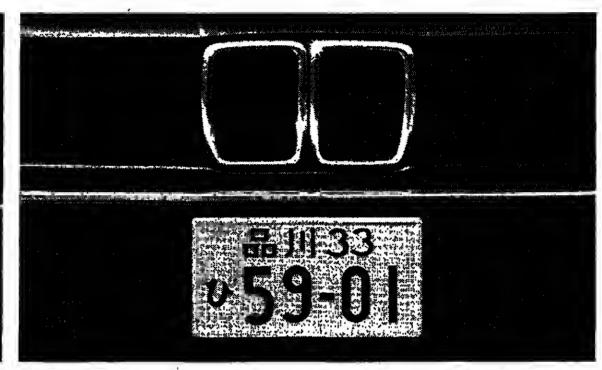
Under the Interest and Dividend Tax Compliance Act of 1983, we may be required to withhold 20% of any gross payments made within the United States to certain holders who fail to provide to a Paying Agent listed above, and certify under penalties of perjury, a correct taxpayer identification number (employer identification number or social security number, as appropriate), or an exemption certificate on or before the date the securities are presented for payment. Those holders who are required to provide their correct taxpayer identification number on IRS form W-9 and who fail to do so may also be subject to a penalty of \$50 imposed by the IRS. Please therefore provide the appropriate certification when presenting your securities for payment.

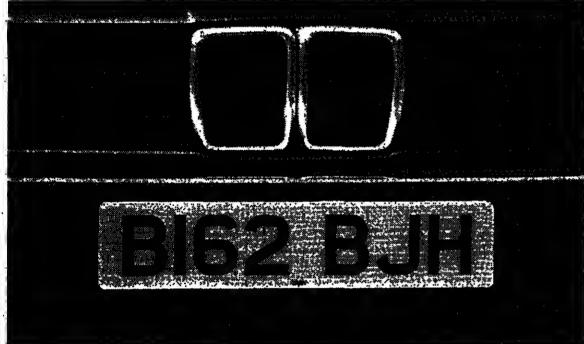
DATED: July 29, 1985

BMW Report and Accounts 1984.

We've given success the broadest possible basis: the world.







REGENSBURG

1984 was once again a particularly good year for

11.1

With significant plusses in production, sales, turnover and profits, as the impressive balance sheet figures demonstrate. And although BMW was the only German manufacturer to increase its domestic sales in 1984, this latest success was in itself the result of a much broader long-term strategy that extends far beyond the borders of the Federal Republic

BMW is an International name. And the difference between domestic and export sales ceased to exist a long time ago.

of Germany.

Even ten years ago it was becoming increasingly obvious that the world's most important markets were growing along similar lines and, together with them, the demands and attitudes

of their consumers. And this uniformity in buyer expectations that's already apparent today, leaves no doubt that in future big organisations will only succeed if they constantly look on their domestic activities as an integral part of their international business

and marketing efforts. BMW has never taken the simple opportunistic approach towards exports.

We have always seen them as a conscioua ongoing development of a worldwide infrastructure that forms the key to long-term success. Our 12 wholly-owned subsidiaries all over the world make that abundantly clear.

"Made in Germany" quality with "BMW engineered" technologies is enjoying evergrowing popularity with discerning, quality-conscious motorists everywhere.

And the vote in favour of BMW exclusivity is particularly striking in such important car markets aa the USA, Japan and Great Britain. Just take one example: with worldwide sales of 287,000, the BMW 3-Series was again the world's no. 1 exclusive compact car in 1984. And the figures for tha first aix months of 1985 show that it again has a decisive lead over all its competitors.

We're also looking forward to another typical BMW year in 1985.

The turnover of BMW AG for June 1985 was 24.6% up on the previous year, whilst the figures for the overall organisation were up 18:3%. Orders also present a positive picture. Equally, despite an atypically sluggish start, the domestic market is now on the upswing again.

And there's also another typical BMW statistic: during 1985 we expect to create yet another 1,400 new jobs.

As planned, Investments will also increase significantly during 1985.

Considerable sums have again been earmarked for tha continuous product development and improvement programmes, as well as for ongoing production line optimisation. Other important investment areas include the research and engineering facility at Munich and the new plant at Regensburg, which is due to go on stream in the autumn of 1986.

The way we have guided tha successful development of our company up to now, is also the way we intend to continue: with realism, dedication, and with that degree of optimism that's inseparable from the pleasure Consolidated financial statement for BMW AG

Balance sheet at 31.12. (in million DM)	1984	1983		1984	1983
Assets			Liabilities		
Physical assets	2,166	2,217	Net worth	1,760	1,595
Financial assets	245	270	Special reserves	185	175
		•	Registered profit vouchers	. 50 -	39
Stocks	· 724	791	Pension commitments	697	580
Trade debtors	148	131	Other provisions	1,878	1,489
Liquid funds (Including securities)	1,436	759	Long-term (lab)fittles	279	346
Owed by group and associated compenies .	839	693	Trade creditors	720	625
Other assets and prepaid expenses and deferred charges	339	333	Other liabilities and accrued expenses and deferred income	163	201
			Unappropriated profits	165	144
Balance sheet total	5,897	5,194	Balance shoot total	5,897	5,194
Profit and loss account (in million DM)				1984	1983
Sales				12,932	11,481
Changes in stock and own work capitalised			· · · ·	- 38	+ 74
Overali output				12,894	11,555
Material expenses				6,915	6,221
Personnel expenses				2,793	2,472
Depreciation	-4 -			708	717
Other Income and expenditure (belance)				1,455	1,237
Taxes				693	.620
Annual surplus				330	288

BMW at a glance			
Group sales (world-wide)	million DM	16,484.1	+ 17.5%
BMWAG sales	million DM	12,931.6	+ 12.6%
Car sales	units	434,266	+ 2.8%
Motorcycle sales	units	33,912	+ 19.9%
Employees, Group (world-w	ide)	51,931	+ 3.5%
Employees, BMWAG		44,692	+ 3.5%
Investment in physical asset BMW AG.	ts, million DM	. 663,8	- 17.1%
Annual mumber DIONAC	- Olion Day	220 6	1 14 41

The full financial statement at 31 December 1884 of Bayerische Motoren Werks AG and the BMW Group complies with s. 329 of the AktG (Corporation Law) and has obtained the auditor's unconditional confirmation. It has been published in the Bundessnzeigez. The dividend of DM 12.5 per share of DM 50 confirmed for 1984 at the General Meeting on 11 July 1985 in respect of the participating stars capital of DM 600 million will be puid at the offices mentioned in the full approximation of tioned in the full announcement in the Bundesanzeiger of 12. July 1985 immediately on submission of profit participa cher No. 35, after deducting 25% capital gains tax.

Board of Management: Eberhard v. Kuenheim, Chairman, Volker Doppelfeld, Dr.-Ing. Hans Hagen, Hans C. Koch, Franz Köhne, Dr. Eberhard von Koerber, Deputy,

THE BOARD OF MANAGEMENT

UK NEWS

BASE LENDING RATES

A.B.N. Bank 12 % Heritable & Gen. Trust 12 % Allied Dunbar & Co. 12 % Hill Samuel \$12 % Allied Irish Bank 12 % American Express Bk. 12 % Hongkong & Shanghai 12 % Associates Cap. Corp. 13 % Banco de Bilbao 12 % Bank Hapoalim 12 % Bank of Ireland 12 % Edward Manson & Co. 13 % Bank of Ireland 12 % Morgan Grenfell 12 % Moldiand Bank 12 % Banco de Bilbao 12 %
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Banque Belge Ltd. 12 %
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Bancicial Trust Ltd. 13 %
Brit. Bank of Mid. East 12 %
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Brown Shipley 12 %
Canada Permanent 12 %
Canada Permanent 12 %
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Choulartons**
Citibank NA 12 %
Citibank Savings 12 %
Citibank Savings 12 %
Citibank Savings 12 %
City Merchants Bank 12 %
City Merchants Bank 12 %
Cooperative Bank 12 %
Co

Britoil offer may get £460m tag

BY DOMINIC LAWSON

THE GOVERNMENT'S financial shares to be sold at about £460m. In the sale of the second tranche.

advisers are expected tomorrow to November 1982 the Government fix and underwrite the price at sold 51 per cent of the equity at yesterday. "The underwriters are which the state's remaining 49 per cent of the state is sue flopped cent stake in Britoil is to be sold.

The prospectus is likely to be published immediately and would
A chief reason for that result was issue.

215p per share but the issue flopped can unconfortable few days. It will not take much fresh bad news from Opec to sabotage the issue.

be investors will have seven days to the gloomy statements at the time make their applications with an in-itial payment of £1 a share. from leading members of the Orga spective yield of about 10 per cent. itial payment of £1 a share. The offer price is expected to be Countries (Opec). Lazard Brothers, rest of the oil sector but brokers at about an 8 per cent discount to the merchant bank handling the the prevailing London market price which was 207p at Friday's close.
This suggests an offer price of between 185p and 190p, valuing the merchant bank handing the sale for the government, has waited until the peaceful conclusion of last tweek's Geneva meeting of Opec the Britoil shares will have to be ministers before proceeding with weared from other quoted oil

A City of London oil analyst said going to have an uncomfortable few

Shares will be offered on a prospective yield of about 10 per cent. point out that institutional inves-

Oil analysts re-worked their arithmetic over the weekend after Britoil's unexpected decision on Friday to downgrade its two-week-old

Britoil's reason was the contin-ued strength of the pound against the dollar, the currency in which oil is traded, but one broker said yesterday: "It seems silly to go to the embarrassment of changing a year-ly profit forecast on the basis of two week's movement in the currency

patients is published today, writes

Robin Pauley.

Service in order to manipulate the
environment in which doctors funcenvironment in which doctors func-Dr David Green, research fellow tion in the hope of inducing differat the Institute of Economic Affairs, ent, and particularly less self-intersays this monopoly power blocks ested, professional conduct is likely the path of all reformers whether to fail. Such measures will not suc-

self-seeking nature of profession-

Which Doctor: £2.50. IEA 2 Lord

SDP urges ban on all new loans for South Africa

BY PETER RIDDELL, POLITICAL EDITOR

AN EEC-WIDE statutory ban on new bank loans and new investment in South Africa by Community companies is proposed this morn-

ing by the Social Democratic Party
(SDP) in a new policy document.

Launching the statement. Dr
David Owen, the party leader, said:

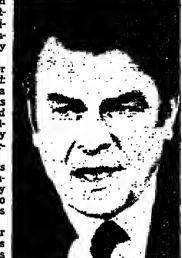
Britain should be working for a common European position in its policies towards South Africa, and actively identifying with the excellent resolution put forward by France to the United Nations Secur-

ity Council."
Hs gave a warning that there was "a grave danger of Britain becom-ing isolated in the world community if the Government associates so completely with President Reagan's

The document rejects the call for disinvestment, which it regards as impractical. Instead, the SDP urges a ben on new loans and new invest-ment along the lines of Swedish egislation as the best way of breaking the present log-jam and apply-ing pressure on South Africa.

The suggested legislation should enable the European Commission to grant exemption from the ban where companies can demonstrate that their participation will have a direct and advantageous effect on education, training, and human and economic development for black embergo, the SDP urges Britain to economic development for black South Africans.

EEC code of conduct for companies ca of high talready investing in South Africa and products.



Dr David Owen: "risk of British isolation

should be considerably strengthened to ensure European compa-nies treat their black South African employees without discrimination, provide training and community de-velopment and allow free trade

initiate, with its European partners, Moreover, the current voluntary an embargo on sales to South Afri-EC code of conduct for companies on of high technology know-how

ASSI plans sale of UK paper interests

BY TONY JACKSON

Smith Stone & Knight and Birturnover of £18m.

ASSI acquired the businesses as ASSI acquired the businesses as with ASSI not quite the only, but part of its purchase of UK quoted company Dolan Packaging in 1977. The move represents not a with drawal by the Swedish group, but a shift of emphasis to the rest of the Dolan group as part of a Europewide strategy.

Well calca of 510m Smith States

All of the waste paper is supplied tion. by Birmingham Waste - though in turn, only half of Birmingham print mill on the river Dec in North Waste's output goes to Smith Some. Wates takes most of its pulp from Mr Gordon Whitehead, Dolan's its Canadian owner, Consolidated managing director, said: There is Bathurst, and UK Corrugated - in no reason why the two businesses the same business as Dolan - takes should not be sold separately, if we much of its kraftliner from its Caget a better deal that way - they are both independently profitable. But

logical as a pair."

many as captive outlets for the treat.

ASSI, the Swedish paper group, is kraftimer it produces in Sweden to sell off its UK paper interests. (where it has around 25 per cent of The two businesses offered for sale, the kraftimer market).

Besides the two companies for mingham Waste, have a combined sale, the rest of Dolan's £50m turnover consists of corrugated cases. with ASSI not quite the only, but

With sales of £10m, Smith Stone their UK interests as captive outlets around 50,000 tonnes, putting it around 20th among UK papermakaround 20th among UK papermakers by size. Some 35 per cent of output consists of corrugated boxes, and the entire output is based on up as an cutlet for its pulp productions.

Similarly, the Bridgewater news

my own view is that they are more Perhaps because the UK paper industry has suffered such a sharp For ASSI, the logic is clear. The decline in the past two decades, for-Swedish group is a big European eigh producers are viewing the UK supplier of kraftliner, the basic market with a new interest. The strong brown paper used in card- one area in which they have nothboard packaging.

The group has lately been seekurs, where the raw material is all ing to strengthen its position in domestically produced. ASSI's decivered corrugated board makers mingham Waste is, therefore, logically produced to the strength of the st in Denmark, Switzerland and Ger- cal, and by no means signals a re-

Vauxhall 'takes bigger fleet market share?

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

pany car fleet market is under heavy pressure from Vauxhall, the General Motors subsidiary, according to a survey by the British Institute of Management (BIM).

Two years ago a BIM survey found that Ford models accounted for more than half of the models had more than half of the fleet in only 7 per cent of companies, but in the latest survey this driven to 17 per cent.

A BIM spokesman said: "No doubt this can be attributed largely to the success of the Vauxhall Cavalier which mounted a challenge to

for more than half of cars in 40 per cent of company fleets. In the latest survey only one quarter of companies said they had Ford cars in their fleets.

FORD'S DOMINATION of the com- models had more than half of the

lier which mounted a challenge to Ford at a time when the Cortina was being phased out." He added that a company car seemed to be a permanent fixture in the remuneration package of many organisa-

Medical monopoly 'blocks health reform'

A POWERFUL attack on the way in which the monopoly power of the British medical profession blocks all improvements which could benefit National Health care supply.

A POWERFUL attack on the way in ments within the NHS or more radical reforms to promote competition in health care supply.

British medical profession blocks all improvements which could benefit National Health to restructure the National Health refers to refer

they merely seek detailed improve- ceed unless professional monopoly er in the doctors cartel in both the North Street, London SWI

benefited producers at the expense of consumers is that governments have failed to take account of the

Dr Green says professional pow-

sion, even when they are not enforced by government agencies, are immune from the general law against restrictive practices.

INVITATION TO TENDER

London Regional Transport

Bus Services

currently operable by Loodon Sures Ltd.

As before, these router will continue to be marketed as an integral part of
the London Regional Transport network. Under the contract process,
London Regional Transport will maintain a number of controls over the
services. Contractors with also have to comply with all solety, maintenance
and financial requirements under the PVF iterasing regulations.

requirements under the PVV ilcensing regulations.

The ten rounes involved are:
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Bus 125. Streamen Hill Tooting Broadway
Bus 125. Chingford Edit of Jugonlaw
Bus 129. Chingford Earling
Bus 129. Chingford Earling
Bus 200. Eaynes Park - Streamen Hill
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Bus 200. Eaynes Park - Str

NOTICE OF REDEMPTION

TO HOLDERS OF CREDITANSTALT-BANKVEREIN US \$75,000,000

15%% BONDS DUE 1990 Notice is hereby given that in accordance with condition 4 (c) of

29th July, 1982 between Creditanstall-Bankverein (The Issuer) and Chemical Bank (the Principal Paying Agent), the Issuer hereby gives the required three years notice to redeem all the Issuers 15%.

Bonds due July 1990. The date set for redemption is 29th July. 1988 and the Bonds will be redeemed at 101% of the principal amount plus accrued interest. On and after 29th July. 1988 the bonds will

cease to accrue interest. Payment will be made against surrender of the Bonds, together with all appurtenant coupons maturing after the date fixed for redemption, at the offices of the Paying Agents.

NOTICE OF REDEMPTION

TO HOLDERS OF XEROX FINANCE NV 100,000,000 14PCNT NOTES DUE AUGUST 15, 1987

Notice is hereby given that in accordance with Condition 7 (A) of the 14% Notes and Paragraph 4 (E) of the Fiscal and Paring Agency Agreement disted August 15, 1982 between Xerox Finance NV (leauer). Xerox Corporation (Guetantor) and Chêmical Bank (Fiscal and Peying Agent), the Issuer elects to redeem all of its 14% Notes due August 15, 1985, and the Notes will be redeemed et 101% of the principal amount plus accrued interest. On or after August 15, 1985, interest shelf cases to accrue. Payment will be the upon presentation and burrender of the Notes, together with all appurtenant coupons maturing after the data fixed for redemption at the offices of the Paying Agents.

Fiscal Agent on behalf of XEROX FINANCE NV Dated July 29, 1885

Dated: 29th July, 1985

BANQUE NATIONALE

DE PARIS

U-5-\$12,500,000 Tate Notes due 1988 (Berles II)

NOTICE IS HERE'AY GIVEN that the rate of interest for the period 25th Jaly 1985 to 27th January 1986 has been sound at 8'10'76 per annum.

On 27th January 1986 interest of U.S.5221.20 per 8.5.5,000 nominal feriount of the Notes, and U.S.5.2,211.98 per U.S.550,000 nominal amount of the Notes will be over 1931.05 interest Coupon No. 8.

Chemical Bank

Dated July 29, 1985

NATIONAL COAL BOARD US\$100,000,000

8% Guaranteed Bonds 1987

8 % Guaranteed Bonds 1988

Holders of the above Bonds are

advised that the Annual Report and Accounts for 1984/85 of the National Coal Board are avail-

Principal Paying Agent

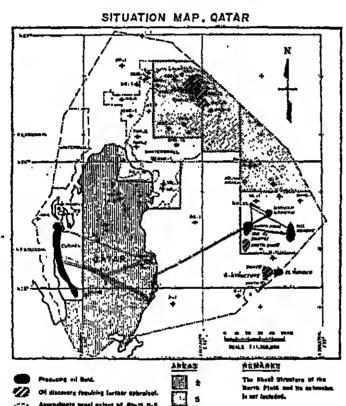
Sen 283 Was trompoon—Leas Acton Rentes 268 and 283 may well be suitable for a light-frequency, amalier has type operation. If you're interested, please contact Nick Newton an 01-227 3911 for specifications and a render application, or write to him at:

Contracts & Tenders

THE STATE OF QATAR

A Call for International Bidding

The Government of Qatar announces the opening of three areas (area 2, 5 and 6 refer to the attached map) for bidding under Production Sharing Agreement to explore, develop and xploit hydrocarbon substance. However, the existing Khuff gas bearing structure of the North Field and any extension that can be proven to be part of it is excluded. The following information may be of interest to bidders.



Bidders should be International Oil Companies. They

should supply evidence of their technical and financial

A model contract, as a basis for future negotiations. will be available and can be handed over to interset

MODEL CONTRACT

AVAILABLE DATA
Raw data for the open areas will be made available to bidders. Technical experts from oil companies will be allowed to examine available data in Doha.

Bldders are expected to submit their bids by October \$1, 1985 at 12.00 o'clock Doha time.

Mailing Address: Director, Department of Petroleum Affairs

Ministry of Finance & Petroleum, P.O. Box 2233, Doha, Qatar (Arabian Gulf)

Telephone 413571. Telex 4891 QATPET DH. Cable PETROFAIRS DOHA

partional Coal Board are available for inspection at the office of S. G. Warburg & Co. Ltd., 33 King William Street, London, EC4R 9AS. 29th July, 1985 By comparison, in 1983 Vauxhall FRENCH KIER MANA

OVER A CENTURY OF EXPERIENCE

At French Kier we've grown up alongside the tremendous increase in complexity of today's major new construction projects. We've witnessed the far reaching impact of new technologies, new legislation and the effects of a harsh economic climate. Above all, we have seen the old methods and procedures becoming outdated and discarded by an ever increasing

number of established clients.

French Kier Construction Management have in their turn, responded to the challenge of these changing times. By establishing a company that can assume complete control for all stages of a contract from design, planning and costing, to construction, site management and administration, French Kier Construction Management

exercises total control. At the same time guaranteeing the proven economic rewards of dealing with a single, highly responsive and highly responsible organisation, in terms of final costs, timing and quality.

Our clients call it invaluable. We call it French Kier Construction Management. If you would like further information about French Kier, please contact:

Duncan Mort. French Kier Construction Management Ltd. Tempsford Hall, Sandy Bedfordshire. SG19 2BD, Tel. Biggleswade (0767) 40111

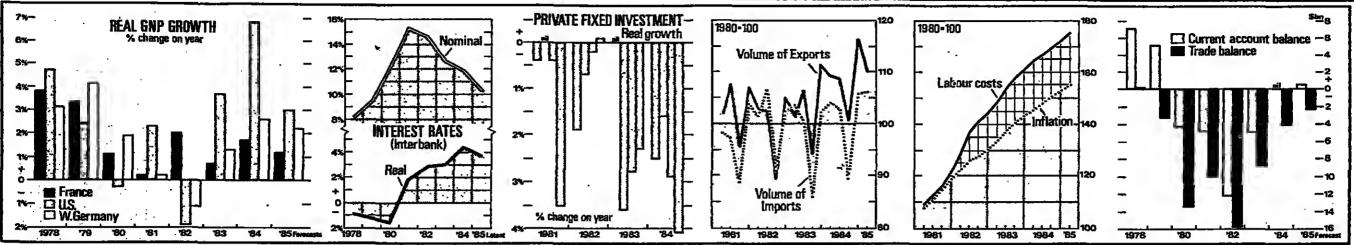


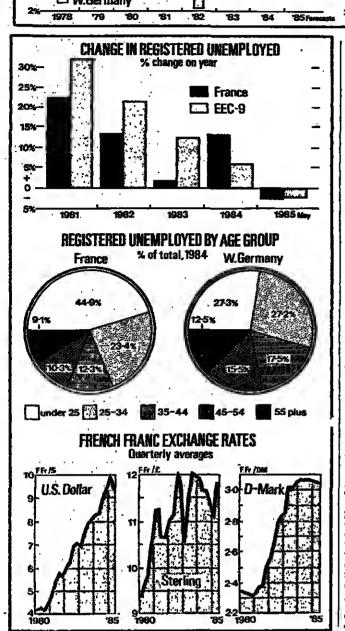
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Merci

STATISTICAL TRENDS: FRANCE





Economy hit by slow growth and high rates

Slow economic growth and increased interest payments on public debt have recently become two of the French economy's major problems. Real Gross Domestic Product (GDP) increased by 1.7 per cent in 1984, mainly because of more exports, and is forecast to grow by only 1.2 per cent in 1985, which is obout half of the expected rate of growth for the whole of the EEC.

Domestic demand, which was stagnant in 1984, should grow slightly in 1985 but export

growth may weaken, and the downward trend in fixed investment is likely to continue.

On the positive side, inflation has follen from a peak of about 13 per cent in 1980-81 to a little more than 7 per cent in little more than 7 per cent in 1984 and is forecast to falt to 6 per cent in 1985. Wage rises have moderated and reol labour costs hove scarcely risen in the

past two years.
As in most other European countries, unemployment in France has increased sharply since 1979. While the rate of increase slowed in the EEC in 1994, the rate of French unemployment rose markedly from 8.3 per cent to 9.7 per cent. However, early figures for 1985 suggest a return to the previous trend with o levelling off in the rate of unemployment.

France has o much higher proportion of young people out of work than other EEC countries—45 per cent of the unemployed in France are under 25 compared with 27 per cent in West Germany—and this underlines the importance of recent job training schemes for young job seekers.

The government deficit exceeded its target of 3 per cent of GDP in 1984 with much of

the upward pressure coming from the increased interest payments on the debt. EEC calculations show that This brought the French-U.S. trade account into balance. The French franc, olong with the other European currencies, fell markedly against the dollar over the 1980 to 1984 period interest payments of 1.6 per cent of GDP in 1980 had over the 1980 to 1983 period and has benefited from the recent period of dollar weakness. Within the EMS, it remained stable against the D-Mork throughout the period from mid-1983, trading at an

cent of GDP in 1980 had doubled by 1984 to an estimated 3.2 per cent of GDP. It was in 1980 that naminal and real interest rates rose above the rates of growth of nominal and real GDP. The structural budget average rate of about DM 3.05.

(cyclically adjusted) showed a small surplus until 1981 then The French Stock market has outperformed nearly all of the other major markets over 1983 and 1984 with the CAC General Index rising by almost 100 per cent over this period. This moved into deficit in a period of fiscal expansion and the pressure from the rising cost of debt servicing. But more recent tighter fiscal policy has restored it to olmost a balanced position. compores with rises of between

position.

Both the current account and the trade account have been improving since 1932 with the current account expected to show o small surplus in 1985 and the trade deficit being reduced to \$2bn.
This reflects the growth in the

- Commission staff estimate. Source INSEE.

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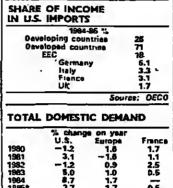
COMPARATIVE STOCK

MARKET PERFORMANCE

50 per cent and 60 per cent in the UK and West German markets.

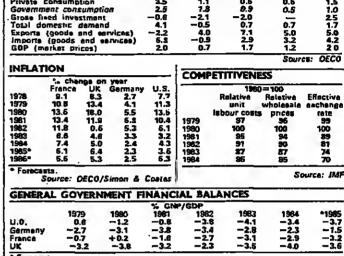
Overseas investors helped to support the rise in the market as did the stability of the French franc.

Commentary by Our Economics Staff; data analysis by Financial Times Statistical Unit: charts and graphs by Financial Times Graphics Department.



Extimote. * Forecast.

UNEMPLOYMENT RATE



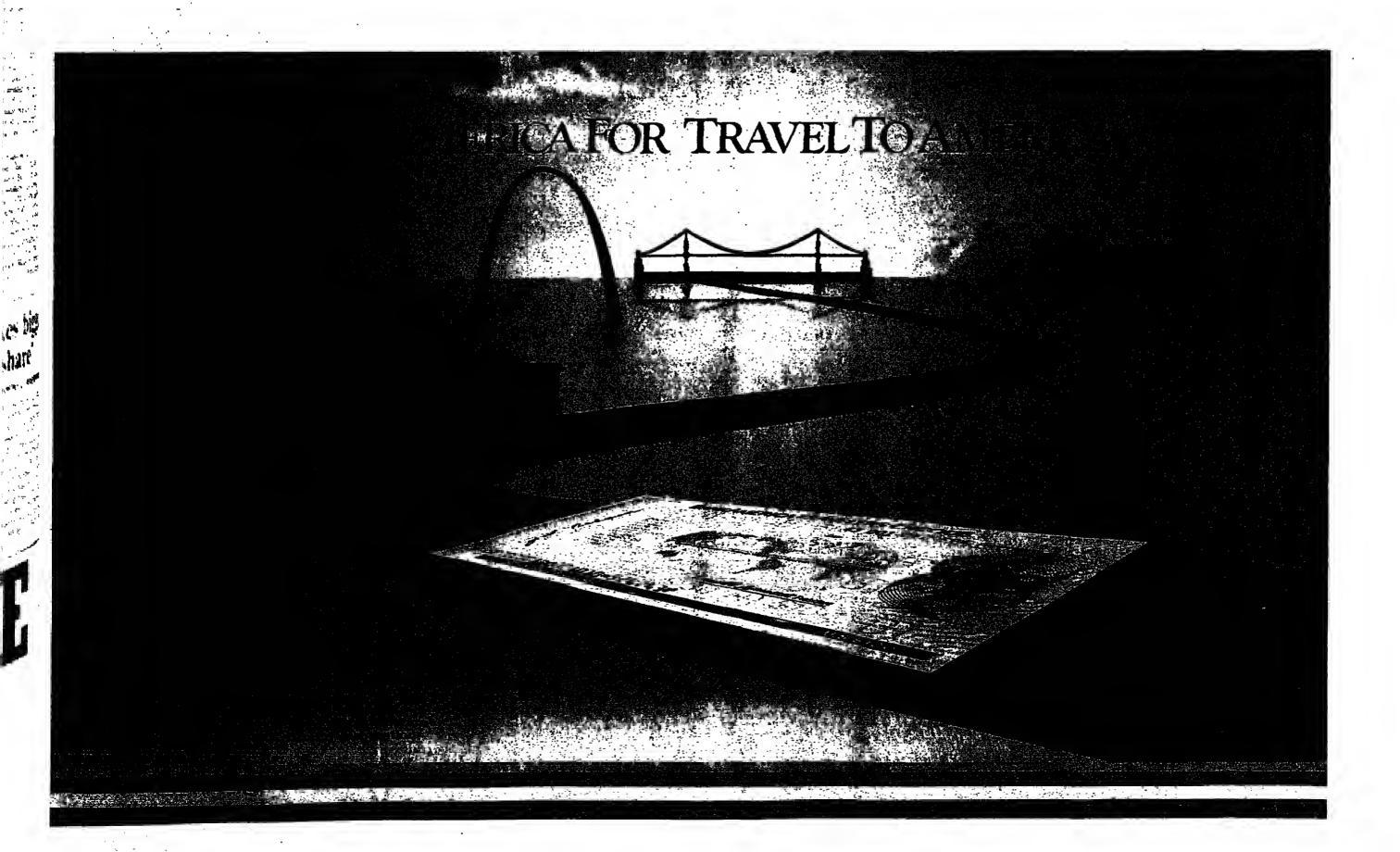
DEMAND, OUTPUT AND PRICES

STRUCTURAL BUDGET BALANCE 0.6 PUBLIC DEBT Net borrowing Of which interest payment Level of debt

Source: OECO

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Source: OECO



MANAGEMENT

Standard Chartered

Trying to make 'more of the hand we have'

David Lascelles on the strategy of the least known major UK bank

the fit of the City of London is to he the new home of Standard Chartered Bank. And a fine home it should be too, with a five-floor atrium sprouting trees and exotic plants.

The question is whether the move into such grand head-quarters from scattered buildings in the back streets near Monument will be matched by a similar gain in standing for what might be described as the least known big bank in

Standard Cbartered, under the chairmanship of Lord Barber, the former Tory Chan-cellor, is trying hard to change. Most people remember it for its attempt to buy Royal Bank of Scotland in 1981. a move designed to redress the imbalance of its colorial past which has left it with hundreds of branches in far-flung, hot countries — and only 26 in the

That particular bid was awarted. But Standard Chartered still wants to have its feet planted more evenly between the Third and First Worlds. It took a big slep in that direction last year when it finally became a UK clearing bank. That in turn gained it admission to the holy of holies of UK banking the Committee of London Clearing Bankers, or the Committee of London and Scottish Clearing Bankers as it will now be known.
"It used to be sald that the

typical Standard Chartered man had a Scottish name, joined the bank at 18 and served as an expatriate in 15 countries. It is not like that bere any more," says Michael McWilliam, the group chief executive who only half fits the mould. He has the Scottish name and the colonial background (born in Kenya and a stint in overseas government). But he also went through a City apprenticeship at merchant bankers Samuel Montagu, before joining the bank 20 years ago.

Standard Chartered certainly

THE SMART new granite and that we heve. We need to do glass huilding nearing completion in Bisbopsgale in the heart of the City of London is to he sultancy Booz Ailen and the new home of Standard Hamilton whose report last Chartered Bank. And a fine winter now forms the hasis of book it should be too, with the control of the bank's strategy.

Bank on the U.S. West Coast, pore, Hong Kong (where Standard Chartered is almost as much part of the establishment as the Hongkong and Shenghai Bank-ing Corporation) and up to Japan. The bank is also among the U.S. West Coast, pore, Hong Kong (where Standard Chartered Bank And a fine winter now forms the hasis of much of the bank's strategy. much of the hank's strategy. Standard Chartered's balance

sheet of £34.5bn ranks it number five in the UK, hence its claim to be the "fifth force in UK banking" after the Big Four clearing banks—Barclays, NatWest, Midland and Lloyds. It owns Union Bank, a large bank in California, which it bought for \$376m in 1979. It also has extensive interests in financing, leasing and precious metals (It is the majority owner of Mocatta and Goldsmid, one of the five London bullion

Convenient

Other evidence of its steady geographical shift was the decision last April to reduce its stake in South Africa. By declining to participate in a rights issue by Slambic, its 51 per cent-owned subsidiary, it cut its interest to 42 per cent and reclassified Stanble as an "associate" company. There were sound husiness reasons for doing this: banking in South doing this: banking in South Africa has not been very profit-able recently (though Stanhic did better than most), and the change helped Standard change helped Standard Chartered's capital ratios. However, as McWilliam concedes, the move was also politically very convenient, coming as it did when South African lending has become a hot public issue. Already, Standard Chartered'a shift may be higger than many people realise. Since the Stan-bic move, the bank earns more

of Europe is also rising. But the picture is somewhat more complex than that Apart from tax reasons, the rationale for turning more to-wards the industrialised world is to balance a presence in some of the world's riskier regions with solid, stabler markets. But Standard Chartered's strong has the makings of a greater presence round the Pacific rim

profits in North America than South Africa. The contribution

the small group of 16 foreign banks recently admitted to

The task of developing husiness in mature markets is also not that easy. Standard Chartered has boosted lts operations on the European Continent (where it has £90m of ets £1.6bn of sbareholders' funds) hy hiring senior bankers from Continental Illinols' European management team. The Union Bank acquisition has also been one of the most successful U.S. bank acquisitions by a

British hank. But the big challenge remains the UK market, where manage-ment is mulling over a whole raft of ideas.

One would be to hid for the Royal Bank again. To do that Standard Chartered would have to notify the Government of its intentions first under the terms of the 1981 agreement, McWilthe 1981 agreement, acwilliam does not speak optimistically of his chances. "If we tried to do that again, there would be the same nproar." he says, referring to the strong Scottish resistance to outside ownership of financial institu-

Another is to buy Yorkshire Bank, the highly profitable Leeds-based bank owned by the UK clearers. But McWilliam does not see any of them parting with such a prized asset, particularly to a potential com-

He prefers to encourage speculation that Standard Chartered will seek an alliance with a building society. The bank already has two working arrangements with huilding societies, the Bristol and West, and the Northern Rock to supply banking services to their customers. But if the proposed new legislation on building societies goes through, they will be able to transform themselves into joint stock com-panies capable of being bought.



Lord Barber (left) and Michael McWilliam: want their feet to be planted more evenly between the First and Third Worlds

reach into the retail markets. husiness, where it was already venturing with its subsidiary, Standard Chartered Merchant Bank. But the bank is taking e low-key approach to the City Revolution, which is reshaping the securities market and bringing together banks and securities firms. Although it

much more cheaply once the imege, particularly in the invest-initial—and possibly bloody— ment community.

wave of competition is past. However, the merchent bank will expand its existing gilt-edged dealing business and Euromarket activities. An investment management side is will expand its existing giltedged dealing business and
Euromarket activities. An investment management side is
perienced City men recently
hired from merchant hankers
Lazards — Michael Benson and
Geoffrey Dutton—and more are
on their way.

Inough. There are indications though the bank that the
have spurred the current spate
of alliances are difficulties—
both political and financial—in
gaining market access: the
gaining market access: the
stock
where a string of
fevourable analysts' reports
have recently boasted the share
on their way.

However, Standard Chartered

Tat message seems to nave
gaining market access: the
acquire new technology; and
the sheer lack in many industries of ae alternative, other
than surrender.

The proof inside the bank thal the
have spurred the current spate
of alliances are difficulties—
both political and financial—in
gaining market access: the
acquire new technology; and
the sheer lack in many industries of ae alternative, other
than surrender.

The proof is the sheet access to acquire new technology; and
the sheet lack in many industries of ae alternative, other
than surrender.

The proof is a string of the stock of the sheet lack in many industries of ae alternative, other
than surrenders. on their way.

has the makings of a greater presence round the Pacific rim banking force in the industrialised world, though as region—is a major asset many McWilliam admits: "The problem is making more of the hand presence extends from Union the "money shop" McWilliam to consider how it vincing that the bank really is should be managed. He favours on a new road.

what he calls a federation in On another front, Standard Chartered's acquisition of Midland and International Bank Limited (MAIBL), a consortium hank, in 1982 boosted its presence on the capital markets and corporate finance Alexander Hamilton, the early American statesman and hung parameters set by the top. So taken is he by this idea that he has framed an extract from the 1787 Federal Papers of Alexander Hamilton, the early American statesman, and hung it on his office wall it on his office wall.

Standard Chartered's efforts to do hetter have not yet, though, yielded hetter results in the profit and loss account. Although the "bottom line" has shown a general, if erratic upward trend for some years, earnings per share have fallen spoke to several Stock Exchange earnings per share have land firms it has not formed an sbarply since 1981. Loan problems in many of the bank's lems in many of the bank's markets are largely Patrick Macdougall, the traditional markets are largely merchant bank's new chief to hlame, including Hong Kong executive, says he prefers to see others "he the guinea has also been vulnerable to the pigs." He expects there will he recession in large African pigs." He expects there will be recession in large African plenty of opportunities to enter countries like South Africa and the new securities markets Nigeria. This has tarnished its

vival.

and simple buyer-seller deals.

tain their mutuality of interest.

Among the factors which

However, Standard Chartered But as Standard Chartered's is still not in its new huilding, plans develop, it becomes less and the transformation of its of a bank and more of a loosely-business is still something more Corporate alliances

A two-edged sword

BY CHRISTOPHER LORENZ



lost 14 well located outlets in the French capital, and that it lems of falling out with a franchisee

was forced to start from scratch in a market which was rapidly approaching saturation. plenty of similar examples in The speed with which cor-porate alliances can turn sour the reverse direction. Takeda'a joint venture with Abbott in the U.S. and with Roussel in Europe to market its drugs have is underlined in stark terms in the latest issue of Long Range Planning. Alliances may now be the rule, rather than the helped it cope with the com-plexities of health care reguexception, in international business, but so are the problems latory agencies, as well as with distribution systems which are of operating them, warns Barrie James, head of marketing very different from those in Japan. In the pharmaceutical, chemidevelopment in Ciha-pharmaceutical division.

cal and electronics industries, product licensing has also be-come a key weapon, both in securing access to low-cost manufecturing technology, and Just like the military, companies depend heavily on the use of alliances in modern combat, James argues. The rising cost of battlefield conflict, the need to match the resources in gaining control over the use of rivals, and the global nature of conflict all require the greater use of alliances - not

to which a company's own technology is put.

In the first category James cites the example of Bendix, which transfers its machine tool technology to Murata in Japan in order to call the adjust for growth, but for sur-Japan in order to gain the advantage of production costs which are 30 per cent cheaper than its own, and then takes delivery of the finished product from Murata for cale in Types of alliance licensing vary widely, and include joint ventures, franchising, private label agreements, the forging of common atandards, consortia, duct from Murata for sale in But, says James, the success of

all of them depends on the Under the second heading be claims that RCA's failure to license its colour television technology no Japan in the trols over market access, encouraged the Japanese to decimale the U.S. TV market in the late 1960s and 1970s. By contrast, Pilkington's widespread licensing-out of its float glass process "forestalled much larger companies from developing com-In Japan the complexities of petitive technology . . . and moort regulation, tariffs, enabled the company through import regulation, tariffs, product standards and the dis-tribution system have made significant ilcensing fees to be-come a major force in its own

EDITED BY ALAN CANE

render, only two options are open lo companies if they with to survive—either form an alliance with other contenders or join the competition."

The European Aithus con-sortium, which successfully competes with Boeing, McDen-nell-Douglas and Lockheed, is a prime example of the first type. An instance of the second is the way that Western chemical countries have linked chemical countries have timed their product innovation with low-cost production technology. Searle's artificial sweetener, Aspartame (NutraSweet), uses low-cost production expertise from the world's largest producer of amino acids, Ajino

Though alliances are now becoming a sine qua non of husiness strategy, Jemes under-lines the drawbacks to their use and limits to their value. "Accountability is weak; communications are often slack: and decision-making takes too long and is frequently tackled in an ad hoc manner—all of which causes severe operating problems."

As examples, James points to the Anglo-German-Italian Tornado multi-role comhat aircraft, which ran well over budget, and the collaborative develop-ment of the System X telephone exchange design by British Telecom, GEC and Plessey, which suffered considerable technical delays.

As a final sting in the tall, James also warns that tem-porary olliances to protect longterm independence may weeken rather than strengthen a company's activities, since it can lose the ability to produce a fully integrated product.
Critical proprietary information
can easily flow to alliance
partners, and a partner may
become too dependent oe another company for essential components, making it vulnerable to others which possess a

broad base. While alliances can be useful competitive manoeuvres, James concludes, they are a means to an end rather than an end in themselves. They must be treated as a part, not the core, of a company's strategy.

*The Journal of the Society for Strategic and Long Range Planning and of the European Planning Faderation, Published direct market penelratioe a right."

difficult and costly undertaking in many industries, James Headington Holl, Oxford Ox3 for western companies, James says, "competition has reached on the points out. But there are a point where, apart from sur
scription \$200 (incl. postage).

TECHNOLOGY

New effort to develop tougher paint for ships

BRITISH RESEARCHERS are trying to produce new types of paint for ships that are resis-tant to scrapes and hangs experienced, for example, during data to offshore docking.

Ship hulls are routinely painted to make them withstand corrosion. But the coating may easily be knocked off in operations such as hauling up an anchor and loading or unload-ing at the quayside.

This type of abrasion will also make the hull's surface rougher, adding to the resistance the ship encounters as it travels through water. That increases fuel costs. International Paint, at its

A battery of satellites, now on the drawing boards of the world'a aerospace designers, all relay to ground stations data about the oceans, for example details about wave beights, fisb-breeding areas or sites hit by oil spills.

With such information, a shirt playmers or fibrous materials such as glass fibre could be added to paint to increase resistance to abrasion.

The UMIST and Interminit researchers arristy of the tree year potential wave beights, fisb-breeding areas or sites hit by oil spills.

With such information, a shirt playmers or incompany could work or increase resistance to a resistanc

the degree to which they absorb energy when added to paint.

They are also evaluating the forces that are set up when a ship experiences a knock or a scrape. Different impacts, for instance, a glancing blow from dockside crane or a full-scale ramming by another vessel, are likely to lead to a variety of combinations of stresses which will remove a layer of paint in different Ways.

Researchers have attempted to measure these forces aboard ressels while they are at sea or in a harbour. The next job is to set up laboratory rigs in which they can replicate the paint that may emerge over the

Satellites set for valuable role | Cheaper fibre optics in exploitation of the oceans

Information from space about the seas will soon provide valuable industries, shipping and fishing, reports Peter Marsh

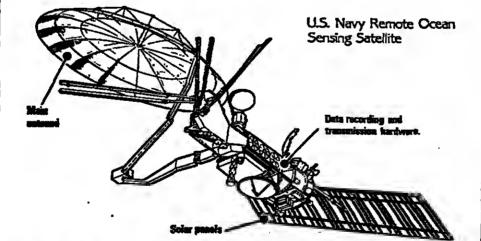
THE WORLD'S shipping and offahore industries are due to obtain in the 1990s a potentially aluable new set of tools in the

about the best way in which to channel useful information from the spacecraft to suit the

The extent to which com-mercial entities, rather than government organisations, should be in charge of making available the data to customers is still a subject of debate. Much further scientific work

is required to understand basic facts about the oceans, for example the links between measurable phenomena such as surface temperatures and patterns of weather and of water currents.

Moreover, the different countries planning the new genera-tions of aatellites need to get togelher over the next few types of impact, le order to togelber over the next few test the new formulations for years to coordinate their activities so that duplication of



ment, an agency of the U.S. Congress, in a report on civilian space activities. Satellites a few hundred kilo-metres shove the Earth in polar orbits travel over the whole of

the globe as the latter turns on its axis. Loaded with appropri-ate instruments, the space hardware can obtain valuable information about activities on the surface.

The spacecraft send to ecciving station data collected by sensors. The best known such vehicles are the U.S. Landsat series, which take pictures of land areas with high-resolution cameras.
Satellites to discover details

about the sea use other sensors, for instance altimeters to measure the heights of waves, radar instruments to capture images of the sea surface through clouds and radiometers.

tion about the oceans was the U.S.'s Seasat, operated by the National Aeronautics and Space Administration and launched in 1978. It lasted only a few months due to a technical fault. Nonetheless, the data the space-craft returned to Earth pimains of considerable value to scientists studying the oceans.

It is strongly rumoured that the data from Seasat, which would be available to the civilian community. Chief applications for the satellites, according to the OTA report, are:

Understanding the weather. The world's climatic system is dominated by the behaviour of the oceans. Data about a variety of factors such as the ocean surface, was accurate enough to be of use to military

satellites which record "ripples" in the oceans caused by the movement of enemy submarines they could keep track of such vehicles which otherwise are most difficult to

from the ocean surface.

The most advanced satellite so far built to detect information about the oceans was the U.S.'s Season.

comprised radar images of the control of the contro effort is minimised.

These issues are discussed by

Defence scientists have fr; ing of long-term weather

PETER MARSH the Office of Technology Assess
planners.

Seeking a greater understand
ing of long-term weather

years speculated that, will patterns and also people

producing sbort-term forecasts. Such details are at present collected piecemeal by instruments on huoys dotted about the world's sea areas and by sensors on the current generalocate.

Japan plans next year to launch a Marine Observation satellites, which both the U.S. and Soviet Union operate, that will provide details of objects as small as 50 metres across. The craft will use sensors that record radiation in the visible and infrared hands.

sensors that record radiation in the visible and infrared bands. The European Space Agency and Canada are due to launch satellites in 1988 and 1990 that will scan the oceans with rader, providing data about, for instance, wave heights and the positions of icebergs.

In the U.S., Nasa is proposing a further ocean-sensing satellite that would be operated jointly with France. The Topex/Poseidon craft would stay in orbit from 1990 to 1993 and supply vessels could benefit from information about weather.

Surveillance and enforcement. Police and nationalsecurity departments could obtain valuable information about, for instance, illegal fishing.
 Fisheries. Companies in this area of commerce could benefit from sensors that record visible radiation scattered from the sea.

radiction scattered from the sea. Soch data provides clues as to the chlorophyll content of oceana (a factor related to fish breeding areas) and siles of pollution. With other sensors, scientists can calculate further details, such as the degree of

International Co-operation and Competition in Civilian Space Activities, Office of Technology Assessment, U.S. Government Printing Office, Washington DC.

may hit satellite sales

ments plan new telephone and data networks for the 1990s. One consequence could be a fall in the market for communications satellites, an area where U.S. companies dominate

tance between receiving and transmission stations.

For conventional coaxial cables, the cost of information

transfer increases in rough pro-portion to the distance. Not

COSTS IN optical-fibre technology will fall at a faster rate tions operator need to pay out than in techniques to transmit for greater lengths of cable, it information by satellite, according to the Office of Technology (Assessment (OTA), an agency of the U.S. Congress.

This, the agency suggests, could affect how telecommunications companies and governments plan new telephone and

Researchers are also perfecting the materials used in the glass "walls" of the fibres to reduce the extent to which they absorb light rays. This in turn increases the amount of infor-mation that can be sent. Fibre optic cables have three

(see table).

The OTA, in a report on civillan space activities, say that "rapid advances in fibre optic technology have now convinced many experts that fibre optic cable will eventually be less costly than satellites over substantial distances."

Most long-distance data traffic

less costiy than satellites over substantial distances."

Most long-distance data traffic la carried by satellites, for instance Intelesat'a network of spacecraft 36,000 km above the equator.

Satellites have for some years had the upper hand in cost terms over cables. Once a government or telephone company has paid the high capital sum logy, international satellite transmission offers two advantages. It is easier to send by this method large amounts of information is virtually constant, irrespective of the distance between receiving and importance is substantial distances."

Fibres suffer from shorter signal delays, they are free from electrical interference and they are less prone to electronic techniques by which people attempt to eavesdrop on transfer of data or telephone conversations.

To offset these factors, with the current state of the art in satellite and fibre optic techniques. It is easier to send by this method large amounts of information simultaneously—the fibre from shorter signal delays, they are free from signal delays, they are f tages. It is easier to send by
this method large amounts of
information simultaneously—
the technique lends itself better to "broadband" operations—
and it is often simpler to link
the satellite messages into not up satellite messages into net-works involving a large number of reception points.

> PRIME CONTRACTORS FOR COMMERCIAL COMMUNICATIONS SATELLITES

Prime contractors: (First Islanch 1983 or before) Hughes Aircraft Ford Aerospace RCA Astro-Electronics 33 10 27 TRW Defense and Space Systems British Aerospace Dynamics Melco/Ford Aerospace japan/U.S. Italy Canada/U.S. Spar Aerespace/Hughes Aircraft Total
Additional prime contractors: West European Japan Japan/U.S. Canada France Melco (Mitsubishi Electric Co.) Toshba/GE
Spar Aerospace
Matra Space
Aerospatiale (with Ford Aerospace) Siemens/MSB/ERNO/AEG/ANT Prime Contractor not yet selected:

Add another 300 R&D specialists to your team

Contract R&D - new lines... product improvements...

Computer aid for soccer

MANCHESTER UNITED is: to revamp its football club management using a com-puter from Synchro of Newcastle-under-Lyme, which specialises in computer equipment for the leisure industry.

The £190,000 installation will enable the ciub to planticketing arrangements, keep accounts for operations such as catering and run the fluancial procedures for a lottery.

fluancial procedures for a lottery.

Synchro had to work out special suites of software that would be compatible with the cinh's working rootines. The system is to be based on an ICL computer linked to 12 terminals.

Other first division football clubs aiready using

ball clubs already using Synchro computers systems ore Asten Villa, Arsenal and Tottenham Hotspur.

Logica wins Ethiopia deal

LOGICA, one of Britain's leading computer companies, has won a contract to help the Ethiopian Ministry of Industry to introduce modern electronic technology to improve planning and control of hudgets.

Under the contract, awarded by the United Nations Industrial Development Organisation, the British company will identify pilot projects in which computer technology could play a part.

Electricians safety move

WORKERS at the Battelle Memorial Institute's Columbus Laboratories in Ohio are trying to improve the protective clothing worn by people who repair high voltage electricity lines.

who repair high voltage elec-tricity lines.

The laboratories have com-pleted the first phase of a study for the Electric Power Research Institute which identified the need for more: flexible and lighter gloves and siceves to Ptotect workers from electric shocks.

YAMAICHI IS ON THE MOVE



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Failing to fortify the under forties

critic's role is to search dili- poorly carried out. gently and regularly for new talents. In the field of architecture this is a complex and diffi-First of all it is difficult for architects to get their first buildings built, and second, a talent for drawing or ideas at a school of architecture. a school of architecture does not necessarily mean a talent for building.

At present in this country younger architects have quite a hard time getting started. In his preamble to the current exhibition of the work of 40 architects under 40 at the Royal Institue of British Architects (until August 23) the former President. Michael Manser calls since the war and what he pre-dictably calls "obsessive con-

Certainly there have not heen the architectural opportunities in this country on the scale of developments in America or Japan. There are enormous opportunities now in places like Docklands in London or the reconstruction of Merseyside but they have not heen seized by younger architects of the first rank.

In the search for talented designers the competition and the exhibition both provide opportunities for display without the need for actual com-missions. The idea of an exhibition of the ideas of the top 40 younger designers at the Royal Institute is a good one.

but at least it was a tidy sum,

hold defender of flesh-and-blood

An important part of the It is a plly that it has been so

It is a show sponsored hy Ibstock Building Products and selected by three architects not Adrian Gale and Richard Rogers, were the selectors. The Idea has been poorly served by the presentation of the exhibition. Because it has been designed for travelling, each entrant is limited to three identical panels of laminated drawings and photographs.

The display skills within such a small compass determines the success of each architect and, alas, these skills ars clearly severely limited. One of the assessors of the show, Adrian them "the lost generation." He assessors of the show, Adrian feels that they have been afflicted by the poor economic performance of the country dard of entries and criticises the failure of the architects to see the panels as a piece of design in themselves.

Allowing for this sense of

deep disappointment in the

appearance of the exhibition, it does give an opportunity to assess at one time a range of work of younger practitioners. There is a sensitive and careful conversion of a water mili in Hertfordshire into light industrial premises by Richard Collinge. For some unexplained reason there is the set of Coronation Street designed by the architect Ken Moth. The design of the proposed Juhilee Hall in London's Covent Garden hy James Monahan and field and Kenneth Armstrong Martin Dyke-Coombs ia an who have designed two small interesting extension of the studios in London. From the idea of an arcaded facade add-

ing to a listed market building.
The range is large.
It is possible to divide the

work into clearly defined schools of current thought. There are the regional vernacularists— usually adding to old buildings or converting them. There are the late followers of the technological school. One of these has designed what he calls the house of the future—one Robert Barnes—who certainly enhances his ideas by setting the house in a landscape painted by Cezanne. There are some classical reviva-lists, of whom more later, and then there are some uncertain characters who try to combine all three approaches. Along-side these three schools are those younger architects who follow the masters of the moment and draw or design as well as, say, James Stirling, hut have not had his run of luck. I am quite happy to stick my neck out and say which of the

What one is looking for is sense of design integrity in whatever style the architect happens to have adopted. Of the boys who have gone for the classical, Robert Adam (well named) and John Simpson both have an elegant consis-tency. Neither of them has quite that strain of originality that turns classicism into something live and well—yet. I would single out the work of a firm called David Chipperfield and Kenneth Armstrong

40 f consider likely to be worth commissioning and so giving

them the opportunity to stretch

their talents.

It is time once again for us to arm ourselves with pitchthey have a real sense of controlled design and spatial forks and flaming brands and make for Schloss Covent Garden. Up there the Baron expansiveness that looks most promising. More mannered, but has created a new Monster, and clearly architects to watch, are for the sake of dance, art and Hugh Culium and Richard our national ballet, it had better Nightingale. The section of a house in Hampstead and a be slopped in its tracks. The Thing is owed to Wayne Eagling modest renovation job both look to contain the seeds of as choreographer; to a gentle man named only as Vangelia serious architectural achieve who created its sound-track; ment Trever Horne is one of and to the dress-makers, Emaouel, who outfitted it. the most promising younger architects in the country—his care and calm design skills shine through. He won the There is also a scenarist, Antonia Douro. Who prosent activities, and the person thanked by the choreographer in the pragramme as "Tocky Antonia Douro, who plotted its Durham Oriental Museum competition and it is sad that lack of funds preveots this acheme in the pragramme as the Tart."

At the Royal College of Art summer exhibition there were two outstanding young lalents on display. Thomas Croft, an intelligent and cool designer. together Frankenstein, the Modern Prometheus, given its first performance on Friday night, whose closest link with intelligent and cool designer with a sense of history, and Stephen Pimbley who draws heautifully and has that rare gift of absorbing historical influences, reinterpreting them and coming up with something completely original. symptom yet of the company's present menopausal crise.

from heing erected

He also has something that is in demand and as yel rarely found, a sense of decorative power. His enthusiasm for arts and crafts architects like James Maclaren certainly shows in his work but it is intelligently absorbed. I like his presentation and his interest in designing There are plenty of reasons for optimism with younger talents like these coming out of some of the schools. Stephen Pimbles is clearly an artist who has opted for architecture — the best route for the future improvement of design.

Bayreuth Festival

David Murray

This summer's Bayreuth Festi- makes a tame, carefully culti- Romantic Wagner, full-stops in Klingsor's castle: a discovated protagonist. He has a true tenor ring. a little restricted hut hright; his modelled phrssing takes no expressive risks. One could call his Venus, Gabriele Schnaut, valuntums: val began, characteristically, with an announcement that the hauser (René Kollo) had begged off at the last moment, rather later than the aiready-fled soprano (Gahriele Benacková). voluptuous; one could also remark a certain stridency in Thus the formula for Wolfgang forte and a threatening heat in Wagner's production contained the voice, but the audience three unknown quantities: as the hero Richard Versalle. an seemed not to object. Miss Studer's Elisabeth has the considershie appeal of blooming vocal youth — a generous, full-throated sound, American late starter in his early fifties, as Elisabeth young Cheryl Studer-who learned the role in eight days-and concealed in the pit Gluseppe Sino-poll, another Bayreuth débutant.

very innocent, inclined to plaintiveness. Her dramatic powers are not taxed: she watches the contest in the Hall of Song with her back to us, and in the last The event proved to be no more than the sum of its parts, act she is kept immobile as the for Wagner's austere, stately production could not have been pilgrims pass, not scanning their faces in search of Tann-hauser (why is that natural, tidier. He and Sinopoli chose to use grandfather Wagner's touching husiness sacrificed?). Dresden version of the opera Wolfgang Brendel, whose staunch Germont I admired in (or rather versions, incorporating variants from up to 1860), Munich, is an even hetter Wolfram, virile and sonorous. There is a majestically smooth keeping the hrief Venusberg ballet instead of the overweening Baccanale devised for Paris.

Certainly the orchestral and harmonic style of the Dresden Brigitte Lindner is properly fresh and boyish as the Shepherd; among the lesser minstrels Robert Schunk's impassioned Walther stands out. There was some booing for Ivan Marko's erotically husy dancetroupe — presumably on grounds of decorousness, but then the objectors cannot have seen some previous Bayreuth Bacchanales. The chorus was as always superlative.

Sinopoli'a conducting was conscore is more consistent; whether that can disguise the fact that Tannhauser faces two ways at once is another matter. As Dieter Borchmeyer argues in a fine essay in the pro-gramme hook (Bayreuth's triilingual programmes are mors lavish than ever), Wagner conceived his hero originally as a

love against hloodless idealisation — Venus represents carnal good sense, not profane evil. Yet at the crux he plunges into self-recrimination and a frenzy for "atonement"; the breach is never healed. Perhaps that very allure Tonnhäuser had for our and light, the processional deliberately pointed at the start, great-grandparents. At any rate it stands baldly unresolved in this production; the old Wagner bimself remarked famously that he "atill owed tha world Tonnhäuser."

Where Windgassen used to wrench one's heart, Versalia the processional deliberately pointed at the start, a little hland in the Good Friday music and decidedly mild for the choral outhorsts against a little hland in the Good Friday music and decidedly mild for the choral outhorsts against a little hland in the Good Friday music and decidedly mild for the choral outhorsts against the most recent in a line of Hockney Points the Stage covers all his work for this work for this medium, beginning with his sets and costume designs for the Royal Court's production of Ubu Roi in 1966 and his designs for two Glyndebourne productions. The Rake's Progress and combined three duos; Penthode the Mogic Flute.

became mere semicolons, semi-colons commas, commas scarcely

The difference hetween what headlong and what is held back is important to Wagner's musical realisation of Tonnhäuser's contrasting realms, and that was hlurred. Otherwise Sinopoli's reading had distinction and refinement enough to assuage hostile expectations. Perhaps he found Bayreuth's extensive rehearsal-time a particular boon.

Upon the visible action one can hardly comment except to report that It is minimally efficient hut ultra-static, with-out any dramatic stroke or surprise. There is some modest visual play with the notion that Venus and the sainted Virgin, before whose statue Tannhauser and Elisabeth genufiect, are guises of a single spiritual power, Wolfgang Wagner is as usual his own designer: upon permanent concentric rings the Venusberg flatly recalls the Landgraf in Hans Sotin, and once-vital discoveries of postwar Bayreuth, the 12

Sinopoli's conducting was continuously interesting, without the ties and lapses that have made his London performances debatahle. The feverish colours of the lustful and anguished the plous stillness with a pean showing of the exhibition and anguished the plous stillness with a pean showing of the exhibition after its tour of America.

David Hockney's designs for the stage will go on show at the Hayward Gallery from rejected Wagner's carefully which will be the only European and the plous stillness with a pean showing of the exhibition of the stage. confusion explains the poignant music were rendered hrilliant quickened pulae; Act 3 was allure Tonnhäuser had for our and light, the processional deliberately pointed at the start, great-grandparents. At any rate woodwinds smoothly pungent; a little hland in the Good Friday

theque-hrothel with plastic ornaments and demi-monde Flower Maidens, up-10-date surveillance apparatus for Klingson and a set of warriors like comic and a set of warriors like comic clockwork gnomes. Levine rushed through the Flower Maldens' carolling (at some cost to their ensemble) and stretched Kundry's scenefervldly carried by Waltraud Meyer's lithe young Kundry, with a voice like a half-human electronic device—out of pro-

electronic device-out of pro-

portion to it. Franz Mazura camped his Klingsor with relish. Simon Estes' Amfortas, committedly honest, somehow failed to wring any withers. Peter Hofmann's Parsifal has gained the maturity and gravity needed for the last act, without losing the attractive without properties. the attractive, vulnerable persona that is his trump as the younger Parsifal; but his choreographic invention. timbre is now hardly recognisable as tenor, and a crypto-haritone hero is a disappointment. The tower of timbre is now hardly Jackson offers a poem by seems a connect of interest berecognisable as tenor, and a crypto-hardrone hero is a disappointment. The tower of strength was Hans Sotin's Gnrnemanz in unstinting in unstinting in unstinting come down" to arrive at dynamic restraint about some down to arrive at dynamic restraint about some control interest between message and means. I tween message and means. I found nothing emotionally contouched the destructive act:
clusive in the presentation of suddenly hreak or turn with how Ashton choreography should be presented—with with the destructive act.

Cavafy about spiritual growth, tween message and means. I found nothing emotionally conclusive in the presentation of suddenly hreak or turn with how Ashton choreography to accept the dance invention. This viewing that Half the House the central pas de deux. ance to match with Kurt Moll's. A Bayreuth Parsiful is

'Hockney Paints the Stage' at the Hayward

still an experience to treasure.

after its tour of America.

Frankenstein/Covent Garden

Clement Crisp



Sharon McGorian, Jonathan Cope and Sandra Conley in "Frankenstein"

hack of the stage, there to play for the latter part of the production—as if he had asked himself not what he could achieve with his cast to develop his theme, hut what he might expect from scenic tricks to bolster his scant movement invention.

The denote for Device for the latter part of the production—as if he had asked himself not what he could achieve with his cast to develop his theme, but what he might expect from self. leaving Frankenstein hy creating a monster Pop-video, from elements modish and mediocre.

The Boyodère that followed —Minkua never sounded more are accompanied by a nugatory.

(I would note that at the recent Royal Ballet press conference, The dances for Doctor Fran-Peter Wright told us that two dancers in his Sadler's Wells kenstein (Stephen Jefferies), for Elizabeth, his hetrothed troupe proposed making first ballets, for which they have been each allocated £1,000 in (Lesley Collier), and for the Creature (Jonathan Cope) are unenterprising, and risible order to try out their creative skill, while on tour.) when the Creature first comes to life and lannches into a mild classic solo before finging him-self in an access of affection at The merits, such as they are, of Frankenstein have to do with Mr Eagling's ability to explore the resources of the Opera the good Doctor. The Creature's House's machinery—trap-doors disgorging dancers; the orchestra rising on a lift at the

tropic bapalities succeeded by glutinous orchestral writing which suggests that somewhers a deodorant commercial is

are accompanied by a nugatory like baim to the ears; the score from Mr Vangelis, elec-appearance of the Shades was never more theatrically sure hrought the Opera House dehuts of Alessandra Ferri and Phillip Broomhead, Miss Ferrl a deodorant commercial is must a careful, somewhat and Mrs Emanuel contrives to nervous Nikiys, whose dances be generally garish, and inglitzy hallroom outfits whose has the latent power to make be generally garish, and in-looked numb. Mr Broomhead glitzy hallroom outfits whose has the latent power to make complexities do not "read" in something bold of Solor: effects effectual as stage dress in the can be higger, more forceful. subsequent attempt upon Elizathe the theatre. The Rocky Horror and he merils further performance the theatre and the merils further performance in which to strengthen between The Perils of Pauline and the meatler sections of enjoyment in be found in reading.

Half the House/Covent Garden

Clement Crisp

In making her first work for the Royal Ballet at Covent Garden, Jennifer Jackson continues the manner shown in her Com. The choice of score—the Bartok mon Ground and Medion for Choice of Score—the Bartok perimental energy in handling the developed classic language the Sadler's Wells troupe. The style is overtly plotiess, but there are hints of themes and emotional attitudes which serve movements from the developed classic language the developed classic language she adopts, By keeping both developed classic language she adopts, By keeping both developed classic language she adopts, By keeping both developed classic language she adopts and both developed class the Royal Ballet at Covent Garden, Jennifer Jackson continues the manner shown in her Com-mon Ground and Medion for the Sadler's Wells troupe. The style is overtly plotiess, hut there are hints of themes and emotional attitudes which serve as armature for the dance. But where the two earlier works controlled the implicit message nourishing the dance from ideas hul never allowing it to be dom-lusted by them, her new Half the House on Thursday suggests that the theme has exercised some paralysing effect upon the

These are the tamperers with balletic life who have cohbled

its putative source is the fact that it is a misbegotten piece

of vulgarity with intellectual pretensions. As a creation for the Royal Ballet I would ven-

ture to diagnose it as the worst

Mr Eagling has not previously

tested his wings with a work for

professional ballet company, but he has been given the run

of the Opera House, whose stage

he uses better than his dancers.

As programme note Miss Jackson offers a poem by wisdom. Brave words; hold of the dance invention. This viewing that Half the House the central pas de deux,

sometimes fragmenled form of the music, and its moments of folksiness, provide additional choreographic realisation.

for a central trio of Bryony Brind, Ashley Page and Mark Silver, with six attendant couples, half in blue, half in

There results a ballet written

own individual and admirable voice to be clearly heard. But that said, I have also to welcome a developing mastery in her handling of the cast, and

more especially, to salule the middle movement which is in essence an exploration of the relationships between the cen-tral trio. They are shown in varied permutations and, in a couples, half in Dive, here duet for Miss Bring and colaret red, in which there duet for Miss Bring and seems a conflict of interest beseems a conflict of interest bestewards.

has revealed all its secrets, but I wish that they were more obviously dynamic than The ballet is enthematic. from William Henderson, whose first faint mottlings yield to jagged geometric shapes and a final blaze of vividly coloured forms; and by glowing costumes from Ella Huhne.

The programme, which was given in unexpected order with a muddled Bayadere as the final piece, began with Birth-day Offering, which should by rights close an evening. It was irradiated by Antoinette Sibley and Anthony Dowell making their Opera House debuts in the central roles, Miss Sibley gleaming in assurance, exquisitely right in style, and

InterContemporain/Albert Hall

Dominic Gill

Each group comprises a drives them relentlessly to a still do not seem to me to sit diverse assortment of instruction ments, so that none has a But for all the complexity of performance. That was nearly because the thousand ments are the complexity of the complexi Elliott Carter's new Penthode, given its world premiere at Friday's Prom by the Ensemble homogeneous timbral character: InterContemporain under Pierre the groups are differentiated rather by the internal logic of Boulez, is one of the composer's most instantly engaging and most instantiy engaging and their music—separate tempos, accessible works. The theory, as clearly defined groups of usual, is complex. Penthode in musical intervals. The writing has all of the customary Carter hallmarks: economy of disposithe most recent in a line of tion and utterance; taut, cohesive instrumental gestures; an acute ear for subtle juxtapositiona of colour and contrast; an unstoppable momentum that takes hold of several aimultaneous instrumental lines in different rhythms together and

the theoretical working; Pent- five years past, however, and hode does not seem dense. It is electronic techniques at IRCAM

and lyricism: an ode, idyll, elegy in which the string writing throughout, and especially that of the violins, has an almost Bergian passion and sweetness (one result of Carter's division into five groups is to give par-ticular prominence to the violins). One might be tempted to talk of a Bergian surface: except that there is no surface to the music—it is all under-

currents, densely crowded, striking sparks, as well as quieter, more reflective colours, ona from the other, as each moves intentiy towards its individual mark and common meeting The composer mentions in this respect "experiences of connectedness and isolation."

Though the same words could apply to many works of music, they do reflect a fundamental attitude which is instantly perceivable: a sense of a multitude of diverse forces, self-contained and independent, channelled towards a single point of lyrical focus. Penthode may not be a major Carter masterplece, though it could be the precursor of one: hnt it will undouhtedly

there. It's an elegant, imagin-ative. well worked piece in which the electronic elements

in effect a single movement of have moved apace in recent 18 minutes of notable lightness years. I look forward with years. I look forward with interest to hearing Höller's new piano concerto, to be premiered hy Peter Donohoe with the BBCSO next December. For Luciano Berio's Corale the EIC were joined by the Ensemble Orchestral de Paris. I have not generally found that Berio's series of Chemins, alaborations for ensemble of

his Sequenze for solo instru-ments, add significantly to their originals, or even match their conciseness and pungency.
Corale in the same mould as
the Chemins, based on the
eighth Sequenza for solo violin, is an exception: from the original malerial, used like a ground-bass, emerges an effective and fully-fledged piece in its own right, quick, colourful and surprising.

The EIC's finale was Boulez's own Eclat/Multiples — a still tantalising revival of one of Boulez's several still unfinished works-in-progress. A luminous performance: nine soloisis play non-sustaining instruments, including piano, cimbalom, harp and guitar, against, or in counterbalance to, a growing orchestral body of instruments which sustain their struments. of one: hnt it will undouhtedly repay with pleasure much further listening and study.

Penthode was an Ensemble interContemporain commission; many of them are small the rest of Bouler's programme too had links with IRCAM in Paris. York Höller was one of IRCAM's first resident composers, and his Resonance for 27 players and four-track tape was prepared and written there. It's an elegant, imaginit is, and so conclusively, that few will complain if it remains in its present form.

Arts Guide July 26-August 1 The Three Beatings of Tao Sanchun/Royal Court

Music

TOKYO

Chikuzan Tekahashi (Shamisen recit-al): From the Tohoku region in nor-thern Japan where much of the imthem Japan where much of the im-petus in Japan's more interesting performing arts and cinema has originated. Chikuzan is blind and one of Japan's most popular musi-cians. The shamisen is a traditional banjo-like instrument; performers occupations open to them until re-cently. Chikuzan's performance is thrilling, haunting and evocative by turn. Music is interspersed by story-telling and childhood memories of poverty related with humour. Don't worry related with number. Durk worry about language: Chikuzan's skilful playing and atmosphere in small underground theatre will more than compensate. Inside is ru-ral Tohoku; outside Tokyo's smartest entertainment area, Shibuya, near major hotela. Jean Jean (Mon, Tue, Wed). (4620641).

LONDON

Royal Philharmonic Orchestra con-ducted by Richad Hickox with John Lill, piano. Poulenc, Beethoven and Fauré. Barbican Hall (Mon).

(638 8891). Hilliard Ensemble: Perotin and Ma-chaut. St. Luke's Church, Chelsea. (Mon, 10pm). (589 8212). New London Consort directed by Philip Pickett. Medieval extravaganza.

Barbican Hall (Tue).

Nash Ensemble conducted by Lionel Friend. Strauss, Schönberg and Mo-zart with Sarah Walker, mezzo-soprano. Royal Albert Hall (Tue). (5898212).

London Symphony Orchestra conduct-ed by Claudio Abbado with Natalia Gutman, cello. Mendelssohn, Proko-

(Wed).
BBC Symphony Orchestra conducted by Elgar Howarth with John Ogdon, piano. Vaughan Williams, Anthony Payne first performance, Rawsthorne and Elgar. Royal Albert Hall

ducted by James Loughran with Gy-orgy Pauk, violin. Elgar, Mendels-solm and Beethoven. Royal Albert Sound and Descrives, May American Hall (Thur). Sounds Scott's Frith Street: Cuban trumpeter Arturo Sandoval and his orchestra. Ends Aug 17.

La Grande Ecurie et la Chambre du Roy with Statigart Kammerchor conducted by Frieder Bernius Bach, conducted by Frieder Bernus: Bech, Handel, Scarlatti (Mon 8.30pm). Saint-Severin Church. Ingela Hewitt, piano: Faure (Tue 6.30pm). Sorbonna, Amphitheater Richelieu.

Guy Touvron, trumpet, Jean-Luc Salique, organ: Constant, Duhamel, Bach, Reger (Tue 8.30pm). Blancs-Manteaux Church.

Insterdam, Nieuwe Kerk (Dam intimacy gives English Square). Organ recital by Harm audiences an unperalleled Harhuis Bruhms, Haoff, Byrd, Bull, opportunity to savour the art form). And Tao herself, in

Michael Coveney

survived to see the play lntrosurvived to see the play Intro-duced to the Chinese repertory along with the re-establishment, nine years ago, of the tradi-tional elements of Peking Opera—the sumptuous cos-tumes, acrobetics, heroic ges-tures and strangely addictive taut and tensila muslc.

Tao is a melon-vendor who has been appropriated, during the wars, as a wife for an oil merchant. Zheng En, newly elevated to royal status. The story is set in the 9th century AD but purports to make a statement about the contemporary. Chicago property. porary Chinese woman's lot. Which is why, presumably, it finds its way, courtesy of spon-sorship by John Swire and Sons Ltd, on to the hallowed revolu-Jean Gaillon, organ: J.S. Bach (Wed 8.30µm), Saint Germain-des-Pres Church.

Omar Zoboli, oboe and flute, Christiane Wolf, harpsichord, Roberto Gini, violaa de gamba: Handel (thur 8.50pm). Saint-Merri Church. detailed expression and controlled gesture in comparative close-up (the Court's fahled intimacy gives English audiences an unperalleled opportunity to savour the art

Tao, like Shakespeare's shrew, is tested by ghastly macho interventions en route to the wedding appointment. She repels a disguised handit with a pair of what I can only Peking Opera is here confined

villain with long hlack beard, troupe to visit London, the face paint to render him similar to a sawn off mint humbug or hullseye, and a golden, tasselled lampshade of a headpiece.

Tao, like Shakespeare's reminiscent of the last Peking troupe to visit London, the face of the last Peking troupe to visit London, the face of the last Peking troupe to visit London, the constant and the property of the last Peking troupe to visit London, the face paint to render him similar troupe to visit London, the constant and the property of the last Peking troupe to visit London, the same troupe to visit London, the face paint to render him similar to a sawn off mint humbug or coasion, the female egret repelled the maranding male village to visit London, the face paint to render him similar to a sawn off mint humbug or coasion, the female egret repelled the maranding male village to visit London. handling. That tradition is here wryly satirised by Tao's trick fielding of her fiance's arrow. The spectacular athleticism of



Luo Changde as Zheng En, the comical villain

The Three Beatings of Tao Wang Yuzheng's wonderfully Sonchun is a hit of a misnomer, for Tao is she who does the beating in this gorgeous LIFT presentation of the Peking—or, as we now call it, Beijing— villain with long hlack beard, piece in 1962, fell foul of the piece in 1962, fell foul of the Cultural Revolution, and has survived to see the play introphysical department.

Wu Zuguang'a play, in fact, is

Wu Zuguang'a play, in fact, is a cunning tour around tha styles and modes of Peking Opera, re-taining the onstage hand con-vention with its array of whin-ing strings, wooden blocks and echoing, kitchen saucepan-sounding clatter. The sound re-mains tantalising and challeng-ing even after 200 years, and the inflected wailing and singthe inflected wailing and singing delivery is as fascinating an element in the evening as is the brusque finality of the accom-

The comic magistrate of Luan Zuxun, with his attendant retinue straight out of Gilbert and Sullivan, is a continual delight, his fussing officiousness in need of no translation, cruelly be-trayed from the start hy his floppy ear-pleces. The costumea, as you would expect, are hresth-takingly heautiful, a procession of exotic chasuhles and pom-poms, white end-sleeves that double as expressive props and dismissive napkins, long peacock feathers that transform an assailant into a gloriously militant ihex. . . the inventory is endless, the joy houndless.

Two premieres in Royal Exchange season The autumn/winter season

at the Royal Exchange Theatre, Manchester, is to include two premières. The major one is author Russell Hoban's adapta-tion of his novel set 3,000 years in the future, Riddley Wolker, which has been commissioned hy the theatre. Directed by Braham Murray and designed By Johanna Bryant, it opens on February 20 1988.

musical fantasy by Trevor Peacock, Jack and the Giant, a seasonal family entertainment which will run from December 5 to January 4.
The Royal Exchange's season

opens on September 12 with a 51 week run of Nöel Coward's Hay Fener and continues with the first Arthur Miller play to be performed at the theatre, Death of a Salezmon. The fifth The other première is a production is As You Like It.

FINANCIAL TIMES SURVEY

Monday July 29 1985

Italian Engineering

Italy has been carving out a strong world presence in some engineering sectors while losing competitiveness in others. Industry will receive a boost from the lira's devaluation which could encourage further the strong inward investment flow.

IT IS just over a week since the chaotic currency crisis which came as a prelude to the 8 per cent devaluation of the lira, but already from this vantage point it is possible to see how the devaluation points up the anomalous state of the Italian economy and in turn

The lira devaluation was in The lifa devaluation was in large part needed to counteract a record trade deficit which Italy has been suffering in the first half of this year: at the same time foreign investment has been pouring into the Italian stockmarket and in the form of direct investment, acquiritions of the transaction and acquisitions of companies and joint ventures.

The situation is attornalous because Italy is sucking in imports much faster than it is exporting and yet certain Italian companies are managing to make strides on the European market—the names of Fiat and Olivetti come immediately to mind but there are others.

The situation is anomalous also because the Italian economy is growing at a faster rate than, say, France or West Germany, and yet there are sectors such as home appliance manufacturing, or companies like Alfa Romeo, which are operating at only a fraction of capacity. Even Italy's proud machine tools industry is worried about the outlook, despite and successful in the world,

In seeking an explanation for Italy's troubles, one must would represent a political im-look first at the effects of a possibility. runaway public sector budget Thus, even the much vaunted deficit, which even with recently Craxi Government, nearly two

1

1825

On the innovative track

By ALAN FRIEDMAN, Milan Correspondent

announced spending cuts and revenue-generating measures is still likely to top L100,000bn (\$53bn) (13.5 per cent of the country's gross domestic pro-

The public sector deficit is the most visible example of the unwillingness of Italian politi-cians to tamper with vote-preserving and overly generous state pension and social pro-grammes. The need to fund the deficit results in high interest rates (a prime rate of 17 per cent), inflation (9 per cent) still well above the level of Italy's main western trading partners and tha crowding out of private sector borrowing. Meanwhile, Italian industry

tries to cope with punitive bor-rowing rates, a loss of competitiveness on world markets and a political class which is perfectly willing to interfere with business transactions if it thinks it has something to gain.

The result of this last problem is that state-owned food
companies cannot be privatised by state holding groups without

is propensity for inaction when it comes to taking much-needed ic corrective measures in the economy, and particularly in the public sector deficit.

On the more positive side of the ledger, Italian industry is trying, and in many cases successfully, to modernise by introversies which bave seen three troyers which only ity was asked to supply al Motors with \$80m of factory automassing. recently was asked to supply General Motors with \$80m worth of factory automation equipment.

Battle

Likewise, it must be said that in the private sector a new con-fidence reigns, a confidence based upon the impressive turn-around at companies such as absurd political interference, or in another case, the obvious need for rationalising a state car company is ignored because the attendant redundancies would represent a political impossibility. the profitable Fiat, Olivetti and ducing its heavy losses-\$650m over the past three years. Unfortunately for the image

Societa Meridionale Finanziaria, by selling it to Sig Carlo de Benedetti.

The deal, originally signed in April, ran into beavy political opposition from Prime Minister Craxi, and was then followed by a series of counter-bids for SME. The matter is still unresolved and has been further compounded by an unpre-cedented claim from Sig de witness the example of the Benedetti that be was asked to pay a bribe in order to expedite the SME acquisition.

Shall table to obtain the successes— cachieve unusual successes— little-known Milan-based Mico-peri, which is spending LAS5bn to build one of the world's

"Here we go, back to the cld-style Italy," was the comment from one foreign businessman in Milau the other day. Then, following the SME

affair, came the bitter corporate battle which erupted this month

a shadow over the rest of the nature of power-broking in Italy Italian economy, include that has not changed, foreign investured political interference by tors can still take heart from the Craxi Government in the fact that Italian engineering the attempt by Professor concerns remain innovative and, Romano Prodi, chairman of the in some cases, even ahead of IRI state holding group, to privatise IRI's food subsidiary, conject.

The success of Salpem, the ail drilling and pipelaying sub-sidiary of the ENI state energy group, or OFC Snamprogetti, a sister ENI company which is busy winning big turnkey ferti-liser projects in Imila, show that Italy can still hold its own. Small Italian companies also

largest semi-submersible vessels are under way to take a barder for the offsbore oil industry. for the offshore oil industry. Meanwhile, in the car indus-try, Fiat is mid-way through

talks with Ford (Europe) which could result in an important joint production agreement, badly needed if Europe is to rationalise its over-blown car sector. Alfa Romeo, the losssector. Alfa Romeo, the lossmaking state car company, is
talking to General Motors. The
Turin-based Pininfarina design
company has a \$550m contract
to build and ship Cadillac car
bodies to Detroit. Chrysler bas
turned to the engineering flair
of Maserati, which is to supply
all of them end up as
discrepance. \$600m worth of cars for the U.S. market.

In the state sector, which means the three big holding groups of IRI, ENI and EFTM. losses are still beavy, but efforts

• Innovation in engineering: above, Agusta's versatile A-109; left, an offsbore oil platform Perro Negro 3, belonging to the state-owned energy group, ENI; and, right, in the motor industry, a Coman "Smart Robot" unloads engine cylinder blocks from pallets

impressive management of com-panies such as IRI-STET's microelectronics maker—SGS which is now struggling with the rest of the electronics world in the present market Other examples of well-run state

disastrously as the SME affair. Saipem last year successfully floated 20 per cent of its shares on the Milan bourse and with change foreign investors while SIRTI, industrial the telecommunications con-

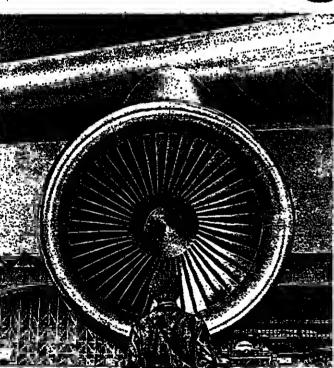
struction and maintenance sub sldiary of IRI, only recently offered more than 40 per cent of its shares to the public for L200bn, the largest issue for a state company on the bourse.

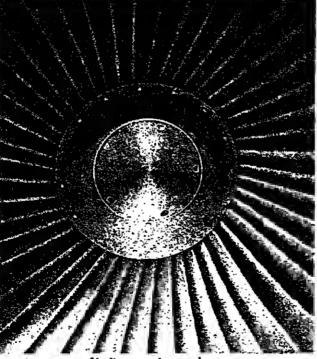
state company on the bourse.

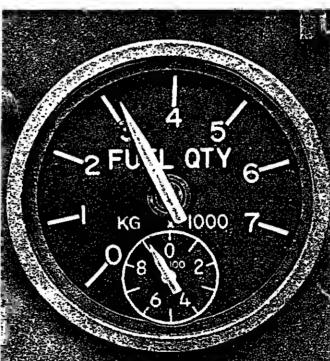
The Government says it is determined to force the state sector to be less dependent on huge cash hand-outs. It still needs to develop a more coordinated privitisation policy and more importantly, needs to reduce the degree of political horse-trading which goes on In the three blg holding groups, Italian state companies are still in many cases fieldoms of political parties which regard

political parties which regard them as sources of patronage and jobs. This will have to change in future if real industrial progress is to be achieved

I he bearing company mai takes you to extremes.

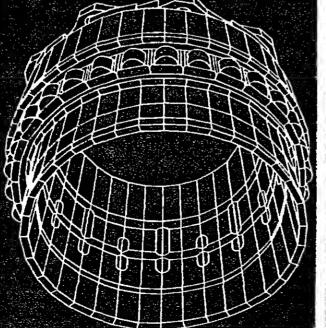




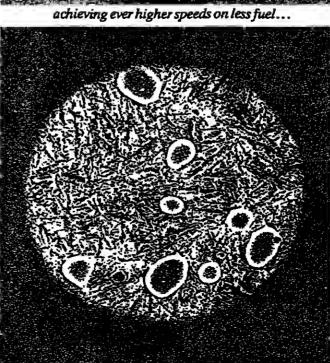




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Borrowing climate improves

Finance ALAN FRIEDMAN

CORPORATE FINANCE for Italian companies, whether they be in the engineering sector nr not remains less developed than in other western economies. The simple reason for this is that the Italian financial system, with its curious mix of a largely state banking sector, a small stockmarker and a lack of real merchanct banking or venture capital traditions, is iiself less developed than in. say, the UK or the U.S.

say, the UK or the U.S.

High interest rates, kept that way by the Halian Government's annual \$50bn public spending borrowing requirement (and the need to finance the public budget deficit through reams of Treasury bonds) provide another obstacle to easy bank borrowing. The domestic corporate bond sector is not active and only the larger companies and only the larger companies seem willing to approach the equity market for finance.

These are the problems. The good news is that slowly but surely the situation is altering, even improving. Investors from both Italy and abroad have been pouring money into the Milan bourse, which des-pite having only 150 quoted acular boom this year

The biggest corporate names a stockmarket offering, such as Fiat. Pirelli, Monte-

willing to tap the bourse or the family-run companies. Trying Eurobond market for cash. In to convince many of Italy's most the stale sector—and it should innovative and wily business be remembered that some of Italy's most important engineering companies are atateowned—the trend is toward raising funds through partial roughly align to conversation with the stockman to converse the stockman to privatisation on the stockmar-

banking tradition is beginning to nurture one. The Bank of Italy in particular has been supplying boosts for the past couple of years, while compara-tive newcomers such as the Milan - based Euromobillare (founded in 1973) are actually preparing to bring new com-panies to the bourse and to take equity stakes in them.

equity stakes in them.

Euromobiliare is the investment bank which brought Danieli, the sicel mini-mill maker, to the stockmarket. It also bad a hand in the flotation of 20 per cent of Saipem, the state oil and gas pipelaying and drilling company which raised L120bn (U.S.862m) with a share offer last year.

Fiat, the largest private sector conglomerate in Italy, broke records last year with a L675bn

for conglomerate in Italy, broke records last year with a L675bn share issue, the largest in the history of the bourse. But few companies have the drawing power of Fiat and it must be said that even medium-sized companies tend to be reluctant to dilute equity control through a stockmarket offering.

with a brick wall. ket.

What is happening in Italy is that a country which lacked a corporate finance or merchant banking tradition is beginning to some the control of the company. Sig Streparava is the company. Sig Streparava is the company. among the more cosmopolitan of Italy's businessmen, himself president of the UCIMU national machine to is association.

"No, we are a family com-pany. We wouldn't go to the bourse. We in the family can take decisions bere in ten minutes. That would not be possible if we had outside share-holders.

Or. perbaps Sig Ugo Gussalli Beretta, managing director of the famous Beretta arms company located north of Brescia: a broad grin appears on his face when asked whether Beretta's heavy capital investment programme would not be served by finance from an equity issue.

Firstly he points out that the Berelta family only owns 67 per cent of the company, having sold a third to Reigium's Fabrique Nationale de Liege (FNL) ten years ago.

"How could we show such small profits with outside shareholders. The family and FNL re-invest in company development at the expense of profits." be comments, adding that as far as Beretta is concerned there is no need and no intention to approach the bourse. "We get offers from bonkers, but we say no," he adds.

offers from bonkers, but we say among the more cosmopolitan of Italy's businessmen, himself president of the UCIMU national machine to is association.

Family company

When asked about the cost of bank loans (his company has along with every other businessman. When asked if he would consider a share offer, he shakes his head.

Sweden's Electrolus.

Higb Interest rates, a lack of interest among families who run companies ond an underdeveloped capital market—these are the components which conspire against UK-style corporate finance. "These people have a long way to go. They've got no venture capital." said one Celifornian financier recently upon his arrival in the south of Italy. For the major companies, finance is flexible. Pirelli has just launched some convertible Eurobonds in dollars, sterling and Deutschemarks. But for lesser names it could be o while, perhaps five years or more before Italy can boast the kind of

fore Italy can boast the kind of corporate finance available in London or the U.S.

Prospects of

Motor Industry

itself together after several years of demoralised manage-ment, but also a turning point in Italy's post-war economic history. The story of how Fiat got a grip on its labour force. poured investment into factory automation and rebuilt its marketing network on sounder lines is well known.

profit — a modest LS0bn on sales of L11,307bn. Last year its profits went up to L235bn on turnover that rose 14 per cent to L12,878bn. In both 1983 and 1984 Fiat won the second largest share of the European car market — 12.7 per cent in 1984, just a whisker behind Ford with 12.8 per cent.

Part of this strength was due

Boosted

On the other hand. Fiat Auto's sbare of the Italian market has been steadily boosted by the rising sales of Fial's Lancia/Autobianchi subsidiary whose market share rose from 7 per cent in 1982 to 8.6 per cent last year, and 9.3 per cent in the first helf of this year. in the first half of this year.

Lancia/Autobianchi is benefit attractive new models, the mos recent of which is the Y10, a recent of which is the Y10, a smarter and smaller version of the Uno. Thus the Fiat group's total market share was 52.2 per cent in the first half of this year, compared with 51.6 per cent in 1982, by far the highest share of a domestic market beld by any Europeans. by any European car maker.

The Fiat group's confidence

This year is the 75th anniverdoes not seem to he a very happy one for the company that

bears one of the most glamorous bears one of the most gramorous names in Italian motoring his-lory. Despite serious efforts over the past few years lo modernise production methods, reduce manning levels and im-prove the model range, the company last year trobled its losses to L 97.8hn on sales of 3.100bn.

Alfa's share of the Italian market rose last year to 7.3 per cent. compared with 6.6 per cent in 1983, thanks to its new smaller models, the Alfa 33 and For Fiat the possible merger of its car subsidiary Fiat Auto with Ford Europe would crown the triumphant recovery of Italy's leading car producer. For Alfa Romeo, on the other thand, a deal such has been important overseas market, release the state of the state of

ceal the fact that Alfa has too high a breakeven point for its operations in the high performance saloon section of the market which is its home.

Recently Mr Lee Iacocca, the head of Cbrysler, said that it would he a five-year job to bring Alfa Romeo back to health. It was not one that he intended to take on himself, he Indicated.

makers are now looking. Flat venture of the two chas been in serious talks with to be based in Paria. Ford Europe for all this year from the most recent states in an effort to find the formula ments of Fiat it seems unlikely concerns.

for a joint venture that might create what would be easily the biggest car company on the con-

Italy's leading car producer.
For Alfa Romeo, on the other chand, a deal such has been mooiled with General Motors is seen as one of the few solid hopes for the future of the perennially loss-making company.

The recovery of Fiat since 1980 is not only a text book example of a company pulling itself together after several years of demoralised management, but also a twenty of the safe and the fact that Alfa has too high a breakeven point for this year these cars are, nothing can conceal the fact that Alfa has too high a breakeven point for this year these cans are until nent.

Any kind of merger between the two companies would he extremely complicated, especially as Ford has quietly talked recently of reducing its own carmaking eapcity in Europe. One the fine two new models in the larger range—the Alfa 90 and the joint-venture: at the larger range—the Alfa 90 and the solution of wbo. If anyone, would of the perennially loss-making company on the two companies would he extremely complicated, especially as Ford has quietly talked recently of reducing its own carmaking eapcity in Europe. One that two new models in the larger range—the Alfa 90 and the Alfa 75, but attractive as these cars are, nothing can conceal the fact that Alfa has too high a breakeven point for the two companies would he extremely complicated, especially as Ford has quietly talked recently of reducing its own carmaking eapcity in Europe. One that two new models in the larger range—the Alfa 90 and the perennially loss-making company. perience in small cars. Ford the car company which has lost Europe is, however, the bigger almost L50bn in the past five company.

The question of leadership is important not just to Fiat it-self but to the Italian political and business establishment where senior figures have exof control of the Italian motor Indicated.

Yet it is to the U.S. giants country—for example to, as has that both Italy's major car been rumoured, a 50-50 joint venture of the two companies

that any deal will be signed for several months.

Alfa Romeo, mcanwhile, is talking to General Motors about the possibility of a joint ven-ture with the U.S. company's Pontiac division.

It bas even been suggested that GM might huy a small stake in Alfa and obtain a seat on the hoard of directors. That followed reports that Alfa had had talks on collaboration with other manufacturers, notably d RMW For that for Al', Romeo's parent, the IRI-Finmeccanica group, the car company which has lost years, is a major source of worry and that what might seem to be political taboos may have to be breached to save the state the frightening burden of Alfa's losses:

The present political row over the privatisation of IRI's assets, which broke out when IRI tried to sell SME, its foods subsi-diary, to Buitoni, will not have increased private sector companies' enthusiasm for taking stakes in Italian state-owned

more mergers

JAMES BUXTON

SETS of negotiations which have been going on in secret for months with the giants of the U.S. motor indus-try bighlight both the strengths and weaknesses of Italy's lead-ing car producers.

The payoff came in 1983, when Flat Auto made its first

to the Fiat Uno. the superb small car which Fiat launched earl; in 1983 and which was finr a time the best-selling car in Europe. The Uno allowed Fiat to push its share of the Italian market up from 44.5 per cent in 1982 to 47 per cent in 1983, although in the first six months of this year it was down at 43 per cent.

in its future and in its knowhow is demonstrated by its new engine plant at Termoli in south-east Italy. In this astonishing plant the FIRE (fully integrated robotised engine) 1,000 cc engine is assembled, checked and tested almost entirely by robots and compulers. For ar investment of nearly \$400m Fiat is getting engines made in only 107.5 minutes, against 231.5 minutes in its older faclorles. The Termoli plant is reckoned to be the most modern

sary of Alfa Romeo, but the year



INTERNATIONAL MEETING "PLASTICS AND INNOVATION IN THE AUTOMOTIVE AND BUILDING INDUSTRY" Turin - 10th and 11th October 1985

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number of companies operating in this sector and whose stock was previously held by other prospects elsewhere) and has Management Boards for State recently won a number of orders. One is from GM, USA, for the supply, over four years, of 'and resolve the most up-to-date requirements.
windows for 50,000 Callistos, and diverse needs of the In summary, this is a profile The Group has a rather varied product range, from the production of 260 thousand the new American top of the range model styled by Pininfarina. ionnes of base material per annum to the transformation Another is for Russia and the of glass into high technology American Crysler and A.F.G.

products for the car and huilding industries and in the field of

energy saving. greatest share, with an annual

transformation of flat glass in tempered windscreens, heated Italy and is among the most important in Europe. The Group employs 3,500, has sales of 300 windows, windscreens with thousand million Italian Lire built-in radio aerials and (of which about half is export), sun-roofs. These high quality 10 production and service products are supplied to some companies and has been in a break-even or profit situation Fiat. Alfa and Lancia in Italy; The Ministry responsible for State Participation in Industry has recently given SIV the responsibility for leading the public sector glass industry by assigning it the control of a and, lastly, Volvo in Sweden. SIV holds 25% of the automobile for the supply of a turn-key plant for the production of car

rear windows, flat and curved side windows, tinted athermic of the main European car makers: Renault, Citroen, Peugeot and Talbot in France, Volkswagen, Mercedes, BMW and Audi in Germany, GM and Volvo in Belgium; Jaguar, Austin Rover and Vauxhall in Great Britain;

Many buildings using SIV special reflective glass bave been constructed in Italy. Milanofiori,

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Main companies linked with ANSALOO: ELSAG, ESACONTROL, ITALIMPIANTI, GIE, COemSA, HYOROART.

Ansaldo, one of Italy's major industries, founded in Genoa in 1853, is now the leader of

a sector comprising six companies of the IRI-Finmeccanica group, with 9 plants, 2 study centres and a work force of more than 16,000. Ansaldo specializes in the design, engineering and supply of systems, machines and electric and electronic equipment for energy, transport and large sized systems. Over 35% of the orders acquired come from

abroad, and Ansaldo is a well-known name throughout the world, with companies and

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one of the more interesting recent developments in Italy, and indeed in Europe, is but one example. Korea, Hong Kong and Australia. Recently, 38 thousand square Recently, 38 thousand square which has already enjoyed success meters of reflective glass were in many markets. This Division. supplied for the Elf Aquitaine is able to offer complete plants. skyscraper in Paris. In fact the from planning to finished product, Group has created a product which are bighly innovative and range which is able to foresee suitable for all glass production construction industry with products such as float glass, clear and coloured mirrors, laminated and armoured security glass and low-emissivity reflective recognized by those working in All this has led to SIV's industrial strength and product The car industry takes the Stimulated by the world energy expansion in both the domestic range which faces the reality crisis, SIV has developed glass and international markets. As of international markets.

The SIV Group, headed by production of 3 million products for the building and a result the original production EFIM, is the higgest industrial components that include energy saving markets. The Group unit has been joined by those complex for the production and laminated and differentially now produces fiber for thermal of Ilved of San Salvo that produces mirrors and laminated and acoustic insulation and glass, Vetroeuropa in Settimo Torinese for car windows, Società reflective glass which it produces in the only plant in Italy for the laying of metallic coatings Vetri Speciali in San Salvo for on glass under vacuum. reflective glass, Italsil in Melfi for silicon sand. Flovetro in San Salvo for float glass, Sicover in Aniche for solar collectors and two marketing companies. SIV Deutschland in Frankfuri. and SIV France in Paris. With a view to implementing SIV glass is also used in many With a view to implementing huildings ahroad - in France, its new international strategies, Great Britain. Greece, South SIV has, in the past 2 years,

built up an Engineering Division

of a Group that is part of the Ministry of State Participation's holdings. It is a Group that is already in the public eye and the industry hecause of its

warme was the control of the control

BLOCK DIAGRAM OF AUTOMATED PLANT OF WINDSCREENS (II) 13) Formation of glass-plastic-glass "sandwiches"14) Laying the plastic interlayer15) Removal of air from inside 1) Loading the flat sheets 8) Shaping in the furnace 17) Surge tank 2) Cutting to size 9) Automatic unloading of the 18) Automatic unloading from Grinding the edges shaped sheets surge tank 19) Quality control of glass and 10) Automatic loading of the 4) Washing 5) Silk-screen printing the sandwiches and sea-

shaped sheets 11) Washing automatic product selecling of edges 6) Pairing the sheets 7) Loading the paired sheets 12) Drying on to the moulds 16) Automatic loading of surge

Italian Engineering 3

Alarm bells are ringing

Machine Tools ALMN-TRIEDMAN

FTALYS machine tools indus-try is one of the most advanced in Europe, ranks as the fifth largest producer in the world (with L 1,750bn of sales) and is a successful competitor on the world market, selling 56 per cent of its total production

per cent of its total production outside of Italy and ranking also as the fifth most important exporter in the world.

Why, then have there been signs of alarm expressed by officials of UCINU, the national natchine tool makers' association in recent weakers. machine tool makers' association, in recent weeks? The answer to this question involves four key concerns:

There are fears, shared by West German machine tools companies, that Japanese competition is proving a serious threat in Europe's industry:

The Taxlans are worded about a slump in domestic orders, some 21:4 per cent in the three manufes to June 30 this year:

possibility of U.S. protectionist measures and discrimination by Pentagon contractors against foreign machine tools products: The Despite Lawing made big advances in factory subsmatten, UCIMU says there is insufficient investment in new technology

concerns there is a more domestic Italian problem: after chase price of machine tool equipment), the law has now as "without a doubt alarming" and points out that in the fragile recovery which has

Plant & Chemical

Engineering

and plant construction groups.

Snamprogetti does earn profits—quite handsome ones, in fact. But the market for

large-scale prestige projects around the world has slackened

In recent years and competition for what remains is fierce.

part of the ENI state energy group, are stumbling more and

more against Japanese, South Korean and other rivals in the

scramble for new business. Italimpianti, the steel plant

specialist, and Salpem, which works with the energy industry, also face barsher market con-

Dr Greppi said that Japanese groups had obtained two con-

parts.
As for Italian demestic prob-lems, these reflect a lack of fresh investment in the past few months. Italy's total machine tools output, while im-proved over 1982 and 1983, last year only just got back in 1981

levels.
While Italy is the home of avant-garde robot makers such as Fist's Comau subsidiary and Berardi of Brescia, Sig Streparava feels that there is a lack of co-operation among many of the 400 companies which constitute the Italian secter, employing a total of 28,500 workers.

Trade measures

Another concern is the prospect of trade measures by the Reagan administration which could harm the Italian industry. He said that there was already evidence that U.S. de-fence contractors are steering clear of foreign machine tools equipment. Last year Italian machine tools exports to the U.S. totalled \$52m, or roughly 10 per cent of total machine tools exports.

Industry leaders in Italy say that the lapse of the incentive law and the inability of companies to agree on co-ordinated modernisation plans will mean that the Italian sector could risk

training behind.

Italian sector could risk falling behind.

Italian sector could risk falling behind.

More promising, instead, are Italian achievements abroad.

In addition to this list of concerns there is a more domestic Italian problem: after has succeeded in forging new haching those tool customers ties with China. About 50 received more than I 1500m of Chinas problems. domestic Italian problem: area ties with China. About the machine tool customers ties with China. About the received more than I 156bn of Chinese engineers were brought to Italy for training in 1982 and now UCIMU is helping in the part of the par develop a training centre near equipment). the law has now Beijing. Some L8bn of lapsed and the stimulus to machinery has been installed in orders has been removed the centre, which Sig Streparava UCIMU describes this situation describes as "a showroum for Italy."
Then there is the continuing

and points out that in the fragile recovery which has followed three years of crisis, more incremives are accided.

Concern over Jupen, which is the world's largest producer (with \$4.7bn), was expressed last month when Sig Piccluigi Streparava, president of UCIMU, called Japan "one of the causes of the crisis in other countries," He said that Manager of aluminium cylinder heads at the causes of the crisis in other countries," He said that Manager of aluminium cylinder heads at the causes of the crisis in other countries," He said that Manager of aluminium cylinder heads at the countries in the General Motors network.

Then there is the continuing success story of Comau, the Turn based Frat employed major U.S. car companies and components manufacturers. Last mouth Comau said it kard won a \$80m order to provide automated assembly lines for the making of aluminium cylinder heads at two Chevrolet plants in the General Motors network.

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investment in technology and and the EEC as a while takes automation as Japanese counterparts.

As for Italian demestic problems, these reflect a lack of resh investment in the past few manths. Italy's total rises to 80 per cent of Italy's machine tools output, while improved over 1982 and 1988, last biggest market is the Far East, which have 18 per cent of the past tast, which have 18 per cent of the past of the past tast, which have 18 per cent of the past of the past tast, which have 18 per cent of the past of the past tast.

which buys 13 per cent of Italien exports.

The main challenge now, according in Italian companies, is to market more aggressively abroad in order to compensate abroad in order to compensate for the drop in domestic orders. This will not be easy, but Italian companies are none the less making a push. The prob-lem is that the most internationally-onientated Italian machine tools companies are the top 40. which together account for half of annual total sales.

The big rames (Comau, Berardi, Mandelli) will be fine, but unless demand picks up then some of the smaller companies, which may employ between 20 and 50 workers, seem set for a difficult year. This is not necessarily a bad thing, as some industry officials confide privately.

"We need rationalisation, we need to see the technologically advanced companies prosper and the provincial ones, well, they could bave trouble," was one industrialist's realistic com-

ment.
The implication is that at least a part of kialy's machine tools industry, although fifth largest in the world, could be in for troubled rimes.

Year	Sales (Lbn)	Exports
1981	1,750	904
1982	1.560	880
1983	1,575	900
T984	1,750	280

TOP TIVE COMPANIES

	Name	Head-	Tur ove 198
	Coman	Turin	579
	OCN (Olivetti)	Tyrea	126
,	Manielli	Piacenza	57
	Rambandi	Turin	40
	Berardi	Brescia	39

Anxiety over Japanese pricing

contracts since the age of mega-projects has wirtually ended. Like their competitors around

One frustration for companies in the industry is the time taken to land big orders. Italimpianti, part of the state-owned IRI-Finsider has been

tracts for fertiliser plants in Thailand and Indonesia recently. Since, he claimed, they were pricing at levels below European rosts, "how can they support these losses?" Still, there is enough business

around to keep Snamprogetti container age, with a L500bn and other Italian majors in the project at nearby Voltri involventor such as Italingianti in ing new port and airport facilihealthy profits for the moment.

Last year, net profits of Snamprogetti wore than doubled a slowdown in orders, Italington 1157 by the LSS 2bn printic carries out some 80 per 80 per

This year, Spamprogetti is hoping for a further increase, said the jaunty Dr Greppi. But "WE ARE NOT a charity com-pany, we want to make a profit" said Dr Duilio Greepi, chair-man of Snamprogetti, one of Italy's leading civil engineering

> negotiating a 12,000hn steel tube plant contract with the Soviet Union for the past year or so, as well as a similar, but smaller, L500bn deal in China. Right on its own doorstep, Italimpianti hopes in partici-pate in efforts to upgrade the port of Genoe to the modern

TOP THREE COMPANIES						
(Turn-					
Com-	Head- quarters	over 1984				
Salpem	Milan	1,339				
Italimpianti	Genoa	1.029				
Snamprozett	i Milan	807				

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The industrial crisis has caused a profound upset in various sectors, among these certainly that of MACHINE TOOLS

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planti carries out some 80 per cent of its work outside Italy. Hong Kong to try and gain better access to the market which is steadily opening in

> the world, the Italian plant manufacturers have had to adapt their product and marketing approach to keep up with the fast changing scene. Snamprogetti used to be heavily committed to oil and related sectors until the early 1970s, since when it has moved into the construction of ferti-lists and readle plants, as well as airport planning and design. In India, one of its long-

established markets, where it tries to sub-contract large chunks of business tocally in rupoes, it is currently trying to win emother fertilizer contract. This time, it has run into some embarrassing political con-

For Mrs Sonia Gandhi, the Prime Minister's wife, comes from Italy. Dr Greppi emphatically countered any suggestion that this would benefit Snamprogetti, which has progressively halved its turnley price for the countered are counting

sively halved its turnkey price for the combined gas pipeline and fertiliser plant (six in all) project to some \$630m, citing lower pipe and other costs.

Italimpianti has had to branch out of its specialisation in steel plant into such areas as food processing. It also builds desalination, sewage and waste treatment plants, Last year, it raised profits marginally to L21.3bm.

Operating in the unlattle

Operating in the volatile energy sector, Saspem, also a subsidiary of ENI, bas taken comfort from the fact that it has

comfort from the fact that it has suffered less than some of its rivals. It even broke into the U.S. market recently by winning e \$35m drilling contract in the Gulf of Mercko fer a consortium which includes Agip of Italy.

"The market has been very exactic in the last few years, but it is picking up," said Mr Dario Dall'Agilo, bead of marketing. Not profits dipped very slightly last year in L83.5bn (using figures produced for the U.S.), with virtually all of its business abroad, mostly from the Middle East and North Africa.

With the proceeds of last

East and North Africa.

With the proceeds of last year's share flotation, the company intends to investigate lung-term opportunities in the ultradeep waters of the Arctic. Saipem is a world leader in the laying of pipelines on the seabed and on land, as well as in drifting and other offshore work. As the Italian plant engineering industry has found, being up among the world's beer is not among the world's best is not quite enough in these days of franght and sensitive markets.

Constant Investment in advanced technologies, close attention to market needs, and a readiness to come up with attractive new project packages

Tougher fight to stay out in front

Systems Electronics ANDREW FISHER

IN THE fields of featury automation, military systems, and advanced equipment for the home and office, Italy's electronics companies have

their limited home market.
Italian-developed systems are Ralian developed systems are sold in a wide range of foreign markets and Italian companies have links with a number of major foreign groups. Perhaps the most striking example is the deal signed by Elseg (part of the state-owned IRI-Stet group) late last year with the mighty IBM of the U.S.

Elsag, a specialist in factory automation and part of the

automation and part of the Selenia Elsag grouping within IRI-Stet, aims to bave the joint venture with IBM ready for business next year. Selenia, firr its part, also has a collaboration deal with Page 1 of the IVI in deal with Racel of the UK in

In one of its niche markets, automatic postal sorting, Elsag teamed up with Pitney Bowes on a key \$150m contract won in 1982 to make equipment capable of handling 50m items of mail a

of handling 50m items of mail a day. Pitney Bowes made the machinery, while Genea-based Elsag took royalties.

A contract like that is worth much in prestige to a European company. Fata, the Turin-based company which is owned by Babcock International of the UK, also gained a valuable foothold in the U.S. with its \$12m order to provide automatic guided vehicles to two General Motors plants in the U.S. late in 1984.
It hopes to win more business for AGVs—flat-topped vehicles which carzy materials around

factories, guided by wires in the floor and controlled by computers — as GM boosts the efficiency of other plants. Last month, the Comau subsidiary of Flat amounced an \$80m deal to supply GM factories in North America with antomated assembly lines for cylinder beads.

In the international rough business, Italian systems have thus developed a firm reputa-tion. Even so, the sector is not always profitable for the management struggles to stay in the forefront are fierce. The start-up budget for the Elsag-IBM tie-up, in which the Italian company will bave 51 per cent, is L10bn (nearly fim). It will use the experience of three companies within Elsag, as well as the software skills of IBM Italy, which took a year before deciding to go ahead with the agreement, said Dr Aptonio Selenia's chairman. Cacciavillani

Integration

"This is a unique case and a good demonstration of our technical capabilities," he added. The idea is that client companies will be able to integrate existing equipment into complete surtomation systems, with full systems being offered later.

By the end of the year, the venture will employ around 100 people, with between 300 and 400 in two years in systems, engineering, design and software. This will not include the production side. The deal was the first ever collaboration by the U.S. computer group with

a European company.

IBM also signed agreements with two other Stet members — with SGS for the purchase of L100bn of microchips a year and for collaboration with the CSELT research company.

Figure 5 own affects will be Elsag's own efforts will be based on three of its companies, namely DEA, which makes measuring robots and machines, SAIMP, a machine tool manufacturer, and Italicad a compu-ter-aided design company. The main thrust of the Elsag-IBM company will be directed at medium-sized Italian companies, but the expormarket will also be attacked Concerns in the household appliance, automotive, electrical, and engineering sectors will be abvious targets.

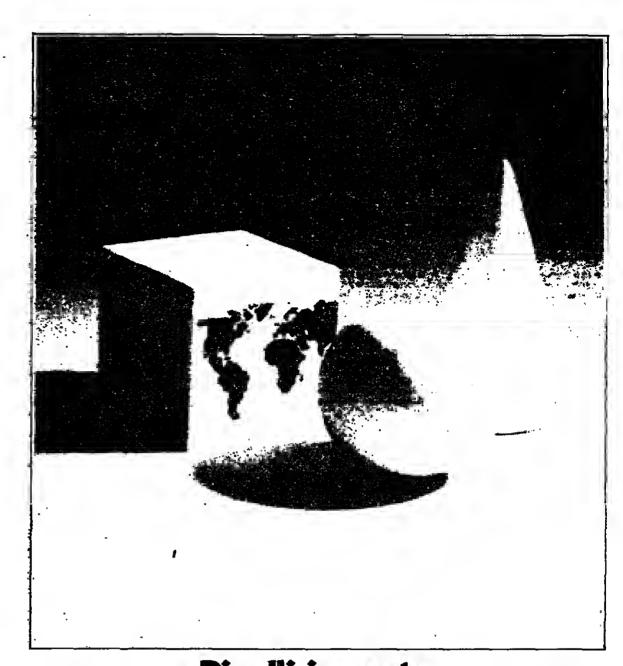
Because of problems with
two companies (including

two companies (including SAIMP) which it took over from within the IRI group. Fisags's profits last year fell from L10bn to L3.5bn. But losses on the two awkward subsidiaries are being reduced during 1985. Setema's profits showed a

sharp 37 per cent jump last year in L20.50n, with 65 per cent of its near L600bn of sales representing exports. For the whole Selenia Elsag group, orders at the 1984 year-en-

orders at the 1984 year-end amounted to L3,100bn, around three years' work.

At present some 60 per cent of the group's business is military, but Dr Cacciavillani said the aim was to achieve a 50-50 balance. The R and D expenditure of both concerns was being mersed so as a second concerns. was being merged so as to Buth companies began by making equipment for military



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innovation and the development of high technology products: this is Pirelli's strategy for the eighties. A strategy that becomes a reality through Pirelli's 6 R&D centres staffed by 1700 experts in Brazil, France, Germany, Italy, the United Kingdom and the U.S.A. An annual R&D expenditure of over US \$ 80 million.

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Uncertainties over projects cloud outlook for sector

Aerospace JAMES BUXTON

THE ITALIAN aerospace industry is in a state of some uncertainty. The future of the higgest company, Aeritalia, is somewhat clouded by the un-certainties about the European Fighter Aircraft Project 1EFA). Agusta, the second biggest company, is still heavily in the

Last year the industry's total sales rose only from L3,600bn to L3,900bn—a decline of two per cent in real terms. Of this, imports accounted for 63 per cent_some L2,500bn, 1 per cent less than in 1983. Fixed investment continued to decline, as it has since 1981: in 1984 it was L230bn against L255bn in 1983. Yet Aeritaba, through an eclectic set of international Douglas MD 80, the successor

alliances, has good prospects in of the DC10, for which it has both the civil and mistary developed part of the tail in fields. More worrying is the carbon fibre. And it is also future of Agusta, with its heli-

Aeritalia is the only zinframe project. At the time the Airbus consortium was formed, it was sinks with U.S. industry are so strong and so promising that Sig Renato Bonifacio, Aeritalia's chairman, sees little chance of a change of policy.

Instead of building the Airbus

MONTEDISON GROUP

copter business in recession and some of its subsidiaries giving responsible for the control surfaces and radome.

In May, Aeritalia announced company of its size not to bave an agreement with McDonnell joined the European Airbus Douglas to study the application of the fast-developing propfan technology to the MD 80. If the highly economical and quiet propfans can be developed short of money and was already the highly economical and quiet developing links with Mc propfans can be developed Donnell Douglas of the U.S. Successfully and fitted to air-Now, nearly 20 years after liners, today's by-pass jet air-Airbus was created, Aeritalia's liners—of which the Airbus liners and advanced. liners—of which the Airbus A320 is the most advanced could he threatened, and Aeritalia could find itself one of the European leaders in a technology in which Airbus has so far shown little interest.

> Tornado project Aeritalia's major defence industry project is its 15 per ceot porticipation in the Panavia

Tornado strike aircraft. But the Tornado project is now 60-70 per cent complete and will run down to sell to the Italian navy its in the next few years unless Sea Harrier short and vertical there are any new orders, and take-off jet. Aeritalia will need a new major

project. But with EFA now considered clinically dead as a fivenation project, the question is what the four countries who disagreed with France Britain pany. West Germany, Italy and Spain Italy and Brazil will be huving

forces of the three or four countries. He is particularly

Consortium which builds the other fields, even though BAe poses some threat to Aeritalia's domestic market through its hid

Aeritalia's is building its own light tactical support aircraft, Aeritalia would be Italy's the AMX, in collaboration with major participant in the EFA Aermacchi. a privately controlled acrospace company In which Aeritalia bas a 25 per cent stake, and with Embraer, the Brazilian aerospace com-

west Germany, Italy and Spain
—will now build?

Both their industries and they want—a rather heavier and more powerful aircraft than the French—but the final decisions will be political, and much depends on what West Germany decides to do.

Sig Bonifacio has made if

The Italian company does

Sig Bouifacio has made it
clear in public that he believes
the Panavia Consortium should
build a new fighter for the air
contrary, it is a 50-50 partner in the programme to build the ATR 42, the twio turbo-prop keen to strengthen ties with commuter airliner, with Aero-British Aerospace in this and spatiale of France. So far, 90

spending to the defence industry in 1983, the relevant

figure for France was 37 per cent and that for Britain was

one of the lowest spenders on defence as a proportion of GDP

in Europe—and therefore has only a small domestic market

for defence equipment. In fact

was put at \$6,534bn.
These figures make the recent

division into many separate companies, none of which is of large dimensions, it has not

only exported successfully but

has found some niches in the

or in

Italian industry. The decline in the spending power of the Opec members (notably Italy's leading arms market there, Libya) and the pressures of the IMF on

the finances of many other developing countries causing them to cut back on arms pur-

chases were two major factors

According to Professor Nones

there is also pressure on arms producers from the fact that as

the U.S. armed forces buy new

equipment, they are able to release onto the market second hand equipment of high quality, thus reinforcing the U.S. defence industry's export

Several countries are creating successful defence industries in their own right where before they were exporters of little or

they were exporters of little or no importance. Countries such Israel, Spain, South Korea, Brazil and South Africa are challenging Italy's position in the defence equipment market from beneath — while West Germany and Japan are in a position to challenge it from

position to challenge it from above.

Gradual realisation of these and other facts has produced over the past two years a growing reappraisal of how the Italian defence industry should be organised and developed for the figure. The keymone of the

the friure. The keynote of the speeches at many a conference on the subject is that the industry must be better coordinated, both at the level of

government and at the level of the companies themselves.

But perhaps more important is that industry itself should

correct its own inefficiencies and duplications. Here the fact that

in many cases the state, through the ministry of state sbarehold ings and its holding companies, IRI and EFIM, controls most of the industry does not neces-

sarily help, since the different defence companies represent the political interests of competing parties and factions.

Nevertheless some concentra-

tion and rationalisation has

taken place. Oto Melara, part of the EFIM group, has made an agreement with Flat under which the two companies, which are, inter alia, Italy's only

makers of armoured vehicles are to co-operate in a joint con-sortium to build a new hattle

tank for the armed forces and a beavy eight-wheeled armoured

car mounting a 105 mm gun.
The country's two main producers of missiles, Oto Melara and Selenia, the latter belonging

Riuniti)

position.

Io a switch of ownership within the Italian state insector, Aeritalia recently took over control of Alfa Avio, the aero-engine sub-

sidiary of Alfa Romeo. Probably the most important outcome of this rationalisation is that Aeritalia is now part of an agreement with Fiat Aviozione and other companies to develop, with General Electric of the U.S., the T700 helicopter engine. The jet engine could he used in the EH 101 naval helicopter which Britain's Westland is hullding with

Agusta.

Aeritalia's profits more than trebled last year to L17bn on sales of L1,164bn. Agusta, on the other hand, lost L120bn at parent company level on turnover which, at the time of writing. it had still not revealed. The company went through a crisis in 1983-84.

Agusta was the creation of the Agusta family and built up its fortunes building belicopters

New thrust into Nato markets

Defence equipment JAMES BUXTON

ITALY'S DEFENCE industry faces one of the most difficult challenges in its history. The markets in developing countries oo which it thrived mightily in the 1970s are in many cases

drying up.

It must therefore break more deeply into the highly competitive market provided by the Nato countries. To do this it must, in some cases, upgrade its product line and rationalise its somewhat diffuse structure.

The Italian defence industry comprises much of the country's aerospace industry, a good part of its shipbuilding iodustry, most of its systems electronics industry, some of its vehicle industry — and naturally includes a range of specialised companies making munitions and weapons which have no civil applications.

performance of the Italian defence industry all the more It has been calculated by Prof Michele Nones of the Centre of creditable. For despite its relatively small size and its Defence Studies at Genoa University that the industry employs about 80,000 people and in 1982 accounted for just 5.6 per cent of total manufac-turing industry.

In comparison with, say, the

British defence industry, the Italian one is relatively small —Britain's accounts for almost 11 per cent of total output, But

hereas 42 per cent of Britain's to the IRI-STET group, have formed a consortium which will defeoce output is exported, no less than 70 per cent of the output of the Italian industry's begin to rationalise the missile turnover comes from exports. And over 1978-82 period no less jointly.

Elsag, another offshoot of IRI-STET, is to work on sub-aqua systems with the Flat sub-sidiary, Gilardini Whitehead, a than 96,2 per cent of Italy's arms exports were to countries outside the OECD. sidary, Gilardini Whitehead, a company known for its torpedos, Agusta, EFIM's aerospace company, is leading a consortium of public and private sector companies to hid jointly for contracts under the U.S. starwars project For Britain, on the other hand, the equivalent figure was 83.3 per cent. Whereas Italy devoted only 6 per cent of its total research and development

Effective leader

55 per cent. For the basic difference In the private sector alone iat, the country's largest between Britain and France, and Italy is that Italy has only a small defence budget—it is private industrial group, is now the effective leader of the Italian munitions sector, In 1983 it took a controlling 25 per cent stake in Snia BPD and about the same time bought Italy's two -Valsella and Misar. in 1983 the Italian internal market was estimated at \$1.45850, while that of Britain

Yct there are major areas where rationalisation has not occurred—notably aerospace and acro-engines. Aeritalia and Agusta are separate and bitter rivals in the aerospace field, each controlling subsidiaries which—at least in some fields such as that of light attack aircraft, seem to be in competition,

In aero-engines there are still three separate companies—Flat Aviazione, Alfa Avio and Rinaldo Piaggio, despite the transfer from Alfa Romeo to Avie the control of Alfa Avia market where it is a leader— transfer from Alfa Romeo to in small ground attack aircraft Aeritalia of control of Alfa Avio.

(Aermacchi) for example, or fast, heavily armed frigates (the Lupo and Maestrale classes. Industry fares in the next few built hy Cantlere Navali years in the collaboration agreeelectronic ments with other countries for conter-measures (the private Nato's equipment. The question sector company Elettronica). of the European fighter aircraft Yet it became clear two or and the Agusta A 129 anti-tank three years ago that times were helicopter (discussed in the becoming more difficult for the aerospace article) may be the

manufacturers.

Its first fully in house design was the A109, a transport helicopter. From that, it went on to the A129 Mongoose, an antitank helicopter whose develop-ment cost L700bn. Here, however, Agusta's problems began. Agusta went ahead with the A129 without a foreign partner. The mistake told when it came

to sell it: The high cost of the A129 was one of a series of blows to rain upon Agusta. In the early part of the 1980s its once-booming market in developing countries, all but dried up, but the comcontinued producing helicopters for stock.

Under-capitalised as many Italian companies are, it borrowed heavily in dollars and -about the same size aa

The crunch came in 1984 when some senior managers S.211 trainer, and Caproni, a left the company, and Agusta company best-known for its left the company, and Agusta finally faced up to the fact that large scale lay-offs were essential. Some 4,000 of the company's 10,500-strong workforce were laid off for at least three years.

with Efim, the state industrial holding company, putting in new capital—thus pushing the Agusta family stake down to only 9 per cent.

over quarters 1984 Acritalia (IRI) Rome Milan Agusta Oto Melara Selenia-Elsag

La Spezia 778 (1RI) Fincaptieri Tyleste going ahead with the EH-101.
a large naval helicopter in a
50-50 joint venture with Westland—a project for which both
companies have high hopes. It

TOP FIVE COMPANIES

companies have high hopes. It is in serious discussions with Westland and the British Government on a project to develop the A-129 for the needs of the British Army—and possibly for other forces. The collaboration with Britaln is crucial to the future of Agusta, Agusta only draws 63 per cent Agusta only draws 63 per cent of its turnover from helicopters. however. It also controls Sial Marchetti, a small fixed-wing aircraft-maker, which huilds the

and in the priavte sector to hid for contracts in the U.S. Slar

ly 9 per cent.

Count Corrado Agusta, one of right, with sales of over L200bn the hest-known figures in a year and a strong line in jet Italian aviation, became only trainers and light attack alr-honorary chairman, his place at the top of the company being taken by Sig Raffaello Teti.

Falklands war on the Argentine Agusta is now gradually side, sinking a British frigate resolving its problems. It is in San Carlos bay.

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t the Annual Meeting held on April 30, 1985, the Ge-A it the Annual Meeting field on April 66, 1869, 1869, 1869, neral Council of Banco di Napoli, presided by Prof. Luigi Coccioli, Chairman of the Board, approved the 1984 Balance Sheet, certified by Price Waterhouse S.A.S.

Aggregate evailable resources of the Bank totalled Lit. 36.147 billion (which is an increase of 21,3%, compared to 1983). Advances reached Lit. 26.022 billion (+30,4%). Specifically, the Bank's loans emounted to Lit. 18.964 billion (+34%), while the Special Sections financing to Lit. 7.058 billlon (+21,6%).

The international activities of the Bank expanded quite remarkably, both domestically and through its foreign branches and the Luxembourg subsidiary Benco di Napoli Internetional. The strengthening and the improvement of foreign activities of the Bank will be given a further boost in the near future. The opening of the London branch is expected to take place et the end of the year.

In the financial services field, the associated companies (BNB Meridionale Leasing end BNB Meridionale Factoring) achieved excellent results in terms of establishing themselves in the market and increasing the volume of business. In the near future. Soliban Spa is planned to start working in the Italien investment trust sector operating two funds, namely BN Rendifondo and BN Multifondo. The Datitelia Processing Spa, working in the dete processing sector, has hed good re-

The Bank directed its efforts towards sustaining growth in Southern Italy by offering preferential interest rates and promoting the net inflow of mainly medium and long-term resources into the South from the rest of the country and from abroad. It also initiated e far-reaching program of internal reor-

As ter es the income profile is concerned, out ot a gross profit amounting to over Lit. 379 billion, the Bank made e substantial allocation to the Steff Pension Fund, which with the help of balance adjustments will be brought from Lit. 275,1 billinn to Lit. 1.000 billion. Financing this increese will take place over e period of three years. The net profit has been equal to Lit. 12,7 billion, compered to Lit. 8,5 billion for 1983.

Highlights of the annual accounts at 31st December 1984

(in billions of lire)

BALANCE SHEET	1982	1983	1984
Deposits and debt securities issued	21,526	29,800	36,147
Capital and reserves	505	614	624
Reserves for credit risks	331	484	636
Reserves for pensions and similar obligations	480	814	1,371
Advances	14,211	19,952	26,022
Securities	4,850	7,379	7,398
Short-term funds end liquid reservee	2,647	3,199	3,933
Fixed investments	680	787	915
Allocations to Employees peneion Fund to be amortised	_	· _	485
INCOME STATEMENT			
Gross income	3,391	3,855	4,768
Gross operating profit	237	264	379
Allocetion to Employee Retirement Fund	37	100	240
Provisions and valuetion adjustments	193	156	126
Net income	7	8	13

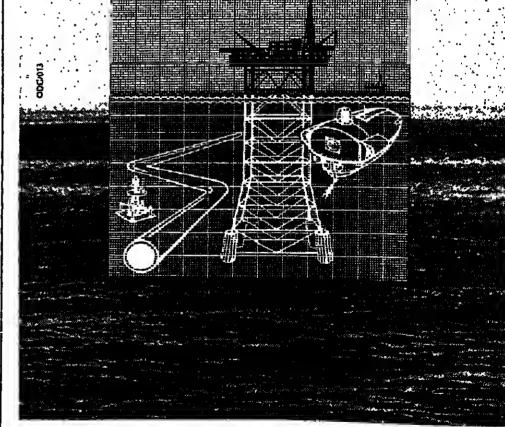
Internationalisation of the Bank's activity, interest rate differentiation in favour of Southern Italy, formulation of a Group strategy, company reorganisation: these are the salient features of the 1984 results.

The growth In business and the Increase In the Bank's efficiency provide indispensable support to the development of Southern italy.

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Italian Engineering 5

PROFILE: BRESCIA

Hard-working province

Naples-born economist for the Brescia industrial association, explains the phenomenon this way: "For me the key explanation is social and cultural. The Bresciani do not work to rive, they live to work. They have been like this for centuries—here the son of a rich man is made to work, but like the boor."

work, just like the poor."

Even the Bresciani them-selves will admit that their

selves will admit that their cultural make-up is skewered toward work. They are often referred to as "the Japanese of Italy" by other Italians. The Bresciani are workers, politically conservative and religious Catholies, fast-moving risk-takers (calculated risks of course) and perhaps just a bit on the miserly side.

Sig Giovanni Bazefi, chair-

man of Nuovo Ranco Ambrosian in Milan, is a Bresch-born native who con-

fessed recently a desire to return to his home "when my work here is completed." He rejects the worksholic

the rejects the workshole stereotype as being less true than it used to be and aids: "We used to be thought of as the men from the valley who came to the city. Now There are Bresciant all over

This is true especially when it comes to exporting. A large trade exists in the above-mentioned industrial sectors

and little known to the rest of Europe the Bresciani supply components to many of the continent's best known

car, home appliance and engineering companies.

Take, for example, the activities of the Bressia foreign trade association and

its sister agency, Brescia-Exports. Sig Giovanni Scalora,

secretary of the association,

sits at lunch recitng of stories of export promotions which consist of using contacts in Europe, Africa and the Middle East to generate

"We use fists of bunkers, diplomats, friends of friends and termis partners to get work abroad," he explains, noting that since Jamary of this year missions have travelled from Brencia to

Origin, Spain, the United States, Tunisia, Switzerland,

West Germany, the UK

adapt to and seek technology.

Sig Pierluigi Streparava, who

is president of the Italian machine tools association and

Another feature of

Egypt and Japan.

Foreign trade

THE BRESCIANT are a phenomenon Obsessively hard-working and innovative, the people of Brescia, 60 miles north-east of Milan and in the foothists of the Alps, have created one of the most heavily industrialised and diversified areas in Italy, if

As a result, unemployment is negligible and productivity impressive. The image of Bresch abroad is most closely associated with its steel and tron industry—there are roughly 100 private steel companies, most of which also make their own raw steel from scrap in electric arc furneces. The best-known preducts are rough as a rods, har and products are rods, har and wire and also special steel. The Bresciani also specialise in mini-mills,

But Brescia is also the centre of Italy's arms business and the home of the venerable Beretta works, which this year beat U.S. competitors to win a U.S. 375m contract to replace the Colt. A5 and supply 315,000 pistole plus spares and accessories to the Pentagon.

It was Brescia, which teday has around one-third of Europe's small arms market and a substantial stake of the rifle market as well, which as long ago as the 1500s was arming European monarchs.

Apart from steel and arms, rescia is also bost to scores of companies manufacturing machine tools, valves and fitmachine tools, varves and in-tings, metallurgical products, electrical and home appliance components, shoes, textile and clothing, entlery, pewter, pre-cision engineering products, and car, tractor, industrial vehicle and earth-moving engineering engineering equipment components.

While the city of Brescia itself—bombed heavily in the last war-has a population of 250,000, the surrounding region has 1m inhabitants. In this area, east of Bergamo and west of Verona, there are no fewer than 19,000 jadustrial companies and an additional 40,000 small, often family, pieceworking entities.

Brescia is the home of Sig Luigi Lucchini, president of the Confindustria Employers' Association (Italy's equiva-lent to the CBI) and also is the headquarters for Bergrid, an important station producer of factory automation pro-ducts and robotised machine tool systems.

Fourth city

The productive output of the Brescia area is estimated at 1.23,000bn (\$12,4bn) and the city is the fourth largest in Italy in terms of industrial development after Milan, Turin and Genoa,

Brescia is a wealthy province, with local bank deposits of L9,000hm (\$4.9bn) collected in five local banks and 35 branches of other institutions. At a time when Italy is suffering an overall trade deficit the Bresciani point with pride to statistics for 1983 (the last available) which show exports of 12,586bn and imports of 11,586bn. "We contribute, we play our part," says one in-dustrialist.

The local ethic is Calvinis-tic, with a vengeauce, Profes-sor Nicola la Marca, a

1.0

Progress proves slow

TTALYS PLANS for nuclear power seem to be under fire from all sides. While progress in approving, building and com-missioning nuclear stations has missioning nuclear stations has been too slow to satisfy the ENEL, National Electricity Cor-poration, and tha industrialists, the environmentalists, repre-sented most vocally by the Radical Party, are loudly pro-testing that too much has been done, or is imminent, without adequate safeguards adequate safeguards.

Four years ago the first national energy plan (the PEN) national energy plan (the PEN) announced an ambitious programme for nuclear power which foresaw a quadruphing of output in both the two quinquennia of the 1980s. From a very modest 500,000 tonnes of oil equivalent (mee) an 1980, noclear energy production was expected to increase to 2 mtoe this year and to 8 mtoe in 1990.

Heavy and costly dependence on fuel oil for electricity generon rice; on the electricity generation (23m tonnes were burnt in 1980 from total electricity production of 42 mtoe) led Italy's energy planners to decide on diversification, emphasis being given to nuclear power. But an updated version of the PEN, published earlier this year, shows that the planners' dreams are far from

Nuclear's contribution this year is now expected to be only 1.5 mtoe, while at 4 mtoe in 1990 it will be one half of what was hoped.

According to the revised PEN, every 100MW of nuclear-generated electricity provida annual savings of L400bn (about \$212.5m) in the balance of pay-ments, due to the lower imports of fuel oil. So it is hardly surprising that the authorities backed the noclear choice and its hopes of a 12,000 Mw contribotion giving 18 mtoe of annual oil savings by tha second half of the 1990s. But the revised PEN now expects 1995's nuclear offering to be worth only about

Under Italy's nuclear pro-gramme six power stations should be built, each with two reactors and generating plant for 1000 Mw. At Montalto Di Castro, on the coast about 70 miles north of Rome, construction is underway on reactors using General Electric boiling water technology. It is expected water technology, It is expected that the plant will be commissioned before 1990.

power stations has however is already sited. The existence been slow. Although the site for of Caorso (840 MW), about 50 the second, at Trino Vercellese in Piedmont, was finally River Po, has not been a authorised earlier this year, the

The revised PEN notes that

stations are proposed. Vincenzo Vadacca, director of the thermal

Nuclear Engineering DAVID LANE

reactor projects department et Ansaldo, the nuclear and energy engineering company, says that this unwelcoming attitude is due mainly to the disturbance which arises from sites employ-ing several thousands of, workers, and the effect of their paypackets on local price levels.

Sig. Vadacca admits that nuclear power stations do little to add to local employment beyond the medium-term period of construction. Most permanent staff are generally recruited from elsewhere. So the upheaval caused by construction is not compensated by longer-term benefits of more and better paid tobs for locals. jobs for locals.

But objections based on the disturbance factor are probably something of a blind. The dangers of noclear catastrophe almost certainly rank much higher in the order of public concern. "People are now aware that every industrial activities." that every industrial activity has a risk. Nuclear does not scare the poblic any longer," claimed Sig Vadacca, rather optimistically.

Widespread nuclear power stations, particularly if they are sited on the doorstep, is an obstacle which ENEL is trying hard to over-

It is an uphill task, ENEL has

next sites in Lombardy and Apulia are only now starting.

The revised PEN notes that

The revised PEN notes that progress on the nuclear front is already showing a two-year slippaga against the programma originally laid down in the PEN and alternative energy), and though a final choice of site is expected before the end of the towards nuclear power from inhabitants in those areas where

The chance of reaching agree ment on sita in Apulia, Italy's south-eastern heel, looks

Ansaldo's interest in Italy's own domestic nuclear plans is understandably considerable. The competition in export markets for the design and construction of nuclear power stations is fierce.

The Genoa-based company, part of the IRI state holding corporation, is engaged on two projects outside Italy.

With bopes for new work abroad now resting on a joint Ansaldo-French tender for the El-Dabas project in Egypt, against a very tough bid from a Westinghouse-Mitsubishi consortium, Ansaldo is anxious that the nuclear plans laid down in the PEN should be realised.

One of the great advantages of the nuclear proposals in the PEN is that a single standard project is envisaged, using the Westinghouse PWR 312. Based on mature technology and standard components, there should be no gambling on the possible delays associated with working at the frontiers of technological knowledge.

Ansaldo engineers refer, however, to official "schizo-phrenia" which wants flexibility, particularly in order to be able to improve security as a result of incorporating new advances of the company time. advances, at the same time as insisting on standardisation.

Standardisation ought to offar standardisation ought to offar cost advantages. But there has been some super-heated discussion on this. ENEL says that the L4,200hn proposed by Ansaldo for Trinco Vercellese is too high by about L700hn.

In addition, the Radicals are

up in arms against proposals by ENEL and ENEA to eliminate rater technology, It is expected that the plant will be completed its study of the two alternative sites in Lombardy, local involvement in deciding the region where the country's on where the nuclear stations first large nuclear power station should be.

Energy business boom

Oil & Gas Equipment DAVID LANE

has a steel forging, precision engineering and machine tools company near Brescia, says his company spent L2bn on introducing an automated FOR A country heavily dependent on imported gas and oil, Italy is remarkably successmanufacturing system last ful in making and selling equipment for the energy busi-That was 7 per cent of his L28bn 1984 turnover. Sig ness. Representing about 20 per cent of total energy consumed Streparava's company employs just 330 people but has imporlast year, Italy's natural gas burn was 32bn cubic metres (bcm) of which 14 bem came from indigenous fields and the tant contracts to furnish Fiatallis, the Fiat earthmoving equipment subsidiary, with components, to supply Flat's Iveco industrial vehicles divirest in roughly equal shares from Algeria, Holland and sion with axles and other components and to supply

Imports of gas are forecast to rise. Dependence on im-ported oil, a source which supplied about 60 per cent of total

national energy needs in 1984, (U.S.\$531.8m), is even heavier. levels achieved

is even heavier.

Yet this dependence of foreign supplies of gas and oil has itself perhaps been an important factor in determining Italian self-sufficiency in the design and manufacture of systems and equipment, and their positive contribution to Italy's balance of trade. Italy's balance of trade.

When ENI, the state hydro-carbons holding corporation, struck out for independence by creating its own relations with the oil producers in the 1950s and 1960s, it was challenging the oil majors both in terms of raw material supply and in exploration and development.

ENI companies Snamprosetti and Saipem have provided the kernel around which the manu-facturing of energy equipment has formed and grown. Involved in consulting, engineering and primo contracting for oil, gas and petrochemical plant, as well as for onshore and offshore pipelines, Snamprogetti's work takes it some way beyond the corporate boundaries of ENI's

own energy subsidiaries,
The same holds true for
Saipem which has major
international customers for its
well-drilling and pipeline construction services.

Indian equipment sympleces Italian equipment suppliers have profited from Saspem's

innovatory requirements not

fust in large drilling and pipe-line-laying ships and barges, lika Saipem Due and Saipem Castoro Sei, but also in the Castoro Sei, but also in the seemingly more mundane but highly critical area of welding. Equipment requirements at Snamprogetti are somewhat different from its Saipem neighbour on the ENI industrial/administrative campus at San Donato Milanese, on the southern outskirts of Milan. Last year the company spent \$275m on equipment in Italy and a further \$85m in buying from foreign suppliers.

and a further \$65m in buying from foreign suppliers.
Company executives estimate that about one third of total purchases were destined for refineries and petrochemical plant and a further quarter for pipelines, though not for the pipes themselves. Similar to Sainem Suppressions Saipem, Snamprogetti reckons that some 80 per cent of its purchases must be made-tomeasure rather than be bought

off-the-shelf.
While the type of project determines the equipment, leaving aside metal pipes, then pumps, valves, turbines and compressors typically appear oo the list of major items which have to be purchased. Snamprogetti names Nuovo Pignone as a principal supplier, for all four items, stressing however that itams, stressing however that this is dua to the range of products and the quality guaran-tees offered, rather than to the fact that the Florence manufacturer is a sister company within the ENI group.

Last year Nuovo Pignone had a turnover of about L1,000bn spur.

levels achieved in the previous two years. Like Saipem and Snamprogetti, the company is profitable, albeit on a modest scale (L10bn in 1982, L17bn in 1983 and unofficially some

what higher in 1984).

About 70 per cent of Noovo Pignone's turnover came from equipment and machinery sales, and these were mainly to the energy sector. Systems and equipment for chemicals, refineries and the nuclear of accounted for less than one fifth of sales.

The split of sales between the

home and export markets closely images Italy's dependence on imported energy, with about 85 per cent of production finding its way abroad. Nuovo Pignone also has a

small involvement in instru-mentation and automation systems for the energy sector. Turnover from automation systems amounted to L13km in 1983 (less than 2 per cent of total turnover), the company obtaining orders for teleconarol systems for pipelines in Egypt

Stimulus

The ENI policy of buying Italian first is clear from Snamprogetti's own figures. Eighty per cent of its work is carried out on behalf of non-Italian clients, but 80 per cent of its equipment purchasee are made in Italy. This factor, coupled to the massive investment by sister company Snam in developing the gas distribution network within Italy and the continuing exploration for hydrocarbons at home, has provided an enormous stimulus to national manufacturers of gas

grabbing their chances of sell-ing services and equipment to the Shells and BPs of the world. ENI's own Agip, Agip Petroli, Snam and Enichinics com-panies (with operations in oil, gas and chemicals) are all members of ENI's materials co-ordination group.

This exists to assist synergy

in the ENI group and to help set the best conditions for strategic items like, for example, Nuovo Pignone's turbo compressors. But according to executives at Snamprogetti, the materials co-ordination group does not intervene directly on every operating company. Indeed that might be difficult given that ENI has 300

"Every engineering companies.
"Every engineering company can have a training influence on national industry, and can boost local suppliers tremendously," said Snamprogetti.

dously," said Snamprogetti.
Italian gas and oil equipment
suppliers have certainly enjoyed
encouragement from the ENI
operators and engineering subsidiaries, and benefited from tha

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Monday July 29 1985

New hope for ratepayers

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welcomed unreservedly.

The system, arbitrary in its

paid at a ateadily reducing rate the higher spending rose. Thus the cost of an ever greater proportion of higher expendi-ture would be horne by the locsl ratepayer rather than the taxpsyer. But this system was never given a chonce to settle down, the blunt political instru-ment of targets being Intro-duced almost immediately. Only now can the original system begin to run in.

Renchmark

The key to the system is the Crant Related Expenditure Assessment for each council. This is the benchmark against which grant is distributed. It is calculated by assessing expendi-ture requirements on a range of more than 60 indicators ranging from the number of ranging from the number of children under five to the number of houses requiring refuse collection. These assessments vary in their quality. Some, such as those for education, are in reasonable there and are are referring. shape and need refining. Others, such as housing and social services, are inadequate and need urgent reconstruction.

The basis exists for a rational might be revived.

The system, arbitrary in its nature ond perverse in its search work should not proceed on, for example, replacing the non-domestic rate with a public apending against all national levy on business or the national levy or business o as o panic measure to curb public apending against all available advice. It failed to work and the pity is that it bas taken four years for ministers to conclude that it has oll been a mistake.

In 1980 the Covernment legislated to introduce a new system of local government finance which would dispense with the open-ended allocation of government monies to

with the open-ended allocation of government monies to councils on the basis of "the more you spend, the more you get."

The new system, effective from 1982, left the Government to assess the amount of cash a council needed to spend to fund a standard level of services. Higher expenditure was permissible but grant would be paid at a ateadily reducing rate the higher engaging rose. Thus

There is, however, no indi-cation of moves to improve the rating system — no mention of a switch away from notional rental values to capital values as a basis for calculating rates. All bope of a long-overdue rating revaluation in England appears to bave vanished after the fiasco in Scotland earlier this year, when local pressure groups forced the Covernment to make damaging changes in a

sensible revaluation.

There was also one disturbing development in Mr Jenkin's stotement which was the extension of the Treasury's rate-capping controls to cover 32 local councils and bodies with expenditure of £3.5bn. This marks a dramatic growth of central intervention through an

central intervention through an instrument created only last year and said to be required just for a handful of extravagant authorities.

Nonetheless, Mr Jenkin's statement represents a welcome change in mood and emphasis, prompting the hope that the old spirit of conneration between

Yugoslavia: time for reform

perbaps found an ideal middle way between the harsh- factory self-management. ness of orthodox Communism and the Inequities of classical

The Yugoslavs had developed an attractive, almost hippie, philosophy of "doing their own thing." At the international level, this meant staying clear of hoth Nato and the Warsaw Pact; at the national level elbow Pact; at the national level elbow inadequate labour discipline room in the weak federation for the country's many ethnic groups to pursue their interests; and at the local level freedom that may be stretching the for workers to manage their own factory affairs. Sadly, the 1980s bave proved all this a recipe for increasing chaos.

A major part, or result, of this cbaos—the country's con-tinued inability to shoulder its debts — is due for discussion again in London this week again in London this week between Yugoslavia and its commercial bank creditors. The two sides bave been haggling for months about the terms on which to reschedule some \$3.5bn of debt falling due in 1985-88. Other elements of at least short-lerm debt relief have already heen negotiated, Western governments have agreed to take delayed repayment of debt falling due before next May, and the international Monetary Fund is, for the fifth successive year, supporting Yugoslavia with a standhy loan until next spring. But if this until next spring. But if this week's talks do not bear fruit, the IMF may not release its next loan tranche due in mid-August, and the whole package

IT ONCE seemed to many the country's eight republics people that there was one European country, Yugoslavia, which within them, and partly to do with the vaunted system of Regional autonomy and worker control are the tablets

of stone Tito bequeathed. But the comment of the World Bank, made in a recent report on China is that "experience in Yugoslavia suggests that worker control could result in excessive wages and worker benefits, faults of worker control, but at least it seems to be a powerful generator of inflation.

The dilemma for the Yugoslav Covernment is that the long-time scale for the IMF-prescribed cure to inflation, which Belgrade feels it has to follow to keep creditor confidence, doea not match its increasing abort term political problems. On the one hand, the IMF says, probably rightly, only long-baul free market policies will effect a cure.

Regulation

On the other hand, accelerating inflation has begun to tear at the fahric of Yugoslav society. It has indirectly aggravated political tensions; the authorities, feeling belpless in other spheres, bave recently tried to crack down on political dissidents. It is directly increasing disparities between rich and ing disparities between rich and poor regions.
Small wonder, then, that

August, and the whole package could then crumble.

Inefficiencies

Yugoslavio's creditors, naturally, are most anxious obout the nose-dive at the start of this year in the country's industrial output and bard currency export earnings. This has mode western banks keener than ever to get o high interest rate on the deht rescheduling (the main bone of contention in this week's talks), and western governments less inclined than ever to give Belgrade debt relief of more than one year's duration.

But a far more significant bellwether of the country'a endemic problems is the inflation rate, now running at country a vear and Prime Minister, Milka Planinc,

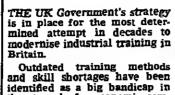
endemic problems is the inflation rate, now running at around 80 per cent a year and far the highest in Europe. Indeed it is an indicator of all the Yugoslav system's economic and political inefficiencies. The economy is hent out of shape in many ways, partly to do with its fragmentation, or more aptly balkanisation, along the lines of the inflation with the informidable task.

unitary atate, it might be even more appropriate for Yugoslavia to hold just such a conference as the EEC plans this ontum. Yugoslovia once bad, in Tito, someone capable of banging heads together. Mrs Planinc, doughty though she is, is now a political lame duck, in her last year of office. Maybe her auccessor could tackle the formidable task.

UK INDUSTRIAL TRAINING

Over to the employers...

By Alan Pike, Industrial Correspondent



the struggle for economic com-petitiveness, and the public training programme is being focused much more sharply oo apecific labour market require-

But crucial questions remain unanswered. Can the Government's wish to improve training methods be reconciled with its even more pressing need to reduce the numbers on the unemployment register? And who is going to foot the bill?

UK employers are being of influence over the nation's industrial training system. But this opportunity carries a price which they appear markedly reluctant to accept.

The Government's ambitious programme was set out four years ago in the highly public-lised New Training Initiotive, which it unveiled along with the Manpower Services Commission. This set ont three priorities for action in a programme which won widespread support from industry, trade unions and the education service. These were:

 To abolish time-served apprenticeships and remodel skill training around agreed standards of competence.

To offer all young people under 18 the chance of either continuing in full-time education or entering o period of planned work experience, training and education education.

 To open up widespread opportunities for adults to increase and update their skills during the course of their working Achieving these changes in

full as the architects of the New Training Initiative recognised, would involve setting an agenda for o decade. But the achievement to date has been palchy. On the plus side, the abolition

of time-served apprenticeships, guarded with pride and jealousy by craft union members and their great-grandfathers, has gone remarkably smoothly— even in areas of potential industrial relations difficulty like printing and engineering.

Against this, the modernisa-tion of apprenticeships has been accompanied by its near-collapse in many industries. In West Germany 600,000 young people annually enter long-term training lasting two or three years. About 40,000 school leavers started apprenticeships in the

The Youth Training Scheme, which did not even exist when the New Training Initiative was



Youth training in action in Manchester (left) and (right) Mr Geoffrey Holland, Services Commission, chairman of the Manpower

some two-thirds of trainees who left YTS between July and September, 1984, went into jobs or further training, with 28 per cent unemployed. By October the unemployed percentage had reached 38 per cent.

But the YTS is a considerable step towards ridding the UK of one of its more dubious records —it has until now been one of the very few industrial nations to allow a majority of its young people to go straight from school to work without any systematic vocational preparation and

Another MSC venture for young people the innovative rechnical and Vocational Education Initiative for 14-18 year olds, will soon be operating in almost all local education authority areas. Even though only 8 per cent of schools are currently running TVEI courses. the initiative promises to be a significant agent for change throughout curriculum. the secondary

For adult workers, glossy new programmes like the Open Tech —a retraining scheme modelled on the Open University—have been established to barness new technology as a teaching aid and make 'training' more 'accessible' to adults. The output of the MSC's Skillcentres is being directed more specifically at employers' actual training requirements and the retraining needs of people in employment.

Financial pressures have led to a decision to close a third of the MSC's 87 Skillcentres. although the commission stresses things, according to Government that by 1986-87, 250,000 adults policy, is for employers to make a year will receive training— the necessary investment in twice as many as in 1983-84. A training their workers; for the

fear that the Government's accept that the costs and bene-included in the sample-market-led approach will under-fits of training must be taken chartered accountancy practices mine training opportunities for into account when determining and o research organisationmine training opportunities for the unemployed.

Research studies, meanwhile, have been undertaken which reinforce the original gloomy suspicions that led to the New Training Initiative—spending on and participotion in training they receive back in allowances.

Some UK companies do take the retraining of their employees seriously. Some already spend much more on Youth Training Scheme projects than they receive back in allowances.

in the UK compares very un-from the MSC. But the stitude favourably with the record of of many UK companies towards

pay and allowances.

The attitude of many UK companies towards training is of someone who believes in giving to charity, and then puts 2p in the collection tin

competitors like West Germany,
Jspan and the U.S. Public
spending is relatively high in
the UK—the hig gap is in the
amount that industry contri-

The Government, in its White Paper Training for Johs and in countless Ministerial speeches, has stresed that employers must

the New Training Initiative was launched, will next year be doubled in length to two years. But the scheme still has to prove itself in many ways.

An MSC survey shows that a year will reason as year will reason a year twice as many as in 1983-84. A training their workers; for the provide an appropriet structure of general and vocational education; and Against all this, opponents for trainees themselves to

A survey of private sector companies published by the MSC last month revealed that 29 per cent of employers interviewed regard training as an essential investment. Almost the same proportion believe it is necessary to maximise prostep-up their investment in training. Indeed, the Covernment's eventual goal is to shift is necessary to maximise prosome of the spending currently met by the Exchequer—like the Yet in spite of these

cent of turnover-on training. A quarter of the estal lishments covered by the survey had done

ent Government financial support before it goes ahead with
the expanded version. Contrast
that with Mr Nigel Lawson, the
Chancellor, who in his hudget
speech announcing the two-year
YTS said that "In the longer
run we would expect employers
to meet the full cost as those
in other countries do."

One of the first financial
problems arising from the
delicately - balanced funding
arrangements for the expanded

arrangements for the expanded YTS affects the UK's 184 Information Technology Centres (ITECS), which troin young people in new technology skills. people in new icchnology skills.

Initial pump-priming finance provided by the Department of Trade and Industry when the centres were launched is now coming to an end, and the proposed YTS funding will be insufficient to maintain the centres in their present form. The MSC has given itself until September to complete an urgent study into the future development and

to complete an urgent study into the future development and funding of ITECs.

There is also not enough money available under the YTS funding arrangements to give special support to industrics where skill training still depends upon lengthy and expensive apprenticesship. expensive apprenticepship.

Apprentice intake in the engineering industry has declined from peaks of 27,000 in the mid-1970s to around 8,000 this year. Although the modern engineering industry requires fewer employees than in the past, the Engineering Industry Training Board is in no doubt that present levels of apprentice
MSC officials are intoke will prove insufficient to

chartered accountancy practice and o research organisation—

which spent more than 3 per cent of turnover on training.

Such levels of spending are common among successful organisations in the U.S. and

Mr Holland sees it as sound

and expect none.

Senior

engaged in a tireless campaign to persuade UK industry that investment in training is one which pays off as much as investment in new equipment. Much of the equipment which companies use is common throughout the industrialised world, they argue—the introduction as 1980-81 tha

As recently as 1980-81 tha Ayleshury Industrial Group Training Centre, which trains engineering apprentices and YTS trainees in a part of the country where skilled engineering workers are in short supply, and 112 young records enrolled world, they argue — the real competition comes from train-ing people to make the best use of it.

Mr Geoffrey Holland, director of the MSC and a leading enthuslast for the training cause, says that employers will need "their beads as well as their hearts examining" if they do not support the expanded YTS. "We are talking about do-gooding. We are not talking ahout social responsibility. We are tolking about sound husiness sense." bad 112 young people enrolled hy local employers for apprenice training. This year it has 33.
MSC officials believe problems like these will only be solved if employers become convinced that companies which invest in training perform more successfully than those which do not. That is wby the emphasis is on persuasion — encouraging employers to accept a responsibility from which they will actually gain. business sense because UK employers will be receiving substantial Government help with the costs of training young people. German employers get and expect none

But if this approach falls? Ever since the New Training Initiative was first devised, the some of the spending currently met by the Exchequer—like the full found that the same employers will not provide tax bas been mentioned in MSC making to the expanded Youth and encouraging words, the survey found that the same employers will not provide tax bas been mentioned in MSC enough additional finance to discussion documents. The make two-year YTS into the Government itself did not rule preparation scheme that Mr New Training Initiative White Holland and its other architects wish to see.

The Construction Industry neither advanced nor Another survey, by the Industrial Society, discovered only two UK companies out of 134

The Construction Industry neither advanced nor neither n

Hancock to help charge Chloride

Sir Michael Edwardes, chairman of Chloride, has recruited one of his old BL chums to help him recharge the troubled batteries group.

He bas called in Ron Hancock, the former chairman of Leyland Vehicles, BL'a truck and hus subsidiary. Hancock will join the Chloride team at the end of August as chairman of the ropuly operates containing and other foreign companies, and the foreign contains the foreign contains

Although Chloride intends—dissident shareholders permitting — to sell its loss-making operations in the U.S., and the profitable Australian and New Zealand companies, to Dunlop Olympic, it still has a wide spread of interests through Africa, South Africa, India, and the Far East.

the Far East.

Hancock, a tall, hulky, chainsmoker, seems an ideal choice as he had spells as managing director of Leyland's manufacturing operations in India and Australia during his time with BL. A cost accountant, aged 51

A cost accountant, aged 51, he joined BL in 1968 after working at Muliard and Schweppes. He was called back from running Leyland Australia in 1981 when David Abell left Leyland Vehicles.

Hancock quit Leyland last yeor while defending a charge of trading in shares while in possession of inside information. He was acquitted in March tion. He was acquitted in March

this year. Dismissing the charge, the Bow Street magistrate, Barring-ton Black, said: "It has been sald that you are a man of im-peccable character, and I hope you go forth with your reputation intoct."

Writing practice

A new name will soon appear among the lists of legal authors -that of Clifford-Turner. It will, in fact, he a case of one name covering many.

For 30 members of the firm of City solicitors, including about 20 partners, have had a band in the hook that will bear

Their joint efforts bave resulted in a three-volume guide

Men and Matters

of the group's overseas opera-tions and a member of the all they need to know about Britain, its laws, and tax system. The law firm was approached by the legal publishers Matthew Bender which wanted a British oddition to its series of guidea

so far published in the U.S., Canada, Mexico, Brazil, Weat Germany, France and Jspan. The UK study is, however, the first in the series to bave been written by o firm of lawyers.

Animal rights Whitehall mandarins departing

officialdom for the richer pastures of the private sector are becoming an everyday occurrence. But there is said to have been more than usual surprise in the civil service when Jim Buckley announced he was joining the exodus. After all be is the secretary of the Civil Service College.

Buckley is an assistant sec-retary, aged 41, and his career has included postings as privote secretary to Lord Soames, Lord Peart, and Lady Young, each of wbom has been Leader of the House of Lords and ministerial head of the civil services.

Postings to the private officea of ministers are usually a sign thet a civil servant is well thought of by his superiors. Buckley asys he will miss Whitehall. But be was told he would have to remain an assistant secretary for perhaps three more years before he could expect promotion. And the top salary level for assistant secretaries is only £25,500.

His new post as chief execu-tive of the British Veterinary Association (announced in the Veterinary Record) carries o salary of around £30,000, which will lift his pay to under secretary level at a stroke. Buckley may miss



delightful grounds of Sunning-dale the residential section of the Civil Service College, where be is currently head of the site. But more significant may be the example his early departure sets to apprentice mandarins who pass through the college gates.

Public face?

When Micbael Thomss, who left New York investment banking to write financial thrillers, was asked recently to give his impressious of various Wall Street firms he had this to say of Bear, Sterns: "The firm I think of weoring body jewellery
—a place for the guys from
Seventh Avenue to put their
money and quadruple it." Besr, Sterns, which has made name for itself as a tough

arhitrageur, is more secretive than most about its affairs. But the word is that this may be about to change. Bear. Sterna and its larger rival Goldman Sachs, are the only two major firms left on Wall Street which are still organized as private partner-

ships. There are strong rumours that Bear, Sterns is about to go public. The firm says it still has not made up its mind whether to convert to public ownership later this year—and wbether that would involve a public stock offerings. However, Wall Street insiders believe the decision has been all but taken.

Virtually every big Wall Street brokerage firm, and an increasing number of U.S. lawyers it seems, believe that the disadvantages of private partnerships outweigh the advantages.

In Bear, Sterns' case it does not seem likely that a need for new capital is the primary reason behind its expected

The firm's capital has jumped from \$73m to more than \$600m over the last five years. The main worry, I am told, is that some of the younger partners are concerned that when their older colleagues die their estates could withdraw money and weaken the firm's capital base.

Euro-cash

Saint Gobain, the nationalised French glass and engineering group, has been found of the European Currency Unit (ECU) for some time. Now it has decided it likes the unit so much that it has be-

come the first European com-pany to quote its financial results in its annual report in ECUa. ECUa.

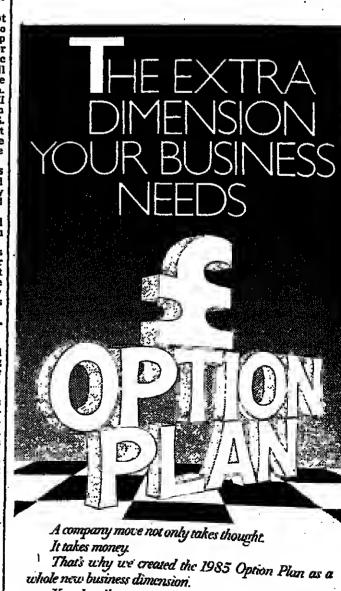
But, lest readers, commentotors, and aharebolders cannot
make head no tail of the ECU
figures, the company has also

thoughfully published figures in French francs. For other lovers of the Euro-pean currency unit Saint Gobain is issuing non-voting loan stock denominated in ECUs.

Touching

A resder whose young son departed a fortnight ago to spend a holiday with a school friend has received a postcard from him. "Dear Dod, I'm okay and having a wonderful time. I miss you, so please write, even if it is only a few pounds. Love, Peter."

Observer



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THERE IS a rational, well-meaning end reasonably plausible case against the impositions of economic sanctions on South Africa, and it was hriefly sketched out last week by Sir Geoffrey Howe, Britain's Foreign Secretary, A year ago, it would have seemed to me a good deal stronger than the contrary case in favour of sanctions. But today, it seems much more dublous: circumstances have changed. Sir Geoffrey's argumenta are not invalid, but they may by now be out of date. The argument against sanctiona is based essentially on

The argument against sanctiona is based essentially on four propositions. First, apartheid is in the long run irrevocably doomed, regardless of the wishes of the white South Africans. Second, it will be undermined—by economic imperatives, but that undermining will be more beginn in coning will he more benign in con-ditions of economic prosperity than in austerity and recession. Third, outsiders can have only a marginal impact on the evolu-tion of events in South Africa, compared with the dynamic of politico-economic factors insida the country. Fourth, economic sanctions are more likely to damage the interests of blacks than to change the minds of

than to change the minds of whites.

Apartheid is irrevocably doomed in the long run, for demographic reasons. At present there are 22m blacks and 4.5m whites. Within 15 years, according to tha 1984 South Africa handbook, the black population will have risen to more than 30m, whereas the white population may rise to between 5.2m and 5.8m, depending on migration trends. In the ing on migration trends. In the long run this divergence in

population trends will make apartheid unsustainable. Even in the abort run it is Even in the short run it is already being undermined by growing white dependence on blacks as producers and consumers. Under pressure from the business community, the Government has been forced to more in the dispetion of account. move in the direction of economic liberalisation: the recog-nition of black trade unions, the reduction in job demarca-tion on racial grounds, the effective acknowledgement that workers in the black townships are permanent, residents with claims to property rights, not ephemeral migrants from ficti-

tions homelands.
The advantaga of this type of endogenous undermining is that it gives blacks an increasing stake in a politico-economic system which, in the long-term interests of all South Africans and of the West, should be worth preserving and reform-ing: a vigorous mixed economy, ing: a vigorous mixed economy, and a politico-legal system which at least pays lip-service to pluralistic democracy and due process of law. Poor economic performance will also undermine opartheid, because the costs of containing and policing growing black unemployment will rise, while tax revenues to bear these costs Foreign Affairs: South Africa

Why now is the time to impose sanctions

By Ian Davidson



Nelson Mandela: more than 20 years in prison

will fall: but among blacks, economic failure will strengthen the arguments of revolution-aries against reformers. Yet the capacity of foreign governments " to determine governments to determine either of these scenarios can only be marginal, compared with the impact of the weather, of the price of gold, of the value of the dollar and, most importantly, of the policy choices of South African decision-makers. Sanctions may, perversely, stimulate vigorous reactions of self-belp, as bappened in Rhodesla during UDI.

Finally, because sanctions esn have only a marginal impact, they cannot be expected to change the policies of the South African authori-ties; but even a marginal impact may damage the short-term interests of the most vulnerable section of the popu-lation, the blacks, by increasing

unemployment.

The trouble with all this is that it takes no account of the dramatic events of recent weeks and months. There would be a strong case against sanctions if the situation inside South Africa were relatively calm and steady, with the Government incontrovertibly in control of events; in such circumstances, even a total naval blockade might not be enough to bring about political change.

But these are not the circumstances in South Africa today — and it is becoming doubtful whether they will ever obtain again. In comparison with the prolonged violence of the past year, the outbreaks of Sharpevilla in 1960 and Soweto

in 1976 shrink into virtual insignificance, and the Govern- The state of emergency may ment has no answer except contain the violence for a time, massive repression.

It is arguable that the Government will be eble to restore "law and order," as it

but it will not provide an the import of Krugerrands, or answer to the question, and it a ban on new bank loans, is manifest that the Government would have a large and immedoes not know how to answer it diate economic impact, even has done in the past, because, in any terms which would be in terms of organisation and easily acceptable to the white weapons, the whites still have electorate. At the beginning of the big battallons. But it is this year it was making vague now virtually impossible to proposals about talks with black

Western governments need to consider whether, for the sake of whites and blacks. their intervention may improve the odds of a better outcome.

Coloureds into a political partnership with the whites, while offensively excluding the blacks. Even if the level of violence were to be successfully repressed, the question of black political rights has now displaced the question of black political rights has now displaced the question of black political rights have to the camined. For what is marchole is bound to contain a ginal in conditions of relative large element of gamble.

believe that the good old days leaders, but the proposals were can ever return for white belied in practice by the arrest South Africa, or that the Government can turn the clock back to the time before its fateful decision in 1983 to introduce a new constitution which was transparently designed to co-out the Indians and the before it seems to be in a state of schizo-co-out the Indians and the proposals were leaders, but the proposals were leaders from the proposals were le co-opt the Indians and the phrenic uncertainty about Colonreds into a political part, where to go and how to get

This is not to say that a ban on new investment, or a ban on would have a large and imme-diate economic impact, even cumulative. But the political force of such a message from a substantial majority of the international community might be considerable. To the extent that the whites in South Africa may be divided and uncertain

may be divided and threertain about the best way to handle their political quandry, that message may be worth sending, even if it has only a small chance of eliciting the right The British Government cites the views of some leading blacks and whita liberals who are opposed to foreign sanctions, such as Helen Suzman, Alati Paton and Chief Gatsha Buthelezi. This is tendentious advocacy, as the lawyer in Sir Geoffrey Howe must know, In South Africa it is illegal to call for economic sanctions; even so, it is clear that Bishop Desmond Tutu and the UDF do not agree with his carefully selected witnesses. In any case, since none of these leading figures is in a position to know what would be the political and

stacked against the whites ever voluntarily agreeing to sur-render their monopoly of voluntarily agreeing to surrender their monopoly of
polifical power to the hlacks,
hecause it is the bottom twothirds of the white electorate
which would pay the price for
such a surrender. They will
therefore always seek to postpone that day until the
cataclysm imposes it on them.
But even if this is much the
most likely scenario, it is not
the only conceivable scenario.
Western governments need to
consider whether, for the sake
of the white South Africans as

of the white South Africans as well as for the blacks, their intervention may improve the odds of a better ontome, however unlikely it may appear to

There are two reasons why time may be running out, end they are P. W. Botha and Nelson Mandela. President Botha Is unquestionably the most reformist white leader South Africa has ever had, even if his reforms so far do not begin to measure up to the scale begin to measure up to the scale
of the problem. In the process,
be has permanently alienated a
third of the Afrikaner
electorate, without endearing
himself to the blacks. Never-theless, he has clearly and
explicitly recognised the need for reform, and there is no guarantee that his successor will feel the same. Serious foreign pressure—which does not mean sententious speeches and declarations—could strengthen the hand of the reformers against the disciplinarians.

The most ominous indicator of the situation in the black community has been Bisbop community has been Bisbop Tutu's public declaration that be would leave South Africa if blacks went on killing blacks; for it showed bow little influence is really wielded even by so illustrious and admirable a figure. The white Government has done its best to prevent the emergence of effective black organisations or effective black leaders. If there is ever to be a leaders. If there is ever to be a negotiation on black political rights, it must be with a black leadership which can command some real allegiance and discipline from the rioters and the petrol-bombers, many of whom are teenagers. Nelson Mandela may be the only credible candidate for the role, but time is not on his side; he is 66, and he bas been in prison since before many of the petrol-

since before many of the petrol-bombers were born.

None of these considerations makes a sanctions policy any-thing but a very long-odds gamble, which might well fail entirely to have the desired effect on events in South Africa.

After all for whice or well as After all, for whites as well as blacks, this is increasingly becoming a life and-death struggle which may exclude any solution. But the state of emergency, the killings and the repression pose

Lombard

Dollar fall may not cut deficit

By Samuel Brittan

TWO explanations are usually given for the high and rising U.S. current account deficit. which has become the numberone beadache for U.S. policy makers and American corporations exposed to intarnational

trade. The first is the high real exchange rate for the dollar. This is, even after the recent fall. 50 per cent bigher in relation to the mark than it was five years ago, during which period average U.S. inflation has been average U.S. Imiation has been considerably higher than German. Elementary economics would suggest that a higher real exchange rate discourages exchange rate discourage rate di ports and enconrages imports, both through the price and the profitability routes.

Faster U.S. growth than elsewhere has aggravated the effects of the high dollar by increasing import demand. But nearly all analysts agree that the growth discrepency can explain only a fraction of the increase in the payments deficit and is useless in explaining the continuing present deteriora-tion. For the U.S. is now growing no faster than the OECD average.

The second serious explana-tion of the U.S. trading deficit centres on domestic saving and Investment. Domestic saving bas been too low to finance both domestic investment and a rising budget deficit; and the gap bas been met by net overseas borrowing.

The current deficit is identical by definition with the capital inflows, and the dollar has had to rise to whatever level necessary to generate that deficit. Thus the exchange rate and savings plus budget stories are reconciled in the end.

So far so good. Now consider the following intellectual puzzle which could easily have practical significance if the dolfar crashes in the way predicted for instance by Stephen Marris of the Washington Institute for International Economics,

Suppose that the dollar does come down a long way further, but there is still no reduction

theory suggests that it ought to stay roughly where it is. How are the two reconciled?

One possible reconciliation is that domestic U.S. interest rates would rise so much that savings would be stimulated and investment choked off drastically. In that case, there would be no need for a capital inflow or for the current account deficit that is its mirror image.

But this does not have to happen. It is quite possible once the dollar is much lower, and less downside risk is perceived, hat overseas investors tinue to be happy to place funds in the U.S. at dollar interest rates not very different from the

The obvious route by which a The obvious route by which a lower dollar could be reconciled with a continuing high current account deficit is staring one in the face, once one realises it. This is simply a sharp rise in the U.S. inflation rate, continuing long enough to offset the dollar's depreciation. In that case the dollar's depreciation will be nominal, not real, and there will be no reason why and there will be no reason why the current account deficit should not run on merrily.

Suppose the Fed found this inflationary take-off unacceptable and tightened monetary policy? The following effects might be experienced: (a) a brake on the dollar's fall; (b) less investment and other domestic spending; and (c) possibly more domestic savings at a given level of national in-

But this would be unlikely to be the end of the story. For such a course of events would almost certainly bring a severe recession, with durther effects on all the variables mentioned. Some mathematical simulations would be required to work out all the interactions. But be-fore we get lost in their intricacles, we can already draw the main moral.

It has long been known that it is difficult to reduce inflation quickly without a recession. This may be just as true of inflation previously suppressed by overseas borrowing and a displaced the question of black concentration of plack continuous or relative internal calm, may become control advancement as that internal calm, may become control internal calm, may become control internal calm, may become critical in conditions of unrest this order of priorities is not now likely to be reversible, marginal and ineffective if carmided out by one country, may whatever concessions the Government may offer on the become critical if carried out by one country, may appropriately accounted that the current account deficit. The satings and the repression pose that the current account deficit absence of timely action on the pointless except as a gesture of moral disapproval. Even if sanctions, what? If not now, when?

Which may exclude any solution. But there is still no reduction in the U.S. budget deficit. The carried out by variety. The least bad outcome for the rest of the world, in the current account deficit absence of timely action on the pointless except as a gesture of moral disapproval. Even if approval is defined in the U.S. budget deficit. The warriety and what is the current account deficit absence of timely action on the pointless except as a gesture of moral disapproval. Even if approval is approval account to the current account deficit. The warriety and the current account deficit absence of timely action on the pointless except as a gesture of moral disapproval. Even if approval is the current account deficit. The budget deficit. The budget deficit. The warriety and the current account deficit absence of timely account the current account deficit. The budget deficit. The current account deficit absence of timely account the current account deficit absence of timel

The stimulus of acquisition

From Mr R. Oakeshott

Sir,—Anatole Kaletsky (Lombard, July 25) has performed a most worthwhile public service by pointing out that within the financial services sector "the benefits are going to the people with least connection with socially useful functions." In arguing that other reperal issues are raised other general issues are raised by widespread opening up of pay differentials since Mrs
Thatcher first came to power, I
do not want to imply any disrespect for that valuable

Whether or not wider post-tax income differentials are socially desirable, the case against them on economic grounds is surely the one which Mrs Thatcher and her supporters have to answer. No doubt managers need to be motivated. But if by a combination of pay increases, tax cuts, share options and so on, the gap share options and so on, the gap between top rewards and average ones becomes really excessive, then surely the motexcessive, then surely the mon-vation of the high filers is more than offset; by the resulting demotivation of the rest. The comparative performances of the British and Japanese economies is at least weak evidence; that our differentials are already too wide.

There is also an increasing body of evidence at the level of the individual firm which points in the same direction. The success story of the Mondragon co-operatives is now too well known to be worth repeating. Of course it would be absurd to argue that the success was based on a policy of keeping differentials narrower than those dictated by the market. their arrangements.

their arrangements.

Less well known in this country are a surprisingly successful group of worker owned plywood manufacturing businesses in the Pacific North West of the U.S. Their policy is that all worker owners receive equal pay. A recent study affirms that they: "are generally conceded to be the source of tha highest quality product in the industry... (and to be) characterised by higher levels of productivity than those in conventional firms... Several reports suggest in fact that when measured in terms of square feet per man hour worker owned firms are from 25 per cent to 60 per cent more productive than conventional ones."

The more general point which Mrs Thatcher and those who think like her tend to neglect was grasped long ago by Blsbop Gore when be wrote: "The stimulus of unlimited sequisinecessary to bring out of men their greatest capacity and energy. If you restrain a man's people want to leave the civil tive call for fiscal expansion in the configuration of the configuration of the civil tive call for fiscal expansion in the configuration of the civil tive call for fiscal expansion in the configuration of the civil tive call for fiscal expansion in the configuration of the civil tive call for fiscal expansion in the configuration of the civil tive call for fiscal expansion in the configuration of the civil tive call for fiscal expansion in the configuration of the civil tive call for fiscal expansion in the configuration of the civil tive call for fiscal expansion in the civil tive call for fiscal

Letters to the Editor

freedom to acquire, you damp his energy. But what about the energy of the masses of men who can acquire no property or no sufficient property to give them secure status and bope? If you go some way towards equalising opportunity ... will you not stimulate a thousand energies and interests to one which you may check?"

Robert Oakeshott. Job Ownership 9, Poland Street, W1.

Words and deeds

From Sir Kenneth Lewis MP Sir,-Mr Nigel Lawson, the Chancellor of the Exchequer, in Chancellor of the Exchequer, in a recent speech to the Confederation of British Industry called upon industry to cut back its wage and salary increases. He suggested that 1 per cent on the national wage and salary bill was more damaging and costly than 1 per cent on interest rates.

costly than 1 per cent on interest retes.

Following the acceptance by the Prime Minister and the Government of the proposals of the Top Salary Review Body perhaps the CBI should seek a meeting with the Chancellor of the Exchequer to ask which predominates, the voice or the action.

action.

It is as certain as night follows day that, both in the public and the private sector, there will be a push for more pay on the basis that the Government has had a change

of heart! (Sir) Kenneth Lewis. House of Commons, SW1.

Talent and the real world

From the SDP/Liberal Alliance
Prospective Parliamentary
Condidate for Norwich South
Sir,—For a long time, peopla
in business in the City have
been worried that far too many
good graduates have been
stracted to the civil service,
rather than to the real world of
private enterprise.

rather than to the real world of private enterprise.

The review body on top salaries now tells us there is a serious problem thet, if not at least in the future, the civil service may not be able to attract and retain people of the quality which it wants. And a very good thing too. The Government has screwed up the negotiations with the teachers by giving top civil servants huge percentage increases. Why does it not congratulate itself that good people want to leave the civil

service for the real world, and keep civil service pay down accordingly? Perhaps it does not really want to reduce the size and quality of the public sector, and does not want to reinvigo rate private industry by releasing good talent to it. C. J. M. Hardie. The Old Rectory, Metton, Norfolk.

Intellectual

From Mr W. A. Wood

Sir,—The article by Michael Dixon (July 15) concerning the future of British business schools suggests that graduates of MBA courses are likely to be people with "overblown expec-tations—not decision-makers— just intellectual civil servant types." This remark is ill-informed, insofar as it reveals a lack of understanding of the role of the administrative civil servant. One might infer from it a failure to appreciate the less conventional roles of civil servants. Also, it devalues the courses themselves.

As a [mature] civil servant struggling to fulfil the consider-able demands of my work while able demands of my work while studying part-time for an M.Sc. degree in Management Sciences [UMIST], I feel offended at the stereotyping of civil servants. As a manager who feels he has gained considerable benefit from that course, I am saddened that so many senior managers appear ready to belittle a system of which, presumably, they have little

direct experience.

Surely it is the responsibility of the employing organisation to manage its business school graduates so that what they have learned produces the maximum benefit for the organisation—if not, their staff selection and placement processes might bear re-appraisal. Stereotyping them, in the way that some current senior managers appear to be doing, emphasises the need for future senior managers to receive training which will eliminate training which will eliminate such prejudices. W. A. Wood. Stonewold, Patience Lane, Wormanton, W. Yorks.

Monetary

direct experience.

policy From Mr M. Kuczynski the UK, coupled with a sufficlently tight monetary policy to bold sterling steady against the European Monetary System. He tells the Government to take a leaf out of the Reagan book! and indeed its thinking appears to have been running along the same lines for some time. But can it be done? Over 1982-84 GNP went up

by 11 per cent in the U.S., and the volume of imports by three times as much. The dollar's effective exchanga rate appre ciated by 12 per cent, and the volume of exports remained flat. Appreciation, stable whole-sale prices, continued domestic expansion, and heavy foreign borrowing to pay for imports all fed on each other quite happily for two years; providing powerful, if transitory and circumstantial, support for the mix of policles which Prof Dornbusch advocates.

In the UK over the recovery from the trough of 1981 to the first quarter of 1985, GNP also went up by 11 per cent and the volume of imports by 36 per cent. But there the coincidence stops. Sterling deprecated by 25 per cent, which may have boosted export volume (up 15 per cent), but makes the flood of imports a far more disturbing phenomenon than in the U.S. Nor is there any suggestion of restocking in the import figures; the stocks to GNP retio In the UK over the recovery figures; the stocks to GNP retio fell and remains abnormally

This is of course the old enemy, import penetration. It is the sticking point in Prof Dornbusch's policy. Given the present productive structure, without separate measures to deal with imports — to say nothing of the capital outflow nothing of the capital outflow which perceptions of the situation induce — is it possible to find a monetary policy tight enough to hold the exchange rate, while conducting a fiscal policy easy enough to see the axpansion through despite relatively high interest rates? Michael Kuczynski. Pembroke College, Cambridge.

Missing the point From Mr G. Wood.

Sir.—Why does King Camute continue to be misunderstood? I refer to Godfrey Hodgson's otherwise excellent article on sport and TV (July 24). Mr Hodgson sludes to the "King Canute of legend, who thought Canute of legend, who thought he could simply tell the tide to recede." The historical Cannte is said to have arranged this little demonstration of his human limitations for the benefit of over-flattering courtiers. Nobody would bave been more surprised than be, had he succeeded. But I do not doubt that the courtiers. like doubt that the courtiers, like most people since, completely

hievement.

The Post Office Annual Report and Accounts.

In terms of growth, productivity, reduced costs and financial performance, 1984/5 was a successful year for The Post Office. To share the benefits of these achievements with

customers, in the 350th anniversary year of the Royal Mail, The Post Office has announced a penny reduction in the second class letter price from November.

Profitable Growth.

Posts made a current cost profit of

target in the

ninth successive profitable year. There was a rise of 5.5% in inland letter mail volume, making the best period of sustained growth for more than 35 years.

Increased Productivity. Productivity in handling the mails was up 3%, giving an improvement of 16% over 5 years. With a 3.8% reduction in real unit costs in the year, Posts well exceeded the 3-year target of 5% reduction.

New Working Methods. Initiatives to further improve efficiency led to the negotiation of a far-reaching agreement with the postmen's union. This promises a better quality of postal service for a lower cost, with job security and a share in the benefits for our postal staff.

Paying Pensions. Post offices coped

with a huge increase in work to ensure payment of millions of pensions and other benefits each week during the major industrial dispute at the DHSS.

National Girobank. As rapid growth

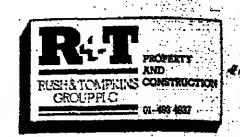
continued, National £133.7m to meet its In business to serve you Girobank made an operating profit of

£18.8m on a historical cost basis - 21% up on last year. The bank began a network of automatic cash dispenser facilities for customers, who now number over 1.8 million.

FREEPOST (no stamp req	
33 Grosvenor Place, Lond	ion, SWIX 1EE. FTT
Please send me either:	
☐ 1984/5 Post Office Report	and Accounts
☐ 1984/5 National Girobank	Report and Accounts
"Posts '85" – a report for cu the Royal Mail and Counte	
Tick one box	•
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Address	

FINANCIAL TIMES

Monday July 29 1985



Terry Byland on Wall Street

Tobacco proves addictive

THE STOCK performance of the leading tobacco companies provides the clearest example of the difference between professional and emotional investment attitudes. The stocks are regularly savaged in the market when the medical implications of cigarette smoking are aired in the public forum. Yet they remain prominent in institutional portfolios and the companies' quarterly earnings reports are regularly

applanded.
In the past few weeks, Philip
Morris and R. J. Reynolds have been in the dogbouse again, shedding around 10 per cent while the industrial stock market has touched new peaks. Their decline, caused by investor nervousness over pending lawsuits for cancer deaths, came after a two-year period in which to-bacco stocks had outperformed the Standard & Poor's 500 index.

In fact, the stocks have not done at all badly over, say, the past two months. Philip Morris has re-warded stockholders who refused to be frightened out of the stock with a 25 per cent increase in second-quar-

The logic behind bolding tobacco stocks rests on both idealistic and practical grounds. On the one hand, the big companies are only too determined to shift out of tobacco and into less hazardous fields of profit. On the other hand, smokers contin-

ue buying cigarettes, don't they?
The latest falls in tobacco stock prices seem to bave been overdone. Both Philip Morris and Reynolds

now sell at abou	6 20 pc	- Cent dis-
Company	P/E	52-week price range (\$)
R. J. Reynolds Philip Morris U.S. Tobacco	6 10 13	32-27 95-67 39-32

counts to the earnings ratio on the Standard & Poor's 500 index, after allowing for Wall Street profit fore-

That seems too substantial a differential at a time when consumers continue to spend without qualms although clouds gather over the U.S. economy. Mr Ronald Morrow, tobacco analyst at Smith Barney, believes that 10 per cent to 15 per cents discounts against the S & P ratio have in the past represented an adequate allowance for the to-bacco industry's susceptibility to health concerns.

Both Philip Morris and R. J. Reynold's stocks would have to rise sbarply over the next 12 months to bring a return to this traditional measuring tape of the sector. Fore-casts for Philip Morris's earnings for the current year have been upgraded to 512 a share, indicating that the stock would need to rise to around \$110 - 30 per cent above its present level - to restore its earn-ings ratio to a 10 per cent discount

against the S & P. Moreover, the present weaknes in stock prices gives little credence to diversification policies at the big companies. When its acquisition of Nahisco Brands, is completed. Rey-nolds will be taking about 40 per cent of it operating profit from nontobacco business, against 10 per

cent now. Philip Morris bas been more cagey - "It is still basically a cigarette company," commented Mr Emanuel Goldman, of Montgomery Securities. So it is, and it was the cigarette price increases in December 1984 and June this year that are giving

this year's profits their boost. Another price rise is predicted near Christmas, and Wall Street is already upgrading fiscal 1985 fore-casts after the successful second

quarter. But Philip Morris has also been widely rumoured as the next takeover predator, with eyes roaming in Europe for a large, profitable, non-

tobacco industry acquisition.

The wild card for investors in the industry is U.S. Tobacco, which has benefited to an extraordinary degree from its dominating hold over the chewing tobacco market. The implications of chewing tobacco on health were curiously overlooked when the anti-smoking lohby first prevailed upon the Federal regulators to outlaw tobacco industry advertising on television. Partly because of that, and partly because of the strange undercurrents of popular taste, U.S. Tohacco has recorded the highest returns on equity and invested capital in the industry over recent years. Yet its earnings ratio has dipped to 81 per cent of the S & P, a far cry from the premiums of around 30 per cent of the recent

Despite the renewed furore over the possible legal implications of health problems, there is little reason to believe that the big world tobacco companies are suddenly going to disappear from the stock

As long as the leading companies maintain their attractive earnings record, the stocks will continue to provide buying opportunities whenever a bealth scare frightens some investors out of the stocks.

REPROCESSING COMPLEX TO TREAT SPENT EUROPEAN NUCLEAR FUEL

Paris seeks N-plant backing

FRANCE is hoping to win British support for a joint project to build a large nuclear reprocessing plant at Marcoule in the Rhône Valley which would treat spent fuel from European fast breeder reactors in

The French plan has been put forward as an alternative to a controversial bid by the British nuclear industry to build a fast breeder fuel reprocessing complex at Dounreay

M François de Wissocq, chairman of the French state nuclear fuels concern Cogema, said his company was discussing with British Nuclear Fuels a possible plan jointly to build the reprocessing plant in France rather than Scotland. However, British Nuclear Fuels

said in London last night there was "no deal being cooked up between BNFL added: "We are very deter-

mined that Scotland is the right place to put the reprocessing plant and we will be pursuing this vigor-

A decision on whether and where to build the complex, which will be designed to treat spent fuel from three large fast breeder reactors, will not be made for at least 18 glum, France, West Germany and months. M de Wissocq seid it would litaly – which plans to complete to-be up to European electricity utilities, which will be financing the re-

processing plant, to decide on the is scheduled to follow the FFr 20bn site as a result of "economic and technological criteria."

Under the agreement setting up a European Club to produce a second commercial-scale fast breeder reactor, the member countries would each have a token minority stake in the associated reprocessing plant. There is general agreement that there would only be demand for a

say we were having talks with the French about them jointly building our reprocessing plant Dounreay," the company said.

The decision on which country

"wins" the reprocessing plant, it is believed, will be taken at e political rather than at industry level. France has been pondering for some time a plan to huld a 50 nnes a year commercial-size fast breeder reprocessing plant at Marcoule, designated MAR-600, to add

to existing small-scale facilities. But

this is the first time that explicit

ention has been made of a possihle British role in carrying out the Britain last year joined the European "club" - also including Bel-

(\$2.32bn) French-led Superphenix reactor planned to go on stream

France has recently been scaling back targets for commercial intro-duction of plutonium-fuelled fast breeders. These are now not foreseen as being competitive with thermal nuclear reactors at least until the first decade of the next century Superphênix, which is coming on stream several years later than originally sheduled, will produce electricity at twice the cost of water reactors (PWRs).

Cogema is putting together de-tailed plans for MAR-600 ready for submission to governments and utilities by the end of next year. A decision on building the plant is expected to be made at about the same time as countries decide on constructing a second Superphênixtype reactor - a project in which Britain is expected to have a stake of around 16 per cent.

Originally this decision was ex-pected to be made at the end of 1988 or at the beginning of 1987, about a year after the entry into service of Superphênix. But there may be some slippage in the date because of general uncertainties over bow quickly Europe wants to proceed

The British nuclear industry set down in May plans to build the Caithness reprocessing plant at a cost of about £200m (\$282m). The British Government is supporting the request for planning permission by the UK Atomic Energy Authori ty and British Nuclear Fuels, al-though strong opposition has been declared by UK anti-nuclear move-

M de Wissocq carefully avoided claiming that France's fast breeder reprocessing technology was superior to Britain's. But he underlined the experience France has gained in reprocessing fuel from its Rhap sodie and Phenix prototype breed ers over the past two decades. Additionally, Cogema believes that its commercial light water reactor reprocessing complex at La Hague, on the Normandy coast, has given it a technological lead in treating high burn-up fuels. The La Hague complex, built in 1968 and currently be ing expanded, has reprocessed 1,200 tonnes of LWR fuels, more than any other LWR fuel reprocessing plant.

M de Wissocq pointed out that since only one European fast reactor reprocessing plant was being considered for the foreseeable fu-ture, the project would bave to be as industrially credible as possible

THE LEX COLUMN

A party made by gatecrashers

Until a hiccup in the middle of the month, West Germany was in the throes of the most prolonged and vigorous hull market since the late 1950s and the greatest volume of new issues ever. Yet, last year, the West German public deployed less than 1 per cent of its new savings directly into equities; this year as seen the market rise 30 per cent despite a net redemption of unit trusts; while at the last count, the insurance industry has piled into domestic shares with about 2 per cent of its assets. To a large extent the West Germans bave allowed foreigners to buy their industry from under then

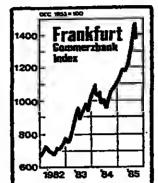
Of course, the West German public has lost its savings twice this century and might be averse to risk investment at home even if West Germany had not enjoyed positive real interest rates since its foundation. Like good rentiers, private investors bave sought ever more exotic fixed-interest investments to the detriment of their bankers' interest margins; in contrast, the stock market has only once - at the turn of the 1980s - yielded more than 5 per cent gross and it returns 3.5 per

Prejudice

Luckily, the private investor's disdain for the stock market is mirrored by finance directors' historic distrust of equity as a source of cap-ital. West German industry still tends to use pension provisions as working capital, despite the lesson of AEG, which collapsed under DM 1.8bn in unfunded pension liabili-ties during the summer of 1982. The ratio of equity to gross assets has stabilised at a little less than 20 per cent for industry as a whole, but that is a good third below the ratio in 1960 - as is the number of listed companies. Even the removal of double taxation on dividends in 1977 could not dispel the prejudice against equity issuance.

Not unnaturally, the equity market used to meander up and down in line with Bundesbank interestrate policy; when money was tight, highly geared balance sheets resulted in slim post-interest margins and intensified the preference for fixed-interest investments. All this is changing.

pension fund industry joined miscellaneous Arab, DM-zone and UK



holdings make West Germany a scarcity market with almost half value theoretically accounted for by the heavyweights: Daimler, Siemens, chemicals, Allianz and Deutsche Bank. The exchanges are still shell-shocked by the events of July 5, when 5m shares changed hands and everybody went without afternoon coffee and cake. For U.S. investors, a market valued at 11 times adjusted 1985 earnings - or not much more than in 1982 - remains attractive when corporate earnings in the quoted sector are expected to grow by 20 per cent this year and private consumption looks set to pick up in advance of preelection tax cuts in 1986.

Foreigners increased their share purchases from a net DM 600m in 1980 to DM 3.7bn last year, while in the first five months of 1985 they acquired new equity worth no less than DM 4.4bn, Further D-Mark appreciation against the dollar is a bo-nus for U.S. investors, if not for those companies, such as Porsche, with heavy North American expo-

Niggled by the activities of a small Munich company called Port- values. Nor do they provide the folio Management, the banks (above all. Deutsche) have been prodding companies to the market. But for every one of the 26 companies floated since 1984, another candidate: has said it is sound enough after two years' retained profits to stay private. Whether the momentum of stock market listings momentum of stock market listings bility. Some consolation, then, that continues will depend on the muchit is now possible to do the necessity discussed new second-tier market, but probably more on the stricter a characteristic issue of non-voting, disclosure requirements for limited profit-sharing instruments, as Comcompanies outside the market. For merzbank has done. For the Bunless of a plunge.

money in buying West German equities. Even with a capitalisation of the market under Deutsche's pro- lem to somewhere more conve-DM 300bn, firm holdings and cross-tection, their willingness to sell nient.

equity has not extended to relin-quishing any element of control. Deutsche took the line of least resistance in offering non-voting proference shares...
It is possible that the doctrine of

e more Anglo-Saxon equity struc-ture in the sale of Luithansa might change public attitudes to risk participation, in much the same way as the British Telecom sale did in the UK. But here, Deutsche Bank would be taking on a political oppo-sition that makes the legal difficulties of British Airways seem quite trifling. It is as if the mayor of Heathrow were to suggest that BA shares should carry no voting

But there is one entrant into the market as potentially important as the U.S. pension industry: the Special Funds. These are funds managed by the banks, usually for a single investor, and they have invested up to 25 per cent at the last count in domestic equities - against 15 per cent for the moribund mutu-al funds. The chief investors are insurance companies, but e nur of foreign companies with West German pension liabilities (such as IBM Deutschland) or highly liquid-domestic companies (such as Sie-mens) have been attracted by the tax advantages: the certificates are depreciated in the balance sheet but capital gains are held in the fund until they are tax-efficient.

Influence

Deutsche Bank's vast industrial holding remains an enigma. The in-dustrial empire places e strain on the bank's balance sheet; holdings have to be matched by bank equity one-for-one and this is expensive even where the industrial investments are carried at pre-war book hank with as much influence as is commonly thought the attempt by Deutsche Bank and Allianz to being the steel barons' heads together in 1983 was a dismal failure.

Moreover, to float off the indus-trial portfolio would saddle Deutsche with a monstrous tex liasary capital strengthening through equity: much like the British clear-Even where companies such as ers' issues of perpetual floating-rate Porsche and Nixdorf have come to notes, they merely transfer a prob-

IMF clears way for loan to Colombia

approval of the economic performance of Colombia, paving the way

The decision sets a precedent, enabling Colombia to seek fresb funds from the commercial banks without first resorting to an IMF standby credit and without restructuring its \$13.5bn foreign debt.

All objections to setting the precedent were dropped during a five hour meeting in Washington of the fund's directors. The statement of approval was set as a condition to the fund. by the banks providing the new

of police repression.

Those talks, described as "frank",

ed Democratic Front, the multi-ra-

cial coalition opposed to apartheid.

Bishop Tutu was reluctant this

weekend to speculate on what the

ed, and Bishop Tutu is one of the

liberty. But although he has consid-

erable moral authority, there are signs thet young militants are im-

patient with his appeals for res-

Spain has retained its ambassad

or to South Africa for consultations

in Madrid, while the government

considers its response to the state

of emergency, writes David White in Madrid. The ambassador, Sr

Frederico Garayalde, has been on

West Germany yesterday reiter

ated its decision not to join Britain

Government rejected France's ar-

World Weather

home leave.

They were not followed up.

THE INTERNATIONAL Monetary money, which will increase their ex-formal function of the fund's action we expect funds from the hanks and not re-to be able to tie up the final commit

"We are delighted that the fund for a quick conclusion to negotia-tions with commercial hanks for a since we feel we are meeting all our targets," Sr Roberto Junguito Bonnet, the Colombian Finance Minister, said. With fiscal receipts up 40 per cent in the first half of the year and government spending down 30 per cent, the IMF believes the public sector deficit can be cut as planned from 7.6 per cent of GDP to 4.9 per cent. Sr Junguito also said that reserves at \$1.6bn in mid-July

are slightly above projections given

sort to an IMF standby or an adjustment programme. The IMF has never done this before and we want to make out that Colombia is not like other Latin American debtors," Sr Junguito said.

An additional sop to the commercial banks has been the drawing up of an economic plan through 1988 which the IMF will now monitor at six-monthly intervals.

Terms for the 51hn loan, co-ordinated by Chemical Bank, were finalised in June, Over 250 banks were invited to take part and by the o the fund. weekend \$925m had been commit-"It has been important for us to ted, according to Sr Junguito."

ments and details by the end of Au gust," he said. A number of banks bave hesitated until the Fund's position was made clear.

The loan will be used by the state oil company, Ecopetrol; the national coal concern, Carbocol; the central bank and the republic itself. The bulk of the funds (\$623m) will go to Ecopetrol and Carbocol while \$100m will be used by the central bank to recapitalise banks in diffi culties. Drawings on the loan will be spread, with \$515m-taken this

International credits, Page 19-

U.S. near VW European sales S. African soar in first half sanctions

BY JOHN DAVIES IN FRANKFURT Continued from Page 1

biggest car manufacturer, has car market in South Africa.
achieved record sales in Europe After losses of DM 300m "if a proper appointment were Bishop Tutu said he would today and increased its market share in a make a formal request for a meetfiercely competitive battle with othing. The two men last met in Au- er mass-production carmakers. gust 1980, when the Bishop was sec-· Boosted above all by demand for

retary general of the South African Council of Churches, at a time of black unrest, strikes and allegation the first half of this year, 7.8 per cent more than a year earlier. Expansion in European export

were criticised by black clerics in-cluding Reverend Alan Boesak, now a leading member of the Unit-many, where the market has been disrupted by the controversy over tighter emission controls.

The VW/Audi group lifted its share of the European car market from 12 per cent a year ago to a forthcoming meeting with Mr best-ever 13 per cent, Aud's share Botha might lead to. Since the decremained stable at 2.6 per cent,

remained stable at 2.6 per cent, while VW models moved up to 10.4 laration of emergency on July 20 while VW models moved u over 1,000 blacks have been arrest-VW has been making strenuous few authentic black leaders still at efforts to strengthen its position in the closely fought race with five other groups – Ford, Fiat, General Motors (Opel/Vauxhall), Peugeot-Citroën-Talbot and Renault.

Each of these six groups had a European market share of between 11 per cent and 12.8 per cent for the full year 1984, with Ford narrowly ahead of Flat, which was followed by VW/Audi in third position. The Japanese had a total market share of more than 10 per cent.

VW says full details of the indus-

try's performance throughout Eu-rope in the first half of this year are in imposing sanctions on South not yet kn Africa, Benter reports from Bonn. Chancellor Helmut Kohl said his rankings. not yet known and it has refrained from claiming a position in the

World-wide, VW/Audi sold 1.2m gument thet an investments freeze and withdrawal of its ambassador would force Pretoria to change its policies. Withdrawal, Wi

Satchung Sagus Sanguran Singupun Singupun Singupun Taipai Tangur Tiopai Teagrife Todyo Turanta Tunia Venica Venica

VOLKSWAGEN, West Germany's at its plant in Brazil and a weaker

After losses of DM 300m (S105m in 1982 and DM 215m in 1983, VW turned in a group profit of DM 228m last year and resumed paying a div-

By contrast, Opel, the Rüssels-heim-based subsidiary of General Motors, lost DM 695m last year, while Fordwerke, the West German subsidiary of Ford, reported a loss VW has been building up its la-

bour force, to offset the effects of shorter working hours and to enable it to meet growing orders. Its recovery suffered a setback

during industrial action over shorter hours in the West German metal industries in May and June last year. But during the conflict, VW kept assembly work going for longer than other car makers, with the notable exception of Ford-Werke. The whole West German car mar

ket suffered another setback late last year and early this year. Many motorists put off buying new cars because of uncertainty about the effects of the Bonn Government's plan to tighten car emission con-trols. As a result, new-car registrations

in West Germany in the first six months of this year were down 7.9 per cent on a year ago. But the VW/ Audi sales of passenger cars fell less sharply to about 350,600, giving the group an increased market share of 28.9 per cent, compared with 27.6 per cent in the first half of

In the rest of Europe, new reg-istrations of VW/Andi cars reached 364,400 in the first half of this year, 21.6 per cent more than a year earli

Uganda regime

calls for calm

Continued from Page 1

ernment of Mr Yoweri Museveni

leader of the National Resistance

Army which has been waging a guerrilla campaign to overthrow Dr

bote. Speaking in Stockholm over

the weekend, Mr Museveni ap-

peared to keep his options open,

with the new administration only if

democracy and peace could be guar-

Mr Paul Ssemogerere, leader of

British advice sought

Continued from Page 1 tries had more highly developed systems for investing in equities than others. Groups like Lazards, therefore, sometimes found themselves breaking new ground when advising countries with less sophisticated capital markets.

"There is a body of knowledge in London now that simply did not exist five years ago," Mr Agius said. I think one thing that has helped is that Britain now has more of a privatisation programme - whereas in the early days individual privatisalated events". The Treasury appears to be taking a decidely low profile approach

clear. But it is thought there may be concern about offending foreign governments by talking too freely about the interest they have ex-Mr John Moore, Financial Secre tary to the Treasury, announced earlier this month that the Govern-

ment intends to push through the privatisation of at least eight corporations - worth an estimated total of some £8.5bn (\$11.9bn) - before the next general election. Mr Moore said that if the Governnent achieved its programme in

full, its involvement in state-owned businesses would have been almost halved since the Conservatives came to power in 1979.

French row over closure Continued from Page 1

weekend in protest against the Government's attitude to the steel restructuring and its decision to close the plant once jobs are found for the local workers.

The dispute over the closure of Trith-Saint-Leger eloquently reflects the turnoil inside the Socialist Party with the approach of next year's parliamentary elections. The Government is intent on maintainpeared to keep his options open, saying that be would co-operate with the new administration only if hand-outs because it believes it will be ultimately judged on its economic performance and results, but many local socialist deputies and the Democratic Party which has councillors are worned about the long been strongly critical of the political repercussions of the Govousted Government, had made no ernment's policies in their constitu-



The Australia & New Zealand Banking Group with its acquisition of the UK based Grindleys Bank, fias established a formidable presence on the international banking scene with group

assets of USD30 billion. · An asset base that spans the globe national finance requirements.

with over 1,660 branches and offices in 45 countries, placing the ANZ Group in the ideal position to assist corporations with their particular domestic and inter-Both ANZ and Grindlays have extensive experience in international finance and related services, each with over 150 years experience. This new force is staffed with experienced protessionals who can bandle all your worldwide banking peeds. whicher they be cross border or local. So, if you're looking for a global banking group which is highly respected in international banking circles with the strength, flexibility and professionalism to handle your banking requirements, you can't go past ANZ and Grindlays. Banking Group The new force in International Banking



SECTION II – COMPANIES AND MARKETS

FINANCIAL TIMES

Monday July 29 1985



Comalco launches \$480m refinancing

THE EUROMARKETS were re- pe minded sharply last week that, LTCB if non-payment by ACI even if a summer bull has settled on should force disbursements under this hemisphere, it is winter in Australia and still very much the weather for doing business.

note market that was otherwise vir-

ing, launched a \$480m refinancing package, increased from the \$450m envisaged when the deal was mandated to Credit Suisse First Boston and Morgan Guaranty four weeks

The package, being syndicated among a small number of banks, comprises a \$300m global note facility and a \$180m floating rate note guarantee facility. The former, providing for the issue of Euronotes. commercial paper or swingline advances, has a 0.125 per cent facility fee and a 0.15 per cent maximum spread on Europotes, with supple ents if the facility is heavily i Banks will also receive fees for let-ters of credit issued to hack commercial paper. Under the FRN facility, banks will counter-indemnify the guarantor of an FRN to be launched later.

Morgan Guaranty has also been mandated to refashion a \$110m loan it headed in November 1983 for ACI Coal, a subsidiary of the diversified group Australian Consolidat-

Although the borrower may still make drawings under the existing loan, adjusted to a revolving basis, it will primarily issue Euronotes in-Curragh coal project in Queens-land. The Euronotes will be supported by a letter of credit from Long Term Credit Bank of Japan. This support feature, unusual for a project financing, will also be applied to issues of U.S. commercial paper by ACI under the facility.

Existing syndicate members will be asked to underwrite Euronote issues to be made through a tender

its letter of credit. Blue Circle Industries, the UK cement manufacturer, has increased Late on Friday, two Australian its 10-year note issuance facility borrowers brought life to a Euro- from \$150m to \$200m following an tually starved of new deals.

Comalco, the aluminium group in

Bank with Lloyds Merchant Bank
as co-lead, includes a swingline inenthusiastic response in syndicacreased from \$70m to \$100m and op-

> der panel or to set a spread itself. Elsewhere, American Airlines is expected to award a mandate this week for its planned \$300m backstop facility after bids closed on Friday. France's \$3.6bn refinancing is reported to be going well and a mandate is still awaited on the \$180m loan for Public Power Corporation of Greece.

tions for the borrower to use a ten-

Colombia's \$1bn loan, upon which replies were due from banks last week, appears to have achieved the necessary critical mass. Chemical Bank reported on Friday that it was 90 per cent committed, with ritual attempts under way to coax in reluctant creditor banks.

Uruguayan officials on Friday led two days of preliminary talks with the country's bank advisory committee, headed by Citibank. They discussed the country's economic projections, and a further meeting to forge plans for a new financing package to be accompanied by an IMF agreement.

Yugoslavia will meet its advisory committee in London tomorrow, in an attempt to thrash out differstead. The funding is to finance its ences, principally over interest participation in the joint-venture rates, which have blocked agree-curragh coal project in Queensment on a \$3.5bn rescheduling. Bankers were not optimistic that the differences would be resolved.

	BHF B	ink bond ave	rage
•	July 26 104.156		Previous 104.084
	High . 104,156	1985	Low 99,840

Playing the equity instrument

By Our Euromarkets Staff

THE JIGSAW puzzle of the futures and options markets has found another piece. Alongside the fastinstruments, there is to be a new product from the Melbourne stock exchange: futures on individual Australian equities.

Equity futures are not new. They have been traded on the Rio de Janeiro stock exchange for some years and accounted for 84 per cent of ex-change turnover in 1981. That pro-portion, as well as the number of listed companies, has declined in recent years and the Melbourne venture should thrust the instrument more clearly into internation-

Trading in the new Australian futures contracts (AFCs) is set to begin cautiously in October with four e-chip shares, yet to be named. The Australian arm of London's International Commodities Clearing House will act as clearer. An AFC will represent a parcel of between 5,000 and 20,000 shares.

AFCs will allow portfolio managers to hedge holdings of individual plays without putting up the money for a full-scale equity purchase. They will also enable institutions to employ more complex trading strategies in conjunction with their use of other exchanges.

Writers of stock options traded on the Sydney stock exchange will be able to bedge their exposure through AFCs. The new market could be used in conjunction with the share index futures and options contracts traded on the Sydney fu-

Melbourne may not be quickly copied. Equity futures are barred by law in the U.S. Wags might argue that such a market already exists in London - and without margin remirements - because of the twoweek dealing account period. But perhaps Britain's financial revolution might threaten that time honoured practice as well.

Australian deals in the limelight

IS THE Australian dollar taking over from the U.S. currency as the mainstay of the Eurobond market? Last week's issue volume in the Euro-Australian sector amounted to U.S.\$ 2,023.0 184.0 Prev 4,960.1 160.5 Other 531.2 168.8 Prev 646.2 0,1 A\$462.5m - well above the A\$361m issued in the whole of 1984. By Friday afternoon Eurobond dealers had had enough of Australian dollar deals. Six issues were launched

way, though. Australian Telecom will be asking banks for bids early use this week and many European banks are also eyeing the market.
It is easy to see why. Nearly all the deals done have come at yields below those on Australian government bonds in the domestic market, patchy and with around A\$2.5bn For Australian borrowers that is cheap money. For non-Australian

Dealers believed that the three is- as the holiday season is underway. sues from German banks were all These retail investors are also swapped into floating rate U.S. dol- much more concerned than institulars at rates 25 basis points or more under London interbank offered rate. Despite the volume of issues suers. "It has developed into a twothere seems to be no shortage of tier market," said a syndicate man-counter-parties to the swaps, so the ager on Friday, "and if a borrower sone flood could continue.

week, could hardly be blamed if they preferred to sell their own deals before others. To the investors, the names are more familiar than borrowers such as MEPC. As a in the trading levels of the various

It is certain, though, that no one is having straight U.S. dollar bonds and last week no such deals were launched. No floaters appeared either. Only convertible issues succeeded as U.S. retail group The Limited demonstrated. Even Pirel-It's issue went well despite the uncertainty created by the hra devalu-

The World Bank showed that, even if the Eurodollar bond market is closed, it can still find buyers for a dollar bond issue in the Far East when it launched a \$300m issue on the Tokyo market. More issues are expected from U.S. government agencies such as Sallie Mae, and Mr Eugene Rotherg, World Bank

treasurer believes the Tokyo market may prove more accurate in market often is. The lead managers there are securities bouses, not tries to get into the wrong tier it commercial banks, so they cannot carry large positions on their books if an issue does not sell quickly. Aldried up yet. You cannot sell these the distribution of this paper beso the practice of lead managers albonds to your friendly fund managers cause they can reach the retail buylotting underwriters fewer bonds than they are committed to buy, which in the Euromarket allow book runners to influence price lev-

Significantly, three U.S. houses Merrill Lynch, Morgan Stanley and Salomon Brothers - were co-man agers in the issue, taking an equa share with Japanese securities bouses Nikko and Yamaichi, and were placing their bonds domesti-cally too. Lead manager is Nomura.

The European currency unit market has recovered well from the adjustments to the basket, with last week's three issues all reasonably well-received. The interest in high coupon, non-U.S. dollar Eurobonds has attracted

some borrowers to the sterling market. Apart from IBJ's issue, largely pre-placed in Japan, the deals for Credit Lyonnais and Royal Insurance were the choices for European investors last week.

Eurobonds from South African

borrowers suffered badly last week following the declaration of a state of emergency. Over the week the D-Mark issue for Escom 6 per cent 1992 dropped 3% points, while the new South Africa Transport Services 6 per cent issue started offi-cial trading on Thursday at 93 compared to its par issue price. By Friday, though, South African D-Mark issues with yields above 9 per cent

were being bought once more.

Trading has remained quiet in the Swiss foreign bond market, with prices drifting slightly last week. Kinder-Care's SwFr 130m 5% per cent issue, launched at 99%, fell a point last week to 96. D-Mark bonds gained around % point over

Texas hit by chip recession

By Paul Taylor in New York

TEXAS Instruments, the world's semiconductor maker quarter, blaming the downturn in the industry which it described as the "deepest recession since 1974 and possibly the most sevare in the

history of the industry."

Texas said it could not forecast the timing of any recovery, warned that a further deterioration is likely in the third quarter and said it had cut its capital spending plans and would lay off an additional 1,800 employees.

The group's second-quarter loss of \$3.9m or 16 cents a share com-pares with net earnings of \$85.9m or \$3.57 in the 1984 period, Sales fell by 16 per cent to \$1,24hn from \$1.46hn a year earlier.

Mr Mark Shepherd, chairman, and Mr Jerry Junkins, recently-appointed president and chief executive, said the effect of the semiconductor downturn had been exacer-bated by turbulence in the computer market, which bad affected Texas' data systems business, and hy the prolonged decline in world oil prices, which hit the group's geophysical business.
"Good financial performance in

materials and controls and government electronics has not been enough to offset the combined impact of weak markets in other business areas and the cost of the in vestments we are making for the

future," they said.

For the first half, net income plunged to \$5.2m or 21 cents a share from \$165.7m or \$6.89 a share. Sales fell by 10 per cent to \$2.5bn from

Texas Instruments' semiconduc tor business operated at a loss in the second quarter reflecting low demand, industry overcapacity and intensified competition for orders which resulted in further price erosion, coupled with the costs of bringing two new six-inch wafer fabrication facilities on stream. The company said it expected the de-clining shipment trend to continue.

BY MAGGIE URRY IN LONDON

EUROMARKET TURNOVER

Secondary Market
U.S.\$ 16,872.5 1,985.0 10,211.8 2,617.7
Prev 29,554.6 1,140.4 11,406.5 1,406.1
Other 3,652.0 61.0 662.4 1,572.1
Prev 4,614.7 78.0 862.8 1,502.7

worth issued this year already it is

hard to see how the famous Belgian

tional buyers with the name of the

borrower, preferring well-known is-

The continental banks are key to

Deutsche Bank and Dresdner

ends in tears," he added.

Week to July 25 1985

10,536.4 26,136.3 36.672.7 12,809.6 28,561.9 42,371.5 3,667.1 2,968.2 6,855.2 4,252.4 4,144.7 8,387.1

on that day alone. More issues are certainly on the

borrowers the arbitrage that that dentists can keep on soaking up pa-difference creates makes swaps per. Many are by now soaking up very attractive.

The question is whether the pool of demand for these issues has

> er in hig chunks. It is strictly a re- ers. The three West German banks, Retail demand is notoriously Bank, which launched deals last els, is unknown in Tokyo.

Carnation deal lifts Nestlé sales sharply

BY JOHN WICKS IN ZURICH

NESTLÉ, the Swiss-based foods same time, Nestlé says sales also ons with a further increase in conhalf of 1985, some 52 per cent above against the Swiss franc. the figure for the corresponding pe-

the acquisition of Carnation, the ment of exchange rates. U.S. dairy products group. At the For 1985 as a whole, Nestle reck-

group, pushed its sales ahead to benefited from the strengthening of solidated net profit. This had risen SwFr 22.4bn (\$9.57bn) in the first a number of national currencies by 17.9 per cent last year to a record The parent company forecasts

continued growth in the second half Two-thirds of this marked rise in but does not expect turnover to conconsolidated turnover result from tinue to be boosted by the develop-

SwFr 1.49bn prompting an increase in parent-company dividend from SwFr 109 to SwFr 115 per share.

Nestlé says it has now virtually completed the integration of Carnation. The takeover marked the hig-gest acquisition ever made in the U.S. by a foreign company outside the oil industry.

Carnation continues to operate as independent company in the U.S., reporting directly to group headquarters in Vevey, while in most other countries where Carnation ran local operations these have merged with Nestle compa-

This announcement appears as a matter of record only,

JULY 1985

U.S. \$150,000,000



Citizens and Southern Georgia Corporation

Note Issuance Facility

Credit Suisse First Boston Limited

Tender Panel Member.

Algemene Bank Nederland N.V. **Banque Paribas Capital Markets**

Commerzbank Aktiengesellschaft

Dai-Ichi Kangyo'International Limited

Goldman Sachs International Corp.

Kredietbank International Group

Orion Royal Bank Limited

J. Henry Schroder Wagg & Co. Limited

Bank of Tokyo International Limited

Barclays Merchant Bank Limited County Bank Limited Crédit Lyonnais

> Fuji International Finance Limited **IBJ** International Limited

> Merrill Lynch Capital Markets

Salomon Brothers International Limited

Shearson Lehman Brothers International

Sumitomo Finance International

Paying Agents

Irving Trust Company

Caisse d'Epargne de l'Etat du Grand-Duché de Luxembourg

Credit Suisse First Boston Limited

Standard & Chartered

Standard Chartered PLC

£300,000,000

Undated Primary Capital Floating Rate Notes of which £150,000,000 are being issued as the Initial Tranche.

Standard Chartered Merchant Bank

J. Henry Schroder Wagg & Co. Limited

Dai-Ichi Kangyo International Limited

Dresdner Bank Aktiengesellschaft

Baring Brothers & Co., Limited

Hill Samuel & Co. Limited

Merrill Lynch Capital Markets

Morgan Stanley International

Nomura International Limited

Sanwa International Limited

Wood Gundy Inc.

Banque Paribas Capital Markets Credit Suisse First Boston Limited

Daiwa Europe Limited Goldman Sachs International Corp.

IBJ International Limited

Samuel Montagu & Co. Limited

The Nikko Securities Co., (Europe) Ltd.

Österreichische Länderbank Aktiengesellschaft

Swiss Bank Corporation International Limited Sumitomo Finance International

The Taiyo Kobe Bank (Luxembourg) S.A. Yamaichi International (Europe) Limited

Ji ne 1985

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LASMO 9's 99 ... 96.
Moet Hennessev 7 96 ...
Moet Hennessev 7 96 ...
Murata Mij 3's 90 ...
Nippon Ini 3's 95 ...
Soc Gen Burs 4's 96 ...

YEN STRAIGHTS

Asian Day Sk 72, 94...

Aven Products 64, 91...

Oenmark 64, 92...

Bow Chamics 7 94...

EUF 67, 95...

Eurolima 72, 94...

EUROMA 67, 92...

CMAC B1, 90...

IADS 72, 94...

IADS 72, 94...

IADS 75, 94...

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IADS 76, 93...

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I

U.S. MONEY AND CREDIT

Sour mood continues to depress bond prices

U.S. BOND prices took enother tumble last week—for the third weel; in a row. The price decline, in the face of normall: bullisb signals, highlighted the underlying pessimism that has grippen the market. The gloom, reinforced by the

dollar decline, was more than sufficient to swamp an un-expectedly large \$4.8bn decline in MI, the basic money supply measure, and a softer Fed Funds rate. For the moment investors and bond traders bave other things on their minds.

Currently top of bad news list is the upcoming flood of new government paper to be re-funding. Details of the re-funding will be announced on Wednesday and the markets are braced for the worst, a record breaking \$21.5bn package which is expected to com-prise three. 10- and 30-year in new cash to help fund the budget deficit.

uk gilts

Last 1 week 4 wks —12-month-										
	Friday	890	ogo	High	Low					
Fed Funds (wookly overage)	7.68	7.88	7.67	11.77	7.10					
Three-month Treasury bills	7.19	7.16	6.83	10.77	6.67					
Six-month Treasury bills	7.34	7.27	8.93	10.83	6.81					
Three-month prime CDs	7.75	7.75	7.50	11.62	7.33					
30-day Commercial Paper	7.63	7.63	7.50	11.38	6.95					
90-day Commercial Paper	7.63	7.63	7.50	11.25	7.00					
U.S. BOND PRICES	AND	YIELDS	(%)							
		Change on weak	Yield	1 week ago	4 wks					
Seven-year Treasury	974	- Bre	10.47	10.1S	10.15					
20-vaar Treasury	88	- 2r	10.29	10.71	10.61					
O-year Treasury	104°	- 2¼	10.74	10.50	10.44					
News 10-year "A" Financial	N/A	- 1	11.30	11.t3	10.75					
New "AA" Long utility	N/A	— 1 ^r 2	11.80	17.63	11,35					
Now "AA" Long Industrial	N/A	- 14	11.65	. 11.50	11.25					

the tack of progress towards reducing it in the future, is another negative factor, prompting an attack from Mr David Jones of Aubrey Lanston, who describes it as "Washington's inexcusable failure."

paper and raise almost \$10bn and raise almost

securities setl-off, or at least renewed purchasing caution, together with the current constate of the economy. With the second quarter corporate results season coming

tn an end. Wali Street is look

ing towards the second half.

continuing weakness others are

ers include June's leading data due out on Friday. In the meantime, there is a

rowing consensus that interest rates are probably not going to go anywhere fast. As Dr Henry Kaufman of Salomon Brothers suggests, "Monetary policy is again in a bolding pattern."

Dr Kaufman adds: "The cderal Peserve is in a reasonble position to wait for further vidence of the impact of its easing policies on the economy
with the Fed boping for
some rebound in economic
activity against a backdrop of
modest inflation, current (sub-

stantially accommodative) mon etary policy is tikely to remain in force for a while."

Against this backdrop the bond market's sullen mood was but the crystal ball is cloudy. While some economists predict clearly in evidence last week. Treasury bond prices fell by between 2 and 32 points.

talking about a Fed-inspired But the decline in the Funds rate held the otherwise upward This weck's economic num- pressure on sbort-term money market rates in check. Treasury economic indicators on Wednes- Bill rates ended the week day and July's unemployment, modestly firmer while ceruficate of deposit and commercial paper rates were hasically un-

changed.

The bond market's recent retreat has however taken its toll in the corporate sector. Corporate bond prices fell a further 1th to 2th points on medium, and long-term bonds respectively while new issue yields were higher by between 15 and 20 basis points.

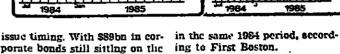
Because of the market's

retreat-and upcoming flood of new government paper—cor-porate treasurers have become increasingly uncertain about



issue timing. With \$89bn in cor-Rule 415 shelf the pressure is

Last week saw a relatively modest \$1,12bn in new corporate paper brought to market, bring-ing the total so far this year to \$46.32bn compared to \$36.6bn



Among the new corporate issues Chesapeake Corporation sold \$25m in seven-year 11.5 per cent notes at par and a further \$50m of 10-year 111 per cent notes also priced at par. R. J. Reynolds brought \$250m

FEDERAL RESERVE MONETARY TARGETS

of eight-year 10# per cent notes to market priced to yield 10.78 per cent, together with \$250m of 30-year 11.75 per cent debentures priced at par. Citicarp sold \$150m of 10-year 11 per cent paper priced to yield 11.97 per cent.

Paul Taylor

FT INTERNATIONAL BOND SERVICE

Chancellor's rate cut lifts the market

MR NIGEL LAWSON, the Chancellor, must have enjoyed a chuckle on Friday when he sprang his end of term surprise, just as desks were being cleared for the bolidars and binoculars polished for Ascot.
His orders for a ½ point cut
in the Bank of England's dealing rates sent brokers scurrying back to their screens and quickly lifted the gilts market out of the gloomier mood which seemed to be settling in at mid-

The surprise, of course, was nnly relative. The strength of sterling throughout the Organisation of Petroleum Organisation of Petroleum Exporting Countries talks and the recurring agues afflicting the dollar bad built up a strong consensus in the City that another half-point cut in interest rates would be agreed before

However, Mr Lawson's recent sermons against industry's reci-divist faith in depreciation and his renewed emphasis on the dectrine of salvation through the sterling index, and wage restraint led to the view that he wanted a period of quiet meditation in the markets. After all, the Treasury has

the last few years, when it has tried to edge domestic interest rates downwards a bit too fast. So teft to themselves, the Treasury, and the Bank, might bave bung on a little longer, if only for the theatrical effect of the stiffness of their upper lips. But MPs needed to be sent off for the summer with a little something more cherful in

their knapsacks. The bank's move on Friday no doubt bad a more substantial underpinning: the need to quicken the pace of funding and a tacit admission that a rate of over DM 4 to the pound is too high, especially with sterling's trade-weighted index comfortably back to its 1983 level of

around 83.
The strategy now seems to be to keep the index to windward of 80. If the dollar continues decline, this will allow the authorities to ease rates enough to direct more of the emigrant dollar capital into West Germany.

But there is clearly a risk that the £2}bn or so of foreign capital which has flooded into Britisb gilts this year could ebb just as rapidly if investors decide to take their capital gain. suffered repeated rehuffs from That doubly underlines the the foreign exchange markets in need for caution, and suggests

This announcement appears as a matter of record only.

short-term interest rates significantly bigber than those elsewhere, even when the inflation rate is brought back to sie 4 to 5 per cent range.

But there is still considerable room for manoeuvre. According to brokers W. Greenwell average UK short-term interest rates in July were 11.7 per cent. more than twice the average in West Germany and still 12 per-centage points above French

Mnreover, the authorities would clearly like to revive the domestic appetite for gilts in another attempt to reform the flagrantly dissolute behaviour of sterling M3. On the other hand, there seems nn indication that the authorities want to revert to the policy of sub-stantial overfunding, partly because of the embarrassment of the Bill mnuntain but mainly because of the explicit switch of focus on to the exchange

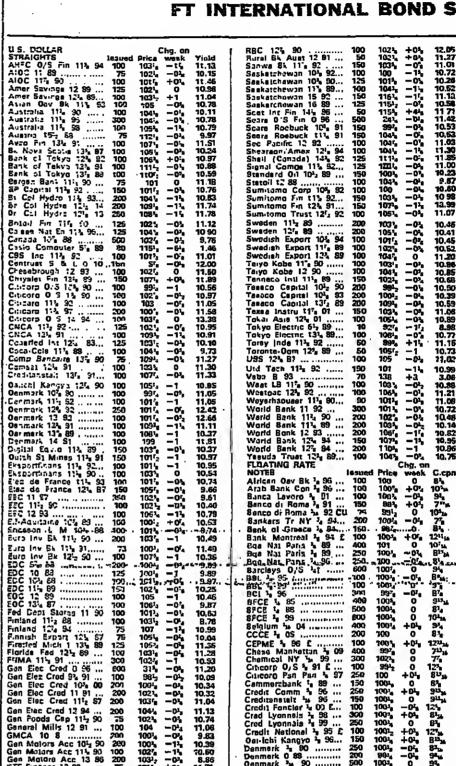
This policy has suffered from the problem that attracting foreign capital has pushed up the exchange rate and allowed a build-up of liquidity, both of which carry some uneasy implications for future inflation.

City opinion seems divided about the extent of this danger, Brokers de Zoete and Bevan, for example, highlight the coincidence of rapid growth of broad money, with the 14 per cent annualised rise in house prices in the three months to May and the grester than expected surge in inflation. They believe that believe that inflation sccelerate again in 1986 after easing 10 an annual rate of 6 per cent by December. In con-sequence they expect that short-term interest rates will remain around 113 per cent to 12 per cent and may start rising again this year.

Others, like Capet-Cure Myers, expect the inflation rate to drop, at least temporarily to around 4 per cent next year, which would clearly allow room for a significant cut in nominal interest rates.

At the same time, the City has become increasingly wor-ried about the effect of the current high interest rate, strong pound strategy on the real economy and nn company profits, a worry which was strongly emphasised by ICI's second quarter result last week.

Max Wilkinson



U.S.\$125,000,000 **Commercial Paper Facility** Fuerzas Eléctricas de Cataluña, S.A. Supported by o Letter of Credit provided by
The Sanwa Bank, Limited Lead Manager Sanwa International Limited The Bank of Nova Scotia Group The Daiwa Bank, Limited **Irving Trust Company** The Saitama Bank, Ltd. The Yasuda Trust and Banking Company, Limited Caja de Ahorros y Monte de Piedad de Madrid Banco Hispano Americano, S.A. Caja de Ahorros Municipal de Bilbao (Bilbao Savings Bank) Continental Bank of Canada The Hokkaido Takushoku Bank, Limited Creditanstalt - Bankverein Kansallis-Osake-Pankki The Mitsubishi Trust and Banking Corporation

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The Tokai Bank, Limited

July 1985

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Arranged by Merrill Lynch Capital Markets

Westpac Banking Corporation

Depository, Issuing & Paying Agent Irving Trust Company

The Sanwa Bank, Limited Commercial Poper Dealer Merrill Lynch Money Markets Inc.

16804 Prios 500 1029 500 104 94 15H 7037 94 15H 7067 115H 1047 Yield 8.01 9.32 9.68 8.70 DUILDER STRAIGHTS Chg. 6rz 11.4t 11.39 9.91 12.06 11.24 17.53 11.83 11.83 11.68 10.87 11.62 11.57 11.57 70834 10234 10034 10034 10034 10034 10034 10034 ECU STRAINHTS

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. oil industry braced for more mergers

THE U.S. oil industry merger wave is not yet over, because oil companies are still able to buy oil assets more cheaply through acquisitions on Wall Street than they can find them through exploration in the U.S.

This is the view of Mr Joe this involved a net cash outlay are to see the current consolidation trend in the form that the average finding and the \$10.1bn Texaco-Getty merger, "were less than \$8 a harrel and aeveral were in the \$2 to \$3 per barrel range," Mr Fogg managing diverger of \$7.08 — a refer which are through acquisitions on Wall was \$11.78.

Street than they can find them through exploration in the U.S. This is the view of Mr Joe this involved a net cash outlay fogg, managing director of \$7.98 — a price which, on investment services at Morgan the bank's own assumptions Stanley and an important figure in a number of recent oil a 9.5 per cent rate of internal industry mergers.

Stanley and an important ngure in a number of recent oil industry mergers.

In a paper published by Cambridge Energy Research Associates, the U.S. energy consultancy. Mr Fogg argues that most of the buyers in the merger boom acted on a straightforward "make or buy" comparison between the cost of finding oil and gaa and buying it in the form of a corporate acquisition.

Stepley study of a 9.5 per cent rate of internal return after tax.

This meant that if an oil company's finding costs were oil and gas given current price expectations is at best a marginal activity.

By contrast, tf oil reserves were bought for \$7 a barrel, the post-tax internal rate of return was put at 12.4 per cent and this figure rose to 17.5 per cent at \$5 a barrel and 29 per

A Morgan Stanley study of cent at \$5 a barrel and 29 per the U.S. exploration and production operations of the 14 Prices in all the blg deals of largest oil companies bad recent years, such as the

"We expect to see the current consolidation trend in the
oil and gas industry continue.
Companies will remain interested in buying reserves
during this deflationary period
of oil and gas prices expecially during this deflationary period of oil and gas prices, especially considering the riskiness of frontier exploration."

Mr Fogg's paper is one of a collection published by Cambridge Energy under the title "The reshaping of the oil Industry."

In an introduction, Dr Daniel Yergin, Cambridge Energy president, argues that the day of the mega-merger is waning, hecause of the reduced number Prices in all the blg deals of of players and a sharpening of recent years, such as the corporate defence tactics.

activities in the developing world.

Oil companies would also continue to de-integrate their oil production activities from their refining and marketing husinessea, responding to more volalile commodity-type markets in crude oil and oil products.

This volatility had produced five key effects:

Seasonal switches in demand will have to be accommodated by producers — essentially by

by producers — essentially by Opec—since oll companies will no longer carry that burden.

Increased separation between the different operational parts

The reshoping of the oil industry—just another commodity? CERA, 56 John F. Kennedy St., Suite 5, Cambridge MA 02138, \$295.

Would now shift to smaller companies, which would be under pressure to sell themselves either piecemeal or as a whole. Non-U.S. companies would become increasingly active in the search for U.S. oil assets, as U.S. companies diversified their activities in the developing world.

Oil companies would also conducted interaffiliate trading.

Oil trading itself has become an autonomous, profit ceotre in most oil companies. "These trading arms bave taken some of the ground recently occupied by independent traders."

Oil companies are cutting their refining and marketing activities—"retreating from the downstream." Oil producers

Swedyard unit buys 40% of offshore vard

By Kevin Done, Nordic

JOTAVERKEN Arendal (GVA). part of the Swedyard group, the Swedish state-owned ship-Swedish state-owned ship-builder, bas acquired a 40 per cent stake in Trosvik, the Norwegian offsbore fabrication

GVA said the move is part of its strategy of seeking part-ners in countries with their own offshore oil and gas markets. Together the two yards would be able to bid for bigger con-tracts than at present. GVA is understood to bave paid around SKr 40m (\$4.7m) for its 40 per

cent sharebolding.
The future of the Jötaverken in some doubt by the financial crisis that has bit its main customer in recent years, Consafe, the Swedish offshore services

group.

GVA has built a total of eight offshore accommodation plat-forms and diving support plat-forms for Consafe. In the pro-cess it has guaranteed some 80 per cent or around SKr 2.3bn of Consafe's long-term debt. Consafe itself which expects

losses of between SKr 300m and SKr 400m this year and is

Japan makes money market more accessible

BY YOKO SHIBATA IN TOKYO

which operate in Japan to raise
yen funds in the call market.
The inter-bank call market
supplies funds which belp banks
to meet their reserve require-

THE BANK of Japan has call loans currently amount to the BOJ.

beld at the end of June, the U.S. asked Japan to create a U.S. asked Japan to create a bank market are a major bank interest rate, resident firreign as to set up an inter-bank are nnable to procure market along U.S. lines and long-term low cost yen funds and have no choice but to rely heavily on the short-term interments, with six Tanshi houses heavily on the short-term inter(short-term money brokers) actions as middlemen. Outstanding the short-term intering as middlemen. Outstandin

allowing dealings to be carried out without collateral with effect from today.

Decontrol will be limited to two types of funds—call complex with unconditional maturity to be repaid on the next day and those with fixed maturities of seven days.

Nonetheless, this is expected to make it easier for foreign banks which operate in Japan to raise

also requested the abolition of

Krugerrand marketing arm Irwin Jacobs partnership ends sales disclosure

BY IM JONES IN JOHANNESBURG

INTERGOLD, the krugerrand marketing arm of South Africa's Chamber of Mines, has decided to crease publication of monthly

The control of the krugerrand peting gold coins, such as the Canadian maple leaf, do not disclose their sales.

Mr Birrel maintains that the limit of the colors of the colors of the colors of the colors. krugerrand sales.

Mr Bruce Birrel, the manager of Intergold's coin division, negotiating with creditors because of a mounting liquidity crisis, bas beld talks for the first time with Mr Roine Carlsson, the Industry Minister.

The gold's color division, says the decision has nothing to do with a possible U.S. ban on krugerrand sales or competitive pressures. He points out that other producers of com-

lines up major takeover

disclosure of sales of new krugerrands by Intergold can be misleading since the figures do not always fully reflect

BY OUR NEW YORK STAFF MR IRWIN JACOBS, the Petroleum Last month his com-Minneapolls-based investor and pany, Minstar, won a \$550m bld Wall Street raider, has formed for AMF, the White Plains, New pany, Minstar, won a \$550m bld for AMF, the White Plains, New

a limited partnership to raise Jersey conglomerate. \$2.5bn and plans to acquire a major, unidentified corporation.

But on Wall Street's But on Wall Street speculation has centred on Mr Jacobs's interest in IIT, the U.S. tele-In recent months Mr Jacobs activity at the retail level. In addition, be says, misleading Press reports have been published.

In recent months at Jacobs in the sold communications conglomerate. Mr Jacobs has emerged as a profit, large blocks of stock Mr Jacobs has emerged as a serious critic of ITT's manage-published.

Вепомися	Amount m.	Meturity	Av. We years	Coupon	Price	Book Runner	Offer yield
U.S. DOLLARS							
Pirelli Fin. Services 5:	58	1935	10	7	100	CSFB	7.000
Down Mining 11	50	t238	5	7	t CO	Nikke Secs. [Europe]	7.000
Pagastet Gold 5	25-35	1992	7	81/=	100	Bge Gutzwiller, K.B.	•
Pagases Gold (a)5	10	19 9 2	7	5	109	Boe Gutzwiller, K.B.	
The Limited Inc. 31	58	2000	15	63/4	100	SBET	5.750
World Bank (01	300	1995	10	t01/2	180	Nomera Secs.	10.500
EEC (c)‡	249	1388	3	91/4	96.723	Goldman Sachs	6.360
CARADIAN DOLLARS Bank of Tokyo ‡	75	19\$5	10	10%	101%	Bank of Tokyo lat.	10.694
NEW ZEALAND DOLLARS							
Malieu Back I	00	1900	3	161/4	18974	CSFB	10.138
Chrysler Fin. Corp. ‡	50	1990	5	17	100.4	Morgan Guaranty	15.075
AUSTRALIAN DOLLARS							
Australian Gas Light I	50	1992	7	t3	1603/2	Orion Royal Bank	t2.9t5
SBSA Fin. Corp. ‡	50	t028	3	13	100	Morgan Guaranty	t3.000
H. J. Heinz Co. 1	37.5	1990	5	121/8	1001/2	Orion Royal Bank	1t.986
West R Fig. †	50	1990		125%	100%	Orion Royal Bank	12.450
WestLB Fin. ‡ Terrorto-Dominion Ama, ‡	50	1980	5 3 7	1234	1063/4	Morgan Stanley	12.435
Dortsche Bank Fin. ‡	50	1992	7	123/6	1001/2	Doutsche Bank	12.265
MEPC (Australia) 1	50	1892	ŕ	t3%	100	Het Samuel	13.375
Dresdner Benk 1	75	1998	ś	123/8	100		
NZ Forest Products 1	50	1992	7	1374	100%	Oresdner Bank Hambros Beok	12.375 13. t 0 8
D-MARKS							-
Pirelli Fin. Samices §‡	128	1992	7	4	t00	BHF-Bank	4.000
SWISS FRANCS							
Tothika Tungaloy ** <u>5†</u>	60	1090	-	11/2	108	Credit Suisse	1.500
Tethika Tungaloy **5† M. Homura **5†	25	1390	-	3	108	Bank Julius Baer	3.800
Consolidated Press	208 max	1995	_	(01/4)		Soditic	•
Deski Kegeka Kogyo ** ¶	100	1990	_	(31/4)	100	Bge Paribas (Suisse)	-
Mitsubishi Petrochem.	70	1998	_	1314)	108	UBS	
Montadison Fig. **±	100	1991		51/2	100	SBC	5.500
Charles and	40	1230	Ξ	5-7/4	100	UBS	5.750
Shochiku † Hokkei Can * 5‡	10	1990	Ξ	1%	100	UBS	
Canadian Nat. Railway 1	170	2000	Ξ	53/6	2934	Credit Suisse	1.625 5.40 <u>0</u>
FCile							
BNP ±	75	1995	10	07/4	100	mm.	8.875
					108	BNP	
Sames Int. Fin. (ISC) ‡	40	1995	0	6	100	Samwa Int.	5.000
Chrysler Fin. Corp. ‡	75	1992	7	9 (100-	-1001/4}	Banque Peribes	
STERLING					455	4.0	
Piralii DK 5‡	40	2000	15	71/2	180	Baring Brothers	7,500
nd. Bank of Japan ‡	50	1395	16	10%	1983/4	S. G. Warburg	10.625
Credit Lyomais ‡	50	1994	81/2	102/4	t001/4	Goldman Sachs	t0.079
Royal Insurance ‡	00	1992	7	107/4	109	Baring Brothers	10.756
FRENCH FRANCS			-				
See. d'Electricite (b)‡	500	2000	15	103/6	100	CCF	10.875
LUXEMBOURG FRANCS							
Partial Finance **‡	300	1096	5	91/4	100	Bge Paribes Lux.	9.250
IRE			_				
<u> </u>	180bn	1992	7	121/2	93.55	Cariolo	14.004
YEN-	-	****					
Ford Motor Credit #1	25be	1995	10	0	too	Daiwa Europe	0.090
lsian Dor, Bank 🛨	25hn	2008	13.32	5.4	99.2	Mikko Secs.	0.485

NEW INTERNATIONAL BOND ISSUES

U.S. Quarterly Results

THES NUMBER Newspapers, forest products		TRANS WORLD CORP Notels, food service			WASHINGTON POST Newspapers, magazines			
Second quarter	1985	1984	Second quarter	1985	1984	Second quarter	1985	1084
Reveale	748.0m	705.9m	Revenue	529.Bm	504.2m	Herente	284.3m	256.1m
Net profits	70.6cm	58.9sz	Net protts	30.0m	29.3m	Net profits	34.1m	27.1m
Not per share	0.90	0.96	Not per shere	0.79	0,82	Not per share	2.61	1.94
Revisite	1.44ba	1.38bn	Revenue	1,01be	967.7m	Havemie	\$27.9m	475,6m
Not prolife	114.Ber	102.2m	Not protes	47m	49.2m	Net profits	59m	36.2m
Not per chere	1.63	1.49	Not per alure	1,19	1,32	Net per share	4,36	2.57

All of these Securities have been sold. This announcement appears as a matter of record only.

¥20,000,000,000

ITT Corporation

634% Bonds Due 1992

MORGAN STANLEY INTERNATIONAL

YAMAICHI INTERNATIONAL (EUROPE)

MITSUBISHI TRUST & BANKING CORPORATION •

SANWA INTERNATIONAL

BANK OF TOKYO INTERNATIONAL

CREDIT LYONNAIS

DAIWA EUROPE

DEUTSCHE BANK

IBJ INTERNATIONAL

MORGAN GUARANTY LTD

UNION BANK OF SWITZERLAND (SECURITIES)

NOMURA INTERNATIONAL S.G. WARBURG & CO. LTD.

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BANQUE PARIBAS CAPITAL MARKETS

DAI-ICHI KANGYO INTERNATIONAL

FUJI INTERNATIONAL FINANCE

KLEINWORT, BENSON

LTCB INTERNATIONAL

MITSUBISHI FINANCE INTERNATIONAL

THE NIKKO SECURITIES CO., (EUROPE) LTD.

NIPPON CREDIT INTERNATIONAL (HK) LTD.

ORION ROYAL BANK

SUMITOMO FINANCE INTERNATIONAL

YASUDA TRUST EUROPE
Limited, London

SUMITOMO TRUST INTERNATIONAL June 19, 1985

This announcement appears as a malter of record only.



THE SUMITOMO BANK, LIMITED

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2¾ per cent. Convertible Bonds 2000

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Daiwa Europe Limited

Bankers Trust International Limited Banque Paribas Capital Markets Citicorp Investment Bank Credit Suisse First Boston Limited Dresdner Bank Aktiengesellschaft Goldman Sachs International Corp. Kuwait International Investment Co. s.a.k. Meikn Securities Co., Ltd. Morgan Stanley International

The Nikko Securities Cn., (Europe) Ltd. Orion Royal Bank Limited Sumitomo Trust International Limited Union Bank of Switzerland (Securities) Limited Yamaichi International (Europe) Limited

Banque Gutzwiller, Kurz, Bungener (Overseas) Limited

Banque Générale du Luxembourg S.A.

Berliner Handels-und Frankfurter Bank

Bank of Montreal

Creditanstalt-Bankverein

Amro International Limited Australia and New Zealand Banking Group Limited Banque Arabe et Intarnationale d'Investissement (B.A.J.I.) Bank Mees & Hope NV Banque de la Société Financière Européenne Bayerische Vereinsbank Aktiengesellschaft Chase Manhattan Capital Markets Group CIBC Limited Credit Lyonnais

DG BANK Deutsche Genossenschaftsbank chaftliche Zentralbank AG Kidder, Peabody International Limited Kredietbank S.A. Luxembourgeoise Samuel Montagu & Co. Limited New Japan Securities Europe Limited Osakaya Imercational (Europe) Limited N.M. Rothschild & Sons Limited Shearson Lehman Brothers International The Tokyo Securities Co., Ltd. Vickers da Costa International Ltd.

Commerzbank AG Daj-Ichi Europe Limited Enskilda Securities Hill Samuel & Co. Limited Kleinwort, Benson Limited Maruman Securities Co., Ltd.

Morgan Grenfell and Co. Limited m Kangyo Kakumaru (Europe) Limited Pacific Securities Co., Lid. mon Brothers International Limited Societé Générale Toyo Securities Co., Ltd.

Den norske Creditbank First Interstate Capital Markets Ltd Kokusai Europe Limited Marusan Securities Co., Ltd. National Securities Co., Ltd. Okasan International (Europe) Limited Privatbanken A/S Sanyo International Limited Standard Chartered Merchant Bank Limited

Universal Securities Co., Ltd. Vickers da Costa International Ltd. Wako International (Europe) Ltd. Westdeutsche Landesbank Girozentrale Westpac Banking Corporation Dean Witter Capital Markets - International Wood Gundy Inc. Yamatane Securities (Europe) Ltd.

06.0 - 4.5 -53.5 5.8 2.7 13.1

62.1 1.6 3.7 14.1 65.37 5.4 4.4 12.6 03.5 2.4 4.6 4.6 13.08 31 6.1 5.9

1.75 3.8 1.721.8 u.56 2.8 5.0 9.4 n5.0 2.8 5.4 2.6 17.672 1.6 3.8 21.7 10.73 1.9 5.9 11.2

EQUITIES

Fraser poised to secure pivotal role in Burton bid

secure the pivotal role in Eurica Group's ficely halanced £550m takeover bid for Debenhams whicob reaches a cilmax this Friday. House of Fraser has been steadily buying shares in Debenhams, its High Street rival, ever since the Burtoo bid was launched and it said yesterday that further purphases of Friday. that further purchases on Friday had taken its total stake to 14.56 per cent. It would not commect on its future intentions but there was widespread speculation !ast night that it would be huying uhstantially again this week.

Fraser, which itself was acquired earlier this year by the Egyptian Al-Fayed family, has never spelled out its strategy clearly, but it is generally believed to want to block Eurton

never spelled out its stratery clearly, but it is generally believed to want to block Burton or exert influence over the new management if the hid proves successful.

Speculation about its plan inteosified yesterday when Fraser confirmed that its chairman, Professor Roland Smith, had held talks on Friday with the Office of Fair Trading.

The company would only say that there had been an 'interesting exchange of views' hut it was widely thought that Professor Smith had been assessing the OFT's likely artitude to him increasing Fraser's stake in Single Alexander of the proposed and the Burton offer measures the degree the market suspects that the bid might not succeed.

House of Fraser, the departmental stores group, seems the level at which the OFT poised to intensify its efforts to becomes concerned about a share-followed field of the control of the c holder eresting "material influ-ence" on management.

Despite weekend speculation that Professor Smith might have discussed with the OFT the possibility of a full Fraser bid for Debenbams, City analysis last night felt that such a move remains most unlikely.

Burton bought 1.25m Debenhams shares in the market on Friday, lifting its stake to just over 10 per cent. Complicated takeover rules mean it cannot now increase its holdings.

Within the Burton camp there is increasing annoyance. Over

is increasing annoyance over Frasers' share buying and if this goes over 15 per cent, Burton financial adviser, S. G. Warburg.

Italian International Bank Plc

U.S.\$60,000,000

FLOATING RATE NOTES DUE 1991

In accordance with the provisions of the Notes

notice is hereby given that for the six month

Interest Period from 29th July 1985 to

29th January 1985 the Notes will carry an

Interest Rate of 811:64b per annum and the Coupon Amount per US \$10,000 will be US \$444-03.

Bank of Tokyo (Curacao) Holding N.V.

US \$50,000,000 GUARANTEED FLOATING RATE NOTES DUE 1967

Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by The Bank of Tokyo, Ltd. I Katustiki Kasha Tokyo Gustol In accordance with the pravisions of the Agency Agreement between Bank of Tokyo (Curaçoo) Holding N.V., The Bank of Tokyo Ltd., and Citibank, N.A., dated July 10, 1980, natice is hereby given that the Rate of Interest has been

ment Dala, January 29, 1986 against Caupan No. 11 will be USS220.42.

THE PARTY OF THE PROPERTY OF THE PARTY OF TH

By: Ciribank, N.A. (CSSI Dept.), Agent Bank. . CITIBANCE

CAMBRIAN & GENERAL SECURITIES p.l.c.

US\$100,000,000

Secured Floating Rate Nates Due 1992

Initial Tranche of US\$50,000,000

Notice is hereby given that the Rate of Interest has been fixed

nt 91 16% and that the interest payable an the relevant Interest Pay-

ment Dale January 29, 1986 against Coupan No. 2 in respect of

US\$10,000 nominal of the Notes will be US\$495.14.

By: Citibank, N.A. (CSSI Dept.), Agent Bank

July 29, 1985, London

Tonks waits on Panel decision

building products group, are likely to be suspended this morniog while the Takeover Panel takes an unusual decision on whether the bid by Newman Tonks, which closed oo Friday,

was successful.

At the ceotre of the dispute is Save & Prosper, which unknowingly both gave acceptances firm its 250,000 shares and sold 250,000 shares to Tonks broker. The effect of S & Ps dealing was to take the total number of acceptances from acceptances.

ELIZA TINSLEY GROUPS pre-

tax profits for the year to March 31 1985 rose from £546,000 to

31 1985 rose from £546,000 to 1754,000 on turnover up from 17.36m to £8.39m. A final divi-dend of 1.8875p will be paid for a total of 2.8875p net. Stated earnings per 5p share of this USM company improved from 4.93p to 6.67p.

AFRICAN LAKES Corporation.

which operates lo geoeral trading service iodustries,

trading service iodustries, mining and agriculture, returned lower taxable profits of £383,208, against £452,438, for the six months to end-Jaouary 1985. Turnover was up from £6.2m to £6.58m, Earnlogs improved io the UK and Malawi, but losses were iocurred in Ethiopia and

U.S. \$125,000,000

Midland International

Financial Services B.V.

Guaranteed Floating

Rate Notes 1993 Guaranteed on a subordinated basis as to payment of principal and interest by

Midland Bank pic

For the six months from 29th July, 1985 to 29th January, 1986

the Notes will carry an interest rate

of 6" lie" per annum.

The interest payable on the relevant

1986 against Coupon No. 15 will be U.S. \$44-40 per U.S. \$1,000 Note.

nterest payment date, 29th January,

Agent Bank: Georgity Trust Comp of New York

£20.00+VAT

£35.00+VAT

UK; to exploit the U.S. market; the dividend paid last year.

COMPANY NEWS IN BRIEF

maintained the interind dividend at 0.836p for the six months to the end of March 1585. Turnover rose to £6.57m (£8.13m1, but trading profit fell from £120,000 of June 1985 compared with 201.4p a Year earlier.

Zimbaowe.

Queen's Moat in £10.5m hotel deal

Oneen's Most Houses, the fastgrowing hotels group, is buying by the freehold of Sindelesbam two botels and building a further two in deals worth nearly spend a further film to create fill.

By Lucy Kellaway

SHARES IN R. Cartwright, the of three and four star hotels run building products group, are by the group to 64.

It has Exhanged Coddaeds to buy the freehold of Sindelesbam will. Reading, for \$1.5m and will spend a further film to create a hotel to be named the Reading Mont House.

Conditional contracts have by the group to 64.
Queen's Mozt is paying \$4.65m

lo cash and £300,000 in shares for the freehold of the four-star Holiday Inn at Bucksburn, four miles from Aberdeeo city centre, and for the share capital of South Riding Hotels, owners of the Ardsley House Hotel, Barnsley.

also been exchanged to buy the

freehold of Warmsworth Hall, Doocaster. Queen's Moat has signed contracts with Turrett Property Investments to build an botel and conference centre on the site for an overall cost, before fitting out, of £2.5m.

RTD £0.69m cash call

ELBIEF, manufacturer of hand-bag frames, leathergoods accessories and picture frames,

saw pre-tax profits rise to £521,000 (£480,000) in the year to the end of April 1985 on turnover up to £3.81m (£3.56m). A final payment of 1.24p (1.15p) is proposed making a final payment of 1.24p (1.15p) is

proposed, making the total 1.72p (1.60p).

201.4p a year earlier. Available reveoue for the six months

totalled £113,750 against £85,047.

HOME BREWERY has an

MOME BREWERY has ab-rounced lower pre-tax profits of £2.08m against £2.6m for the half year to eod-March 1985, oo turn-over ahead from £24.12m to £27.12m. The interim divideed is beld at 4p net. Stated earnings per share are down from 21p to 18.4p.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchangs. Such meetings are usually held for the purpose of considering dividends. Official indications are not evallable as to whether the dividends are interims or finels and the subdivisions shown below are based meinly on last year's timetable. TORAY Interime: Bullough, Greggs, Temple Bar investment Tust, Finals: Artington Motor, Andre Da Erett, Equipu, Equity Finance Trust, Ewert New Northern, Merrydown Wine, Norton Opex, Target Managed Currency Fund, F. H. Tombins.

FUTURE DATES

Interimes—

Owen and Rebinson Aug 1
Phoenix Timber Aug 2
Warehouse Group Aug 5
1 Amended.

LADBROKE INDEX

was to take the total number of acceptances from about 4S per cent to 52 per cent.

The panel's decision is eagerly awaited in the City, as it will have important implications for contested takeover bids in the future.

Mr David Cardale, a director of County Bank, which is defending Cartwright, said yesterday. "If the Takeover Panel lets this one go, it could be the thin end of a large wedge. 1 think it would be a travesty of justice to let an offer go unconditional when less than half the shareholders have agreed to it."

Meanwhile, Hill Samuel, who are acting oo hehalf of Newman Tonks, have taken legal advice that both the sale of shares and the acceptance given by S & P are binding.

The first fi

F.T. Share Information No respite in Guinness/Bell battle

This weekend both Arthur Bell and Gainness seot out circulars to shareholders respectively urging them to reject and to accept Guinness' offer, which has now been extended to August 6.

Guinness claims that Bell's has failed on three scores: to stop the decline of its brand in the UK; to exploit the US, market:

The following securities have

The following securities have been added to the Share Information Service:

BSN (Section: Foods, Groceries). Caparo Inds Spc Conv Cum Red Pref (Industrials). London and Edinburgh Trust 6.5pc Coov Cum Red Pref (Property). Sherwood Computer Services (Electricals). Woolworth Holdings 8ipc Conv Uns Loan Stock 2000 (Drapery and Stores).

8 Lovac Lang London EC3R BDT

Pentland

a share.

The changes mean that Pentland is now selling 739,851 of its existing shares (as against 554,858 previously announced), which will raise approximately \$12.57m in cash. Pentland's stake in Reehok will fall from 54.4 percent the around 40.7 percent.

At \$17 a share, Reehok has a market capitalisation of approximately \$271m, with Pentlad's stake worth ahout \$110m.

Peotland said the offer had been increased because of the heavy demand for the shares, and this had provided an opportunity to increase Reehok's capital resources.

The offering Is raising about \$45m for Reehok and some \$10m for other existing shareholders.

resources.

Case — On July 19 executive director D. J. Aylott sold 50,000 ordinary at 202p.

Laporte Industries (Holdings)

lifts size of share flotation

Pentiand Industries, which is Pentiand Industries, which is finating off Reehok, its successful U.S. aithletics shoe subsidiary of the American over-the-counter market, has substantially increased the size of the offering, from 3.45m shares to 4m shares underwritten at a price of \$17 a shares. a share.

Share Stakes Changes in company share stakes announced over the past stakes announced over the past week include:
Tops Estates—Director Graham Rowlands has purchased a total of 40,000 ordinary increasing his holding to 50,000 shares.
Jaliana's Holdings—On July 2, finance director N. Irens sold 50,000 ordinary and now bolds 75,005

Laporte Industries (Holdings)

—Director K. J. Minto has 5old
20,000 ordinary at 297p.

Robert Horne Groop — On
July 17 K. E. Horne, a director,
purchased 40,000 ordinary.

Unigroup — Director I. Goodman has purchased a further
50,000 ordinary.

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Over-the-Counter Market

7.3 9.8 8.5 7.5 30.1 20.9 7.6 8.7 3.9 3.7 6.4 10.1 55 133 114 033 119 3.3 119 3.3 127 135 15.0 8.3 15.0 8.3 15.0 15.7 15.0 16.0 15.0 16.0 15.0 16.0 15.0 16.0 17.4 8.4 17.5 7.1 17.4 8.4

US \$150,000,000 Guaranteed Floating Rate Nates due 2004

Prices and details of services now evailable on Prestat, page 48146

Sanwa International Finance Limited

Guaranteed as to payment of Principal and Interest by The Sanwa Bank, Limited

Notice is hereby given that the Rate of Interest has been fixed at 8%e% and that the interest payable on the relevant Interest Payment Oate January 29, 1986 against Coupon No. 3 in respect of US\$10,000 nominal of the Notes will be US\$437.64

July 29, 1985, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANCO

c.7,000 sq.ft.

c.3,400 sq.ft.

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Built in 1774 by Robert and James Adam, this superb building has been fully restored to its original splendour: all the ground and first floor rooms feature superb ceilings and wall decorations, a unique wall frieze running from the first floor up to the second. An imaginative, new rear extension provides three floors of additional office space, with good natural light.

Long Leasehold Interest for Sale

Office area: Residential area:

For further information, please contact Tim Norris-Innes. Chestertons

54 Brook Street, London W1Y 1YB Telephone: 01-499 0404 Telex: 8812560

FINANCIAL TIMES STOCK INDICES

	ae	July 1	July 24	July 23	July 23	July 19	High	Low	1 Since Co High	mpliation Low
Government Secs.	83.46	B3.15	83,26	63,29	62.96	B3,08	83,56	78,02	127,4	40,0
Fixed interest	88,50	88 30	88,26	88,26	88.14	88,15	58,50	B8.17	150,4	00.0
Ordinary	924.1	ATT'0	926.0	921.1	925.5	635,4	1024.5	1 911.0	1034.5	40,0
Gold Mines	332.6	S50.2	S 59,5	586.7	365,2	404,9	636,9	580.2	754.7	45,4
FT-Act All Share	697,13	591,65	596,95	595,12	699,12	eo3.95	644,21	581.88	644,91	61.9e
FT-SE100	1239.7	1221.7	1930,2	. 1285.1	1241.1	1252.5	1364,4	1206.1	1342.4	985,2

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PENDING DIVIDENDS

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HouseJuly 31	Final 6.25	lasue since made. 1 Forecast.	

Company Notices

SOCIETE GENERALE \$ US 50.000.000.-FLOATING RATE NOTE DUE 1991

For the six months, July 18, 1985 to October 17, 1985 the rate of interest has been fixed at 8 3/16 % P.A.

The interest due on October 18, 1985 against coupon number 25 will be \$ US 20,92 and has been computed on the actual number of days elapsed (92) divided by 360.

THE PRINCIPAL PAYING AGENT SOCIETE GENERALE ALSACIENNE DE BANQUE LUXEMBOURG BRANCH

Art Galleries

GNEW GALLERY, 43, Old Bond St., WY 01-629 9176, YOUNG ARTISTS AT AGNEW. Until 28 August. Mon.-Fri 9.30-530, Thuis, until 6.30.

Clubs 1

Wells Fargo & Company

£60,000,000 Floating Rate

Subordinated Notes due January 1994 In accordance with the in accordance with the victor is hereby given that for the latterest period 25th July, 1985 to 28th October, 1985

the Notes will carry an Interest Rate of 121 per annum. Interest payable on the relevant interest payment date 28th October, 1985 will amount to £155-33 per £5,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York London

Wells Fargo

International Financing Corporation N.V. U.S. \$50,000,000 Guaranteed Floating Rate Subordinated Notes due 1996 In accordance with the provisions of the Notes, notice is hereby given that for the Interest Sub-period 29th July, 1985 to 29th August, 1985 the Notes will carry an Interest Rate of \$1.5% per annum. The Interest accrued for the above period and payable on 30th October, 1985 will be US\$71-01.

Agent Bank: Morgan Guaranty Trust Company of New York

01-236 9502 Financial Information......and much more now available by return *NEW YORK STOCK EXCHANGE *AMERICAN STOCK EXCHANGE OVER THE COUNTER MARKET Annual Reports, Form 10K's or Quarterly Reports as filed with the US Securities and Exchange Commission (SEC) - Select which report you require (e.g. 10K), - choose either paper copies, or the more economic microfiche and place your order via the direct line to: KATE DAVIDSON Tel: 01-236 6502 or Telex: 8811506 Charges below include postage within the UK: MICROFICHE (per fiche) £10.00+VAT

CITIBANCO

U.S. Corporate Information

PAPER Annual Report 10 K — Comprehensive operating and financial document filed annually with the SEC, as required by law Other documents

DISCOUNTS WILL BE GIVEN FOR ORDERS OF 25 DOCUMENTS AND OVER

PAYMENT - An invoice will be included with your report(s). N.B Form 10K's and Annual Reports are despatched by return, other 5EC documents can be provided on request, subject to availability.

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INTERNATIONAL APPOINTMENTS

Keppel chief takes lead role at Straits Steamship

BY CHRIS SHERWELL IN SINGAPORE

MR CHUA CHOR TECK, group managing director of the troubled state-controlled cerporation Keppel Shipyard, is to become chief executive of Straits Steamship (Steamers), the publicly-queted subsidiary which Keppel took over in 1983.

Mr Chua, one of the main architects of the controversial S\$400m (US\$182m) deal, succeeds Mr Richard St J. Stevens on September 1 Mr Stevens has beld the jeb since May 1981 and is leaving the Straits Group by minual agreement.

The mova is part of a cerporation Keppel generated the higgest losses for the government—S\$118m—in the 1984 fiscal titing responsibilities. At the same time, Mr Chua, who is 45, grow up former Cabinet Minister, is promoted to managing director of Steamers.

Although the departure of Mr Stevens has long been on the cards, Mr Chua's appointment has complained loudly over the price paid for Steamers, the large horrowings invelved and the heavy losses shouldered: of Singapore's 57 state sector corporations, Keppel generated the higgest losses for the government—S\$118m—in the 1984 fiscal titles. At the same time, Mr Chua, who is 45, grow up former Cabinet Minister, is promoted to managing director of Steamers.

Although the controversial streams and the heavy losses shouldered: of Singapore's 57 state sector corporations, Keppel generated the higgest losses for the government—S\$118m—in the 1984 fiscal titles. At the same time, Mr Chua, who is 45, grow up former Cabinet Minister, is promoted to managing director of Steamers.

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New economist

MARINE MIDLAND BANK, the

focus on five areas: financial markets, international, inter-

industrial and regien econemics,

Manny Hanny

One, which will be responsible fer large corporate and multi-national accounts in the U.S.

which will be responsible for various large corporate accounts and middle market business in the New York area.

which owns 49.9 per cent of the

outstanding Mission Stock, reports Reuter from Cincinnati.

Mr J. D. Booth as managing director of National Australia

Bank, Mr Clark is succeeded as deputy chief executive by Mr W. H. Hodgson, Mr Booth has

National Australia

Mission chairman

2613

Changes at

at Marine

By Our Financial Staff

Midland

Steamers.

Although the departure of Mr
Stevens bas long been on the cards, Mr Chua's appointment has surprised some. The gevern-

Changes at Arco take in Ralph Cox retirement

6Y OUR FINANCIAL STAFF

chief operating arm of Marine Midland Banks of New York, has named Dr Albert E. DePrince Jr, chief ecenomist. Dr DePrince, who was Marine's domestic economist, is to head the bank's economics group which has been reorganised to

comes along with other chan-ges in senier management. The changes follow the selection last month of Mr Lodwrick M. Cook to succeed Mr William F. Kieschnick, who is te retire en October 15 as president and chief executive officer.

Mr Robert E. Wycoff is to assume Mr Cox's responsibility

for Arco's resource operations. Mr Wycoff's duties as head ef MANUFACTURERS Hanover Arco's products operations will Corporation, the New York bank, has announced senior management appointments in Arco Petroleum Products Commanagement appointments in its corporate banking sector. In pany. Mr George H. Babikian, 57, will succeed Mr Morrison as president of Arco Petroleum a move towards decentralised management, the sector's North American division has been reorganised inte two units.

Mr Herbert F, Aspbury,
executive vice president, will
bead North American Division-

Products.

Mr Cox is to remain with the company until early next year. After that, be will "devota himself te personal affairs," the company said, while intending to "remain active in the petro-

leum industry."
Arco has been undergoing reand Canada.

Arco has been unnergous structuring, under which about structuring, under which about 6,000 of the company's 39,400 of the company's 39,4 employees have accepted early-retirement packages. Arco re-cently said it would dismiss 1,900 more employees-

MISSION CHAIFMAN
MISSION INSURANCE Group
has elected Mr Carl H. Linder
chairman of the board, succeeding Mr Edward A. Smith
who declined to run for reelection Mr Linder is chairman
and chief executive officer of
American Financial Corporation
which owns 40 9 not east of the COMMUNICATIONS Satellite Corporation, the U.S. astellite systems and communications group, has announced that Mr Irving Goldstein will succeed Dr Joseph Charyk as chairman and rhief executiva whee Dr president Neaves.

September.

Mr Goldstein will be succeeded as president by Mr Marcel Joseph, who will also assume the eewly-reated title of chief

ATLANTIC RICHFIELD and Decker, tha U.S. power tools (Arco), the U.S. oil company, has announced that Mr Ralph Cox is to retire, report AP-DJ from Los Angeles.

The retirement of Mr Cox 53, executive since 1983, is te become chairman and chief executive since 1983, is the become chairman and chief executive. Mr Archibald was executive. Mr Archibald was previously president ef the con-sumer durables group at Beatrice Companies.

> TRIANGLE INDUSTRIES, the largest U.S. manufacturer ef currency changers, juke boxes and vending machines, which recently took over National Can Corporation, the container con-cern, has named three National Can directors to its nine-member

The new directors are: Mr Frank Frank W. Considine, tha National Can chairman, Mr John D. Gray and Mr John L. Hanigan. Triangle acquired National Can for over \$400m.

MR HUGO VAJK has heen named President of Garrett Automotive Products Companies, Torrance/California, a division of Garrett Corporation, of Los Angeles, and part of Signal Companies.

ENSERCH CORPORATION, the diversified eoergy belding company, bas announced that Lonestar Gas Company, its subsidiary, appointed Mr Carl L. Neaves, former company president, to the new position of chairman. The company bas appointed Mr David W. Biegler president, in succession to Mr Neaves.

MR JOHN E. BERNDT has been manuel president and Chief executiva of AT and T International,
AT and T's global marketing
and sales company. Mr Berndt
succeeds Mr Robert E. Sageman,
has been elected president and
chief operating officer of Black with AT and T,

Big changes at Credit **Agricole**

By David Marsh in Paris

CREDIT AGRICOLE, the second largest French hank, currently ranked ninth in the world, has announced a wide ranging series of management changes which brings into tep posts several officials pre-vieusly closely connected with the Socialist Government.

The reorganisation fellows the taking over earlier this year as Credit Agricole director-general ef M Jean-Paul Huchon, fermerly e senior official at the Agricul-ture Ministry ture Ministry.

The wide-ranging changes contrast with the relatively moderate alterations made in the management structure of mest other top French banks when the Socialist Govern-ment came te power in 1982. Credit Agricole, a co-operative grouping built up to serve the farming community, has been farming community, has been increasingly competing with the ether French banks in financial and industrial business. Although it is not nationalised like the other big French banks, the organisation's central gronping, the Caisse Nationale de Credit Agricole, is under the control of the Finance and Agriculture Ministries.

M Gilles Guitten, e forme member of the ministerial team of M Pierre Beregovey, the Finance Minister, who jeined the bank a few months ago, has been appointed assistant director general in charge ef co-ordinating the bank's international business and its loans activities.

M Yves Lyee-Caen, e former efficial at the Prime Minister's office, is taking ever as cen-tral directer in charge ef credit, while M Jean-Pierre Beysson, formerly in charge of the bank's agriculture and residential section, has been appointed central director for financial analysis and man-

M Francois Jenven, a fermer tep Fluance Ministry official, is taking over as central director looking after international affairs. He replaces M Serge Rebert, who has left to become assistant chairman of the Mastercard, the international payments systems group.

M Henri Cukierman, cur-rently head of the financial markets department, will take markets department, with take up the post of central director for resources. M Jacques Lenormand has been named head of a new department for communications and public affairs.

CHROMALLOY AMERICAN Corporation, a diversified con-cern with interests in metal fabrication, clothing, transport and petrol services, has elected Mr Norman E. Alexander to the post of president. Mr Alexander, whe continues as chairman and chief executive, takes over from Mr William E. Stevens.

WORLD MOTOR CONFERENCE

Frankfurt—September 12& 13 1985

Globalisation will be the principal theme and will be dehated by M Bernard Hanon the fermer Chairman of Reesult, Dr Eberbard von Koerber of BMW, Mr Sten Langenlus, President, Volvo Truck Cerporation, Dr Sergie Pininfarina, Mr Roger Vincent, Bankers Trust Ce and Ms Maryann Keller.

Vincent, Bankers Trust Ce and Ms Maryann Keller.

The aftermarket will be assessed by Mr Archie Long of Geeeral Metors and Mr Jehn Neill of Unipart. The President ef Porsche, Mr Peter Schutz and the Managing Director of Cemau, Mr Paole Cantarella will look at the new developments in process and project technology, Mr Paul Anderson and Mr Donald Kress of Booz Allen & Hamilton will examine future pattens of vehicle marketing and distribution and Mr Joseph Schulte of J Walter Thompson, USA will ask whether the consumer is becoming glebal or remains national.

ELECTRONIC FINANCIAL SERVICES

LONDON—October 21 & 22 1985

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F.T. CROSSWORD PUZZLE No. 5,781 Financial Times Conferences

8 Men in steel worked in five

5 Is the Queen in my distress

7 Confusing passage in time bewildered (6)

over the toss of a coin (7)

20 By the long arm of necessity

23 Repeat in French or in church (6)

24 Second-rate farm as a side

line (6)
25 The fall of an exhibitor (6)

The solution to last Saturday's

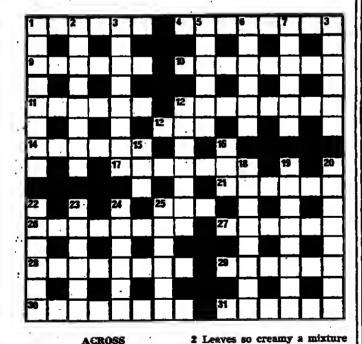
prize puzzle will be published with names of winners next

pictures (6)

15 A desire for money (3)

6 Gama of dissension (6)

and water (8)



1 How to march on foot (6) 4 Eastern sailor an American and me return from travel

9 Watch e sort ef cricket with-out a century (6) 10 Sounds the same as one related insect (8)

11 Cavorted but mope about in a way (6)
12 Moslem religion centres around the century before 12 Stack a number with him

13 Start to throw things (3) 14 Sue and try changing terms
16 A New Testament driver for instance (8) 17 Apportion for example men

in the street (7) 21 Odd in odd let, odd gait (8) 25 Fixed games (3)

26 Over support in my constitu-

27 Engineers willingly stand-in down

29 Unusual ride held to copy juggler (8) 36 Hair raising occupation (8)

31 Get angry going on a hit (6)

DOWN 1 Curiosity in examination about Religious Education

The FT 1985 Werld Metor conference is timed to ceincide with the Frankfurt Motor Show. Mr Robert Lutz of Ferd and Mr Rudolph Stahl of Robert Bosch will take the chair. Mr Umberto Agnelli, the Chairman of Fiat Aute and Dr Carl Hahn, Chairman of Velkswagen will be keynete speakers.

This high-level meeting on Electronic Financial Services is timed to coincide with the major Banking Equipment and Technology exhibition at Loedon's Barbican Ceetre. Subjects to be addressed include:

EFT/POS-A Banking, Retailing and Consumer

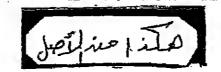
8 Unorthodox set consumed land (6) ATM's-National and International Networks Home Banking

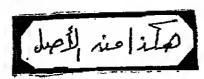
16 Light suited participant in a sort ef rodeo art (8) Some of the speakers taking part include: Mr F. G. Reeve, Mr Rebert B. Willumstad, Mr Bessel Kek, Mr David Robinson, Mr Robert P. Barone and Mr Eduard Berlin. 19 Added about a hundred in it when in need of a double

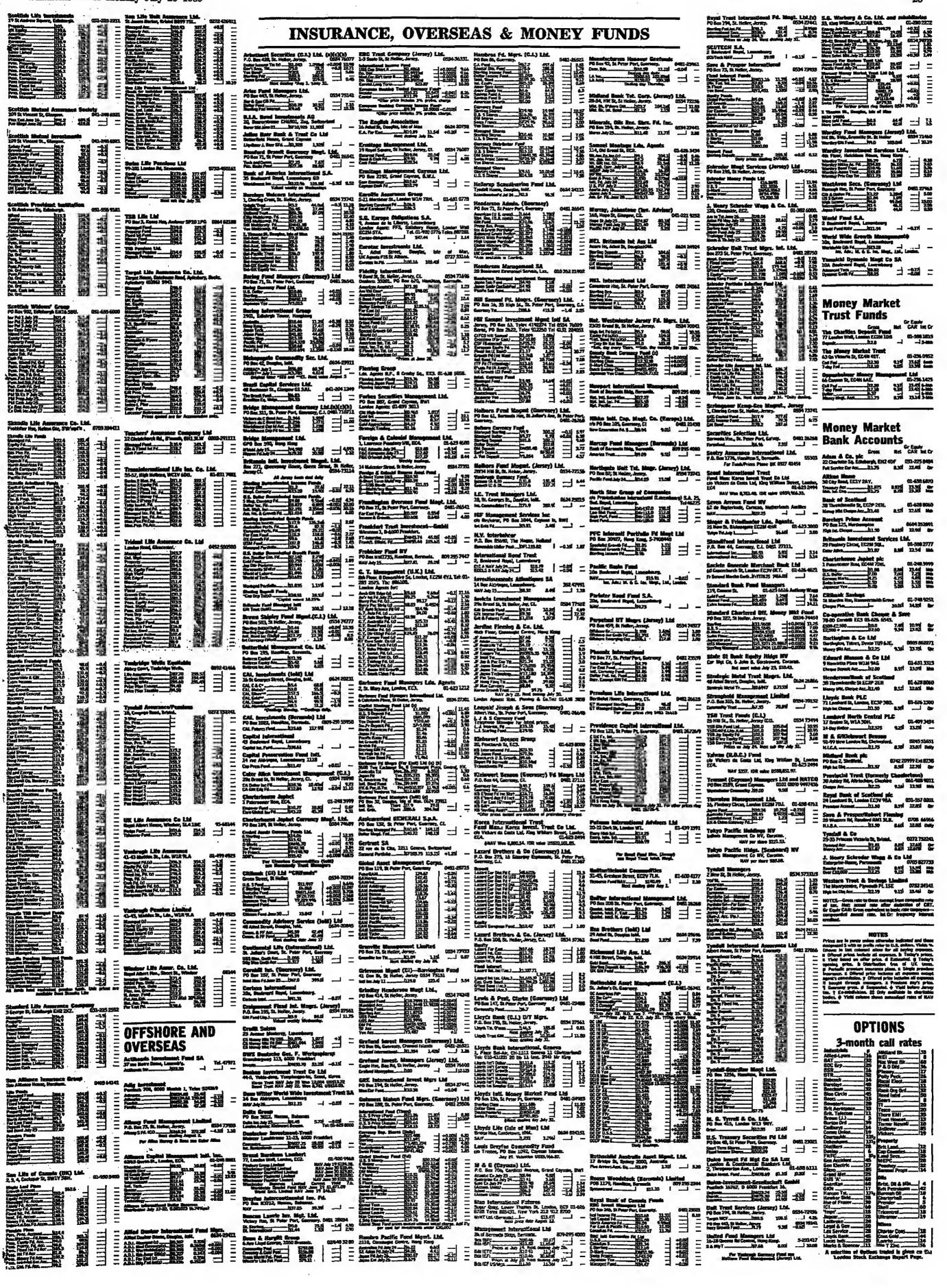
Tel: 01-621 1355 (24-hour answering service)

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Four level basement for Library

A complex £5.05m cootract for A complex £5.05m cootract for basemeot works at the new British Library site, NW1, bas been awarded to JOHN MOW-LEM AND CO. The work comprises construction of concrete basement slabs to four tevels below ground, using the top-down method. Some 125,000 cu metres of London clay will be excavated floor by floor, working through access holes left in the concrete slabs Shuttering will generally be supported on dwarf formwork, the scheme being designed to supported of dwarf formwork, the scheme being designed to allow for any heave to the clay. All construction materials including 20,500 cu metres of pumped concrete and 3,825 tonnes of reinforcement will be allowed to the concrete and 2,825 tonnes of reinforcement will be allowed.

distributed to lower levels through access boles. Other operations include breaking out temporary columns and the removal of Armoo casings and gravel fill which surround steel columns installed by Mowlem under a previous £500,000 contract. These columns will be grit blasted, cleaned and cased in concrete. The contract is being carried out for the Property Services Ageocy of the Department of the Environment, uoder Laiog Management Contracting. Work starts this month for completion to December 1987.

SIR ROBERT MCALPINE MAN-AGEMENT CONTRACTORS bas been awarded a £2.5m contract by The Royal Society of Medicine for extensive refurbishment and refitting of the old beadquarters building in Wimpole Street, which will be linked to the Society's new premises on the adjacent site. Work includes demolition of two lifts and demolition of two lifts and surrouoding areas. These will be rebuilt to provide additional toilet facilities on three floors. Extensive demolition will be carried ont within the ground, third and fourth floors with limited demolition of partition walls on the first and second floors. The two meazuring floors. wans on the the and second floors. The two mezzanine floors will be extended. The ground floor will be refurbished to provide conference facilities including translation booths. The including franslation bootins. The contract includes installation of a passenger lift, two document boots, central beating and partial air conditioning. Work has begun and is due for completion in January 1986.

BUILDING CONTRACTS

Sun Life goes West

John Laing Construction has won an £18.4m contract to build a new UK headquarters for the Sun Life Assurance Company of Canada, one of the world's largest life insurance organisations, writes Joan Gray, construction correspondent.

The new offices will be built in Basingstoke, on the Eastrop

Roundabout site near the town centre. They are designed to house 500 bead office staff and to provide

what Sun Lifo vice president Mr Maurice Bates describes as a "highly prestigious building in match the position that the company bolds."

The development will include an L-shaped seven-sterey block connected by glass-clad link bridges to a rectangular five-storey office building around an enclosed atrium.

The glazed atrium will have marble walls and floors and will be landscaped. The exterior walls will be clad in mirror glass, and the whole site will be landscaped to include e small amphitheatre. The structural frame of the building is in situ reinforced concrete on plied foundations.

The whole development is scheduled for completion in the

£3.6m Wigan ring road

Norwest Holst Civil Engineering has been awarded a £3.6m contract to build the second stage of Wigan Ring Road (Eastern Section). The cootract was awarded by Greater Manchester Connty Council, for construction of about ½-mile of 10 metres slogle carriageway road, and about ½-mile of dual two-lane carriageway road io flexible coostruction. The contract includes traffic signal controlled junctions, associated bridgeworks, earthworks, draioage, street lighting and other ancillary works lociuding major service diversioos. The work is due for comoletion in June 1987, Scholes Bridge, which carries Miligate over the River Douglas will be redecked in phases with 11 metre span precast, prestressed beams; Powell Street River Bridge will be demolished and replaced by a surroundings.

£5m for Balfour Beatty

ING has received a £326,000 contract from Macdonalds Hamburgers for redurbishing a building in Wilmslow, Cheshire, and from the same client a £232,000 order for fitting-out a restaurant at Waliasey on

Merseyside.

Building construction contracts have been placed by Josiah Wedgwood for a £928,000 extention to its works at Longton, Stoke, and a £197,000 contract for an extention to the R and D department of Baxi Heating.

Kent County Council bas Rent County Council bas placed a £3.11m contract with Balfour Beatty Construction for reconstruction work on the Swanscombe to Pepperhill section of the A2 trunk road for com-pletion in 16 weeks.

Whitley Moran and Co bas received a £418,000 cootract from the Merseyside Development

Corporation for further under-pinning and repair work to river and dock walls in the Albert and End, SW6, for Bede Securities Canning Docks in Liverpoot at a value of £420,000, for com-Rockfill, pressure pointing, drill-pletioo in May 1986.

BALFOUR BEATTY BUILD ing and stitching, grouting and ING has received a £326,000 contract from Macdonalds Hamburgers for refurbishing a member of the BICC Group.

A £1.9m contract to renovate parts of a 1930s art-deco building oo the A40 road in Perivale, Middlesex, bas been awarded to middlesex, bas been awarded to TAYLOR WOODROW CON-STRUCTION by Hoover. The contract calls for the design and carrying out of renovations to three sections of the building, which is Hoover's UK bead which is Hoover's UK bead-quarters. This will involve con-verting a storage area into offices, extending offices and providing a computer suite, iocluding beating and ventila-tion. Work is scheduled for com-pletion in December.

R. DURTNELL AND SONS, Westerham, bas been awarded the contract for the construction of an office development at North

FINANCIAL DIARY FOR THE WEEK

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or The sub-divisions shown below are based mainly oo last year's timetable.

COMPANY MEETINGS COMPANY JULY 28
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Christoburth Road, Ringwood, 12 00
lydry and Sime, Sheritan Hotel, Festival
Square, Edinburgh, 12-15
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Haillax, 2-30
Midland Marts, Banbury, Stockyard, Senbury, Oago, 12-09
Ugreros, Spencers Wood, Reading, BerkShire, 12-00
Reenid Wase Park Hotel, Knightsbridga,
SW, Lindless, Great Esstarn Hotel Liveropol Street, 8C, 12-00
Witterost, 51, Water Lane, Waintslow,
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BOARO MEETINGS—
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Spotlight on who pays when a U.S. insurer collapses

BY WILLIAM HALL IN NEW YORK

of opinion in how the invert-ment community views Frank B. Hall, the U.S. insurance broker, and how some peoplo in the insurance industry view the company's recent behaviour.
Hall, which is based in New York, announced two weeks York, announced two weeks ago that it would not challenge an officiel order to liquidate Union Indemnity, a small New York subsidiary which specialised in insuring construction contracts. Thus Hall focussed attention again on the subject of who have the bill whon a of who pays the bill whon a U.S. insurance company col-

The New York State Insurance Department says that, at the end of 1984, Union Indemnity was insolvent by \$138.5m (198.9m). Frank B. Hall says that the figure is far less and anyway the total amount is academic because its exposure is limited to its \$14.5m investment in the unit.

Many Union Indemnity policy-

holders and several State insurholders and several State insurance commissioners are unhappy, not surprisingly, that
Hall would even think of walking away from Union.

The concern in the insurance
industry about the Union
Indemnity effair bas not
appeared to affect Hall's sbare
price. In spite of its wellpublicised financial problems—
Hall was forced to cut its dividend in late 1983—the comdend in late 1983-the com-

pany's shares have been hitting highs in recent weeks
With the recent sbarp improvement in prices in the insurance industry, which generates higher commissions for Hall's core brokerage opera-tions, investors are clearly betting that, after four years nf sliding profits, Hall's carnings are poised for a strong recovery over the next few years. Also, the decision by Mr Saul Steinberg recovery and the strong recovery the next few years. berg, the corporate predator, to take a 20 per cent stake in the company has provoked speculation that it could be a

takeover target. The strength of the Hall share price has surprised some analysts given the possible scale of Union Indemnity's losses in relation to Hall's balance sheet, which at the end of last year showed shareholders' funds of \$123.3m, goodwill of \$77.3m and long-term debt of \$154.6m. Although the balance sheet has been strengthened since then by the debt and equity issues of the last few months, there is considerable doubt as to whether Hall would be able

THERE seems to be a difference to shoulder Union Indemnity's full losses, if they are as large as the New York Insurance Department is suggesting.

Hall's position is that its potential liability is limited to its \$14.5m investment in the company. This is supported by

several lawyers.

Not everyone believes that
Frank B. Hall will be eble to Frank B. Hall will be escape from the Union Indem-nity affair so easily. "If they do find some way to walk away, and I am not sure they will be and 1 am not sure they will de found free of any further liabi-lities, their reputation will suffer," says Mr Tom Rosen-crents, the head of research at Conning & Co, a broker which specialises in insurance shares and is based in Hartford,

Connecticut. As part of an agreement to repay most of the group's bank borrowings this summer, Hall agreed not to make any further investments in Union Indemnity or to Issue any guarantees on behalf of Union Indomnity which would require performance by the compeny before the loans had been

repaid.
The New York State Insurance Department, whose case load of troubled insurance companies is increasing, refuses to comment on whether it believes Hall would be liable for more than its \$14.5m investment in Union Indemnity, if the com-psny's losses were found to be

substantially greater. The regulators have various options, including that of suing the directors of the falled company and its parent, which is understood to have placed insurance for its customers with the subsidiary. As a broker based in New York, Frank B. Hall is dependent on the New York insurance commissioner for the annual renewal of its brokerage licence, which could give the official leverage on the

company. Whatever the outcome of the Union Indomnity affair, it has highlighted again the filmsy safety nets supposed to protect policy-holders of failed insurance companies in the U.S. Customers of Union Indem-

nity who are based in New York will be protected by the state security fund, which has assets of about \$200m, Policybolders in other states, though will have to rely on state insurance departments, which, in many cases, lack the resources to protect in full policy-holders of Union Indemnity,

EUROPEAN INVESTMENT BANK

to the bolders of the outstanding YEN 11,400,000,000
EUROPEAN INVESTMENT BANK JAPANESE YEN 15,000,000,000
7/4 PER CENT. BONDS DUE 1ST SEPTEMBER, 1989 (the "Bonds")

EARLY REDEMPTION ON 1ST SEPTEMBER, 1985 of all the Bonds by the EIB

NOTICE IS HEREBY GIVEN to the holders of the Bonds (the "Bondholders") that, in accordance with terms and conditions endorsed on the Bonds (the "Conditions"), the EIB will a September, 1985, (the "redemption date") redeem all of the Bonds then outstanding at 100 ½ per cent. of their principal amount together with interest accrued to such date (being an aggregate of Yen 542,500 for each Bond of Yen 500,000). Payments of principal, premium and accrued interest will be made on and after the redemption date in the manner provided in the Conditions against surrender of Bonds and Coupons No. 6 due on 1st September, 1985 and all subsequent Coupons appertaining thereto at the specified office of any of the Paying Agents listed below. Failure to surrender any such subsequent Coupon(s) will result in the amount of such Coupon(s) being deducted from the sum due for payment on the redemption date.

The attention of the Bondholders is drawn at to the Conditions and in particular to condition 5 which contains further details repartition redemption.

FISCAL AGENT AND PRINCIPAL PAYING AGENT The Industrial Bank of Japan, Limited, 3-3, Marunouchi 1-chome, Chiyoda-ku, Tokyo.

ADDITIONAL PAYING AGENTS

The Industrial Bank of Japan (Luxembourg) S.A., 25B. Boulevard Royal, The Bank of Tokyo, Ltd., Paris Office, 4-8, rue Sainte-Anne, 75001 - Paris.

Kredietbank S.A. Luxembourgeoise, Boulevard Royal, The Bank of Tokyo, Ltd., 6-3, Nihombashi, Hongokucho 1-chome, Chuo-ku, Tokyo.

Caisse d'Epargne de l'Etat du Grand-Duché de Luxembourg. 1, Place de Metz.

European Investment Bank

Tenneco Inc



1985 is our 39th Consecutive year of cash dividend

The 1985 third quarter dividend of 73¢ per share on the Common Stock will be paid September 10 to stockholders of record on August 9. About 206,000 stockholders will share in our earnings. Waiter W. Sapp, Secretary

CORRECTION NOTICE THE NIPPON CREDIT BANK (CURAÇÃO) FINANCE N.V. US\$ 190,000,000 12%% Guarantos Notes dae 1992 Please note that the notice of partial redemption of the above issue published on 15th July 1985 abould have stated the nominal amount of Notes drawn us being US\$7,000,000 principal amount. Bankers Trust Company, Londo Fiscal Agent

WORLD MOTOR CONFERENCE

FRANKFURT **SEPTEMBER**

12 and 13 1985

The Financial Times is arranging a major conference on the

World Motor Industry in Frankfurt on September 12 and 13 timed to coincide

with the Frankfurt Motor Show The distinguished panel of speakers will include Bob Lutz of Ford Umberto Agnelli of Fiat

and Bernard Hanon

For further details contact: Karen Eve on 01-621 1355 Financial Times Conference Organisation Minster House Arthur Street London ECAR 9AX

Tel: 01-621 1355

Telex: 27347 FTCONF G

APPOINTMENTS

Hancock joins Chloride

Following the agreement reached between Chloride and Dunlop Olympic, CHLORIDE bas made the following management changes: Mr Alex Stitt, chairman of the Electricity Council, bas taken on the additional duties of chairman of the Electricity Supply Pension Chloride America, has resigned as a director of Chloride. He will be joining Dunlop Olympic when arrangements to acquire Chloride in Timothy S. Lewis has to acquire Chloride Corporated of U.S. bave been completed. Mr Charles Maskay, currently chairman of Chloride Overseas and a director of Chloride, has been appointed chairman of Chloride overseas and a director of Chloride, has been appointed chairman of Chloride in 1971.

What Fairs And Exhibitions September 1-2 International Craft and Hobby Walr (04252 72711)

Wembley Conference Centre (Wembley Conference Centre (1986)

Wembley Conference Cen chairman, Chloride Power Election 1971.

tronics. In this new role he wilt be responsible for integrating and developing Chloride's and scottish and Newcastle Breweries and joined the board of the trust in 1971.

**

Mr Derek Edwards has been appointed and joined the board of the trust in 1971.

Europe.

Mr Roo Hancock is joining Chloride on Angust 27 when he will succeed Mr Mackay as chairman of Chloride's overseas operations. He was until recently chairman and chief executive of Leyland Vehicles. Prior to that be was managing director of BL subsidiaries in India and Australia, and later had responsibility from the UK for BL operations in parts of Africa. It is the intention to sppoint bim to the board of Chloride in Mr M. Handley, managing director of RHM subsidiary Britisb Bakeries. Mr H. Mann, sales and marketing director of British Bakeries, will become managing director of British Bakeries, will become Europe.

Mr Roo Hancock is joining Chloride on Angust 27 when he will succeed Mr Mackay as chairman of Chloride's overseas operation.

'Mr Peter Burt has been appointed a joint general manager of the BANK OF SCOTLAND and will take charge of the bank's international divi-sion in November, in succession to Mr James Young, who retires later this year. Mr Burt was previously divisional general manager, international division. Mr Ian Robertson becomes divi-sional general manager of the mr ian Robertson Decomes civi-sional general manager of the international division. He takes over from Mr Burt lster this year. Mr Robertson was pre-viously assistant general mana-ger, international division.

BANKSIDE UNDERWRITING AGENCIES, formed by existing management, has acquired the Lioyd's underwriting agency activities of Reed Stenbouse. The board of Bankside is: Mr. H. G. Armstrong, chairman; Mr. D. E. Eller, managing directors. Mr Norman F. Epps No 454, Mr John H. Whitcombe No 456, Mr

and developing Chloride's existappointed a non-executive direcing power electronics and tor of BRIDON. Mr Edwards is
systems businesses in North
America, UK and cootineotal RTZ Pillar.

Mr T. S. Howden wilt join the board of RANKS HOVIS McDOUGALL on September 1, while continuing as chairman of RHM subsidiary British Bakeries. Mr M. Handley, managing director of RHM Foods, will become managing director of British Bakeries. Mr H. Mann, sales and marketing director of British Bakeries, will become managing director of RHM Foods. Mr J. Kinioch, deputy managing director of British Bakeries, will also assume board responsibility for marketing and Mr K. Marsh will join tha British Bakeries board as sales director. Mr J. J. Varney will join the board of British Bakeries while retaining his responsibilities as south-east regional director.

Hr Keith Davie joined HANSON TRANSPORT

Mr Keith Davie joined HANSON TRANSPORT as managing director on July 1. He has previously beld a number of senior executice posts involving transport, distribution and warebousing for both Tate & Lyle and B.O.C. Transhield.

Hr M. B. Indlow retires as managing director of DEVENISH REDRUTH BREWERY from September 28. He will remain as a director of J. A. Devenish and Devenish Redruth Brewery in a programming security was a september 28. D. E. Blegs, managing director, and Devenish Redruth Brewery Mr R. G. Carter, financial director, Mr A. Munro, Mr E. E. Patrick and Mr B. R. Smith. as been appointed managing director of Devenish directors. The underwriters of Redruth Brewery from the same

Mr Ian Burnham has been appointed to the board of THOMAS SILVEY to succeed Mr E. W. Henshall, who retired recently.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

ing Exhibition and Conference
(01-240 1871)

Emperial College, London
August 29-September 1
International Home/Show Video
and Television — VIDTEL (021780 4171)

NEC, Birmingham
September 1-4
International Menswear Fair —
MAB (0727 63213)

Earls Court

HIRE EQUIP (01-688 7788)

September 10-13

Offshore Europe S5 conference and exhibition (01-549 5831)

Aberdeen

September 11-12
Incentive Trave)

Exhibition (01-688 7788)

Novotel, Landon

OVERSEAS TRADE FAIRS August 7-19
International Computer, Telecommunications and Office Automation Exhibition — INFOTECH
THAI (04867 \$1084) Rangkek

tion and Air-Conditioning (45-163 32 30) Copenhagen
August 27-29
Finnish Fashion Fair (01-486-1481)
Helsinki

mation Exhibition — INFOLECH
THAI (04867 \$1084) Bangkek
August 16-18
International Men's Fashion
Week and International Jeans
Week and International Jeans
Fair (01-930 7251) Cologne
August 20-23
Advertising and Marketing
Exhibition — ADSERV (01-487
Remarks 1-729
Remar August 20-23
Advertising and Marketing
Exhibition — ADSERV (01-487
2883)
Johannesburg

August 24-28
August 24-28
Frankfurt International Fair (01734 0543)
Frankfurt

International Autumn Fair (01493 3111)
September 6-9
International Fair—MACEF (01-734 0543)
August 25-39
International Heating, Ventilating and Air Conditioning Congress and Exhibition — CLIMA 2000 (Denmark 45 01 63 323000)
Copenhagen

World Congress and International Exhibition on Heating, Ventila-BUSINESS CONFERENCES

Kluwer Conferences: Marketing Insurance (until July 31) (01-568 6441) Cookham, Berks 568 6441; August 18-23 International congress of untri-tion and exhibition (0273 665811) Brighton

Current

September 7-19
International Men's and Boys'
Wear Trade Exhibition—SEHM
(01-438 3964) Parla
September 12-15
International Sports Equipment
Fair—ISPO (01-486 1951)
Munich September \$-10 Oyez IBC: 1965 European con-ference on solid modelling (01 ... 236 4080) Marriott Hotel, W1

September 1-7
International Autumn Fair (01-

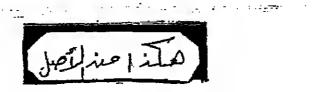
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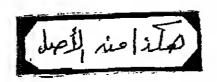
Angust 18-23
International congress of untrition and exhibition (0273 695811)
Brighton

Angust 18-23
Dataquest: 1985 Financial services program technology directors conference (01-409 1427)
California
September 2-3
The Plastics and Rubber Institute: Impact testing and performance of bolymeric materials (01-245 9555)
University of Surrey, Guildford September 2-4
Management Training Consultants: Successival managers in action (Leicester 27062)
Leicester
September 4-6
Frost and Sullivan: Intagration of voice and data communications (01-486 0334)
Stockholm
Repair, spares and maintenance conference (01-643 8040)
Royal Garden Hotel, W8

Anyone wishing to citead any of the above events is advised to stelephone the organisers to ensure that there has been no change

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

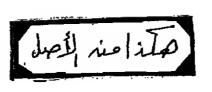




WORLD STOCK MARKETS

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	Carper C	Revenue 1935 1934	NORMAL COMPANIES larcospoos, energy services Second quarter 1885 1984 \$ \$ \$ tevenue 1.42bn 1.52bn 77bn 72m 18 per share 0.59 0.83 Six months let per share 2.77bn 35hn 145m 133m 145m 145m 145m 145m 145m 145m 145m 145	26274 Bank Mont \$30% 3014 30% + 19 316 Bombrdn	118	1985 July 86 Price Rand	Sie erhalten dle Financial Times im Abonnement durch Boten zugestellt. Näheres erfahren Sie von Financial Times
	Not per share	Stx months	Second quarter 1985 1884 1876	9.650 8.275 Holf-Roche 1 10. 9.650 6.700 5.535 Jodow Guehord 8.800 8.760 1.590 Jelmed	180 97 Allas Copco	1885 July 26 Prica	Europe Ltd. Guiollenstraße 54 6000 Frankfurt/Main 1 Telefon 069/7598-0 Telex 416193

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES



COMPOSITE CLOSING PRICES

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Lama 2004 638 3034 1814 1434 0 5512 5513 614 2034 615 1312 1518 1,12 .72 1 28 1,20 12e .40h .80 1.60 1.60 1.40 .026 1.05 .80-1.10 1.50 1.12 28'4 12 46'1 133, 257 329 1034 5 1958 7134 3138 .48 .20 | 100 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 8 28°8 54 0734 55 117, 285, 62 FlowSt
Fluroct
Fluroct .12 .44 .40b .80 .20 2.20 .00 1.24 .80 1.80a 1.04t .80a 2.32 .12 1.50 .80 .40a .30e .12 ? .14 .20 3314 4612 243 95 25 1712 1634 2234

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CURRENCIES, MONEY and CAPITAL MARKETS

U.S. \$250,000,000

FINANCIAL FUTURES

Cless High Low 91.73 91.82 91.70 91.29 91.38 91.28 90.86 90.96 90.25 90.46 90.52 90.53 90.11 — 70 15 001

Sept 90,11 — 30,11 Estimated volume 3,720 (5,004) Previous day's open int 19,058 (19,056)

Sept St. 88 88 88 67 88 68 88 78 88 88 79 88 88 79 88 88 79 88 88 79 88 88 79 88 88 79 88 79 88 79 89

ESO,000 32nds of 700%

Close High Low Prev
Sept 112-04 113-05 112-13 112-12
Dec 113-09 — 112-17
March 112-22 — 112-30
Estimated volume 2.283 11.357)
Provious day's open int (3,762) (3,762)
Basis quote | clean cash orice of 13%, 7
Treasury 2003 leas squivalent orice of near futures contract) — 25 to —15
(32nds).

Close High Low Prev Sept 1,3985 1,4005 1,3955 1,3994 Dec 1,3885 — 1,3885 — 1,3820 — 1,3820 Estimated volume 55 (9211 Previous day's open int 167 |181)

Close High Low Prev 6,4258 0.425 p.4253 6.4269 latted volume 4 (7) oue day's open Int 181 (181)

Close High Low Prev pt p.4184 6.4185 9.4180 P.4187 dimated volume 6 (304) avious day's open int 167 (167)

Close High Low Prev 123.90 124.00 122.16 122.75 124.70 — 123.55

to 124.70 — 123.1 Signated volume 598 (457) Tevious Pay's open int 1.648 (1.648)

JAPANESE YEN Y12.5m 5 per Y100

DEUTSCHE MARKS DM 125,000 6 per DM

SWI6S FRANCS SwFr125,000 5 per SwFr

revious day's open

Ons month Three month

FINANCIAL TIMES CONFERENCES

THREE-MONTH STERLING

20-YEAR 12% NOTIONAL GILT £50,000 32nds of 100%

LONDON

U.S. TREASURY 80NDS 3% \$100,000 32nds of 1000.

U.O. TREASURY BILLS (IMM)

U.B. TREADURY BINDS (CB7) 8% \$100,000 32nds of 100%

58-16 — 68-25 67-27 68-00 67-27 68-10

THREE-MINTH EURODOLLAR (IMM)
Sim points of 100²² m

STERLING | IMM) Se per £

GNMA (CBT) 8% 5100,000 32nds of 100% Close 74-24 73-13

July 20 change

1412 1413

6.P 5.125 6.125

Gept Dec March June

WEEKLY CHANGE IN WORLD INTEREST RATES

One Mth. Interbank

MILAN One month Three month

London—band 1 bills mature in op to 14 Psys., band 2 bills 15 to 33 days. band 3 bills 34 to 63 days and band 4 bills 64 to 91 days. Rates quoted represent Bank pl England buying or saliton rates with the mensy market. In other sources rates ere geography deposit; rates in the domestic money market and their respective changes during the week.

CHICAGO

Sept 79-02 75-10 74-25 75-Dec 74-02 74-11 73-31 74-March 73-02 -- 73-Estimated volums 1,912 (2,163) Previous day's open int 2,545 (2,546)



FLOATING RATE DEBENTURES. **SERIES 9, DUE 1996**

(Subordinated to deposits and other liabilities) For the three months 29th July, 1985 to 29th October, 1985

In accordance with the provisions of the Debenture, notice is hereby given that the rate of interest has been fixed at 85% per cent and that the interest payable on the relevant interest payment date, 29th October, 1985, against Coupon Nn. 6 will be U.S.\$212-43.

Morgan Guaranty Trust Company

In war, in peace vou need his help When help is needed, please help him and his dependants A donation, a covenant, a legacy to THE ARMY BENEVOLENT FUND

will help soldiers, ex-soldiers and their families in distress DEPT. FT. 41 QUEEN'S GATE, LONDON SW7 5HR

峤E OPTIONS REPORT

Good	volumes ate cash m uma Puts	Previou	doopite s day'e interest Puts	Quiet	tmding In	Calle	futur ue. s day': interes Put
689	453	8462	4894	0	79	590	51.
	Li	For full dat Louisa Po FE, ROYAL	well of L	FFE on C	1-623 0444		

FOREIGN EXCHANGES

Pound still looks attractive

Sterling looks a very attractive currency at the moment, which is an indication of how quickly things can change on the foreign exchanges. About six months ago it was rushing towards parity with the dollar, and now appears to be heading towards 51.50 unless the Bank of England adopts a much less cautieus approach to interest ratos.

The yen and Swiss franc are obvicius alternatives to the pound, but do not offer nearly as high a return, or the attraction of London's very diverse and correct finance and other currencles of the moving up too sharply against tho dollar, and also to ease potential strains in the dollar is another currency against tho dollar, and also to ease potential strains in the dollar is another currency against tho dollar, and also to ease potential strains in the dollar is another currency against tho dollar, and also to ease potential strains in the dollar is another currency against tho dollar, and also to ease potential strains in the dollar is another currency against tho dollar, and also to ease potential strains in the dollar is another currency against tho dollar, and also to ease potential strains in the dollar is another currency against tho dollar, and also to ease potential strains in the dollar is another currency against tho dollar, and also to ease potential strains in the dollar is another currency against tho dollar, and also to ease potential strains in the dollar is another currency out of favour at the moment, and nithough the problems involving. Continental currencies lent some support to the dollar in the forward in the dollar and other currency against tho dollar, and also to ease potential strains in the dollar is another currency out of favour at the moment, and nithough the problems involving continental currencies lent some support to the dollar in and other currency against tho dollar, and also to ease potential strains in the dollar is another currency out of favour at the moment, and nithough the problems involving continental currencies for the countries in the

adopts a much less cautious approach to interest ratos.

The yen and Swiss franc are obvious alternatives to the pound, but do not offer nearly as high a return, or the attraction of London's very diverse and opeo financial markots. Germany's economy is performing although not a member of the

		One month	p. 8.	months	p.e.
1.4000-1.4095	1.4080-1.4090	p.50-0 46c om	4.09	1,21-1.16pm	3.3
1.8975-1.9033	1.9023-1.9033	0.51-0.41c pm	2.90	1.19-1.05pm	2.3
					5.6
					2.9
					2.3
					1,70
					6.9
					13.8
			-12.00	990-12004III	-6.20
					-1.1
2,690 - 2.7134	2,6954-2,7064	3pm-2 um Pie			-0.3
11.70-11.784	11.75-11.78	79- Tere pm			
12.25-12.34	12.27-12.28	21-13c pm			1.0
		3-35 ere Pis			-3.3
		1'14v pm	p 06	43-43pm	6.0
			6.52	415-385pm	P.53
			7.29	64-54pm	6.61
	0.531, 4.56 81 37-81.79 14.53-14.55 1.2862-1.2928 4.03-4.05 237.19-242.79 233.25-242.26 2.6901, 2.71314	0.537-4.56 81.37-81.79 81.30-81.79 14.53-14.55 1.2862-1.2928 1.2862-1.2928 1.2867-1.2897 4.03-4.05 4.03-4.05 4.03-4.05 4.03-4.05 4.03-4.05 4.03-4.05 4.03-4.05 4.03-4.05 4.03-4.53 4.537-4.54 1.2897-1.2897 238.75-242.76 233.25-242.76 233.25-242.76 233.25-24.76 231.25-23.25 11.76-11.85 11.81-11.82 336-3377- 28.37-28.49 28.43-28.49	8.531-4.56 8.531-4.56 8.531-4.55 14.53-14.55 14.53-14.55 14.53-14.55 14.53-14.55 14.53-14.55 14.53-14.55 14.53-14.55 14.53-14.55 14.53-14.55 14.53-14.55 14.53-14.55 14.53-14.55 14.53-14.55 14.53-14.55 14.53-14.55 15.240.16 15.240.16 15.240.16 15.240.16 17.5-11.76 17.1	8. 27	10.531-4.55 11.37-4.55 11.37-4.55 11.37-4.55 11.37-4.55 11.38-1.79 11.39 11.3

POUND SPOT-FORWARD AGAINST POUND

OTHER CURRENCIES

				£
July 20	£	6		Note Rates
Argantina Austi, Australia Dollar. Srazil Cruzelro Finland Markka. Greek Ilrachma. Hongkongo Jilar Iran Riel Kuwaitbinar KO) Luxembourg F- Maleysia Dollar- New Zealsnp Iir. Saupi Arab Rival Singapore Dollar Sth African Rand U.A.E. Durhem	1 983P 1 9870 8,922-4 8,85,18 8,4206 8,4501 184,03 189,P7 10,8650 116,8879 128,00° 6 4284 0,4228 82,39-82,P3 3,4550 3 4656 2,7986 8 7300 5,1217 5,1261 8,8333 2,8653	1.4118-1.4138 6.350-5.386 6.9180-6.6500 131,03-133.77 7.7540 7.7670 99 85* 0.36108-0.38116 58.59-58.pn 2.4650-2.4676 1.9372 1.9409 3.6506-3.6511 2.9685-2.2196 2.9283-2.0491	Austria Solgium Denmark Denmark France Germany Italy Ispan Norway Portugal Spain Sweden Switzerland United States Yugoslavia	2670-2720 337-341 4.54 4.58 11.71-11.63 236-246 897-937 11,78-11.90 3.29 3.32 1,39-1.41
	•	Selling rate,		

EMS EUROPEAN CURRENCY UNIT RATES

	Ecu central rates	amounts against Ecu July 26	% changs trom central rate	% change spjustap for pivergence	Olvergence limit %
Belgian Franc	44.8320	45.2985	+1.03	+1.01	NA NA
Danish Krone	8,12897	8.06951	-6.73	-6.75	NA
German O-mark	2,23840	2.24580	+P,33	+P.31	NA
French Franc	8.86402	6.83396	-6.44	-P.46	NA
Butch Guilder	2.52208	2,52634	+0.17	+6.15	NA
nish Pent	6.724578	6.716809	-1.08	-1.16	NA
talien Lire	1520.60	1499.54	-1.40	-1-40	NA

9.00 am 84.3 84.3 84.3 84.3 84.3 84.3 84.0 10.00 and 11.00 am 1.00 pm 2.00 pm 3.00 pm

STERLING INDEX

Jn iy 26

£ IN NEW YORK

£ Spot 81,4215-1,4216-51 4090 1,4186 1 months p.48-0,47 pm (0.82-0,62 pm 1 months 1,10 1,10 pm (1,25-1,28 pm 12 months 4,95-9,78 pm (3,85-3,15 pm

FORWARD RATES AGAINST STERLING Spot

1.3964 3.9607 12.3760 3.2360 332.4 1 2895 3.9075 12 2750 1.4086 4.0275 12.2750 3.2675 336,75

BANK OF ENGLAND TREASURY BILL TENDER

July 26 - July 12 : Bills on otfer £100m £100m Top Accepted rate of discount 10,2901 1,1708; applications. £100m £100m £100m Average yield. 11,085 11,455; accepted bid. £97,26 £97,215 Amount on offer Allotment al min mum level. \$7% 49% 49%

DOLLAR SPOT-FORWARD AGAINST DOLLAR 6.00 1.21-1.16pm 2.16 0.47-0.37pm -1.20 0.32-0.37dis 1.74 1.67-1,53pm -9.67 7-10dis -6.87 2-21dis 3,11 2.31-2.26

CURRENCY MOVEMENTS CURRENCY RATES

84.2 138.7 87.1 116.6 96.6 79.1 184.4 147.3 114.9 66.8 44.6 167.4 Boan'h Pta... Bwedish K... Swiss Fr.... Oreek Or'oh: 2018 Irish Punt 2534 1980-1982=100, Mank of England Index (base average 1975-100).

EXCHANGE CROSS RATES

July 26	Pound Strling	U.S. Dollar	Doutschonr k	1, boures, Keu	FrenchFranc	Swiss Franc	Dutch Guild	Italian Lira	Canada Dollar	Belgian Franc
ound Storling .S. Dollar	0.710	1,409	4,028 2,864	336,8 938,2	12 98 8,700	5,288 8,334	4.540 3.238	2593. 1920.	1 905 -1,261	81.36 58.05
eutschemark	6.248	0,850	12.96	83,81	5.048	0.616	1.127	068.T	0.479	20.20
apanese Yen 1,000	2.870	4.183		1000,	36,45	2,762	13,48	7997,	6.660	241.5
rench Franc 10	0.816	1,147	3,2e1	274,3	10.	2 e78	3.599	2194.	3.580	86,98
wise Franc	6,304	0,428	1 285	162,4	3.754		1.381	819.2	0.679	24,76
utch Guilder	0.226	0.516	0,887	74,17	2,704	6,724	1.686	59 X. Q	0.419	17,92
zilan Lira 1000	0.371	0.523	1,496	126,0	4,558	1,281		1000,	0.707	20,21
anadian Dollar	0,526	6,740	2,117	177.0	6,451	1.728	2,385	1415.	2,339	42,76
elgian Franc 100	1,229	1,731	4,851	414.0	15,09	4.041	6,581	3310.		100

EURO-CURRENCY INTEREST RATES (Market closing rates)

July 26	Steriing	U.S. Dollar	Ganadian Dollar	Dutch Gulider	Pwise Franc	D-mark	French Frano	italian Lira	Belgia Conv.	n Franc Fin,	Yon	Danieh Krone
Short-term 7 paye' notice Month Three months Six monthe One year	12.124 1178 1218 1118 12 1118 12 1118 1118 1118 1114	72-74 718-718 718-8 81-818 818 818 818 818	81g -9 81g -91g 81g -91g 91g -91g 91g -91g 81g 83g	64-61g 615-686 618-618 818-618 818-618	ኒያ-ኒያ የያ-ሪያ 6-51g 6-4-6-6-6 5-6-6-6-6 p ኒያ-6-4	412.413 412.414 414.416 418.6 6-618 6-618	16.1019 16.1612 11.1112 114.1134 11.1112 114.12	9-12 16-19 11 ³ 4-13 1813-1313 13 ³ 4-14 1355-1458	81g 85g 81g 83g 85g 2 87g 81g 91g 81g 81g 83g	8-814 812-834 866 816 816-916 8-814 814-912	64-64 64-64 014-64 64-64 64-64 64-64	714 8 712 8 812 9 834 914 9 913 219 16

Asien \$ (closing rates in Singepore): Short-term 72-74 per cent; seven days 74-75 per cent; one month 76-8 per cent; three months 82-84 per cent; one year 98-84, per cent; they years 10-104 per cent; lour years 104-104 per cent; they years 10-104 per cent; lour years 104-104 per cent; one years 104-104 per cent; lour years 104-104 pe

MONEY MARKETS

Bank signals lower base rates

The cut of up to 1 per cent in Bank of England money market intervention rates at Friday lunchtime came as something of a surprise. Interbank rates bad been little changed all week, and although there was a stroog undercurrent of opinion expecting lower rates the authorities were generally thought likely to hold out until publication of the Bundesbank. The central mid-July money supply figures on mid-July money supply figures on

Forecasts have tended to suggest these money supply figures will be satisfactory, with

UK clearing banks base-leuding rate 12 per cent since July 11-16. M3 probably flat so the month.

M3 probably flat 60 the month, and the move on Friday will reinferce these hopes.

A reduction in the mortgage rate announced by Britain's two higgest building societies on Thursday was an indication of the downward pressure on rates, but a major factor behind the Bank's move was sterling's very strong position on the fereign exchanges.

Several European currencies have been the subject of speculatinn abnut devaluations, following the cut in the value of the lira, while any potential strength

FT LONDON INTERBANK FIXING

(11.00 a.m. July 26) 2 months U.S. dollars								
PIG 814	ofter 8 it							
O monthe U.S. dollars								
bid 84	Pffer 8 3e							

The fixing rates are the enthmetic means, rounded to the nearest one sixteenth, et the bid and effected rates for \$10m quoied by (hs market to five reterance benks at 11 s.m., each working day. The banks are National Westminster Bank. Sank of Tokyo. Gautsche Benk, Benque Nationale de Paris end Morgan Guerenty Trust.

German interest rates have been falling sharply. Call meoey in Frakturt has dropped to 4.70 per cent from 5.50 per cent in the last menth, encouraged by the Bundesbank. The central bank's council is now pn a pf \$4.80n in U.S. MI money summer break, and has so far shown no wish to cut the dis-

A cut to the Federal Reserve's discount rate, and possibly the Bundesbank's key rates, may not be far off and against this beckground — plus possibly better UK mnney supply figures — the Bank of England may have decided it year time to approximate the state of the supply figures. decided it was time to move.

652

237.5

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MONEY RATES

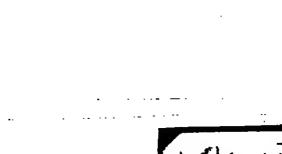
July 26	Frankfurt	Parie	Zurich	Amst'dam	Tokyo	Milan	Brussele	Dublip
Overnight Ons month Two months Three months dx months Lumbard Intervontion	8.0	812 954-954 914-84 954-978 976-10 ————————————————————————————————————	76-118 6-6-12-6 5-6-5-6 	656-618 814-646 673-618 p18-514	6.34375 6.34375 6.28126	141g-147g 141g-141g 141g-141g 141g-247g	6,5 556-879 854-9 9-914	114-114 114-114 114-114 1678-114 1034-11

LONDON MONEY RATES 11-193 269-1219 181₈ 181₉ 1114 191₈ 111₈ 113₁ 111₈

of Deposits D. 2.70-7.80-73, 12 7.70-7.85 74, 117s 7.85-7.95 71s-8. 14s 8.55 6.45 71s-8.4 878 91g

ECG:) Fixed Finance IV: Average Rate of Interest period June 5 to July 2 [Inalusiva]: 12.535 oer cem. Local authority and Ginanas houses seven daya' notice, others seven daya' fixed. Finance Houses Base Rate (published by the Finance Houses Assension): 13 per cent trom July 1 1995. London and Soptish Clearing Bank Rate for Isnping 15 per cent. Bank Gepasit Rates for sums at seven daya' notice 6.25-6.25 per cent (net). Treesury Bille: Average tander rate of discount 11.125 per cent. Caraticrate of Tax Deposits (Sarles 6): Deposits (10,000 and over held under one month 12 per cent: ona-three months 11½ per cent; sh-nins months 11½ per cent months 11½ per cent sh-nins months 11½ per cent nins-12 months 11½ per cent sh-nins months 11½ per cent nins-12 months 11½ per cent. The mate for all deposits withdrawn for cent Ber Cent Strike 5 11½ per cent. The mate for all deposits withdrawn for cent Ber Cent Strike 5 11½ per cent.

MONEY RATES NEW YORK (4 pm) Prims mts 6roker loan rare



The following events will be amongst those arranged by the Financial Times in the Autumn. For further details, please complete and return the enquiry form. **WORLD MOTOR** September 12 & 13, Inter Continental, Frankfurt **ELECTRONIC FINANCIAL SERVICES** October 21 & 22, Inter-Continental, London PROFESSIONAL PERSONAL COMPUTER October 30 & 31, Inter-Continental, London **SPACE:** THE COMMERCIAL BENEFITS FOR INDUSTRY 18 & 19 November, Inter-Continental, London **VENTURE CAPITAL FINANCIAL FORUM** December 2 & 3, Inter-Continental, London WORLD TELECOMMUNICATIONS December 4 & 5, Inter-Continental, London **WORLD BANKING** December 10 & 11, Inter-Continental, London TO: Financial Times Conference Organisation **Enquiry Form** Minster House, Arthur Street, London EC4R 9AX Please ferward delalla ef Tel: 01-621 1355 Tix: 27347 FTCONF G the following conferences (V) ☐ World Motor ☐ Electronic Financial Services ☐ Professional Personal Computer Position Soace: The Commercial Benefite for Industry-☐ Venture Capital Financial Ferum ☐ World Banking **FINANCIAL TIMES** CONFERENCES

Type of business